





Aboriginal Acknowledgement

The Victorian Government proudly acknowledges Victoria's Aboriginal community and their rich culture and pays respect to their Elders past and present.

We acknowledge Aboriginal people as Australia's first peoples and as the Traditional Owners and custodians of the land and water on which we rely. We recognise and value the ongoing contribution of Aboriginal people and communities to Victorian life and how this enriches us.

We embrace the spirit of reconciliation, working towards the equality of outcomes and ensuring an equal voice.



Message from the Premier

Victoria is the fastest growing state in the nation, with more than 2,000 people choosing to make their home here every single week.



The Hon. Daniel Andrews MP

Premier of Victoria

It reflects everything Victoria has to offer: strong economic growth, strong jobs growth and a great way of life.

But as our state grows, we can't afford to be complacent.

We must make sure that our investments in infrastructure are keeping up.

It's the reason we're undertaking the largest infrastructure build in Victoria's history, investing more than \$100 billion to deliver the road and rail, schools and hospitals our growing state needs.

That includes removing even more of our most dangerous and congested level crossings, with 75 gone for good by 2025.

Building the Metro Tunnel to untangle the City Loop and run more trains more often.

Fixing and widening our suburban and regional roads to get people home safer and sooner.

Construction of North East Link, the missing link in Melbourne's road network.

And building and improving our schools and hospitals in every corner of our state.

But we know there's still more to do.

That's where Infrastructure Victoria's 30-year Infrastructure Strategy comes in.

Providing a long-term framework to guide our infrastructure investment, this plan will help ensure we continue to meet the needs of our growing state.

Because we promised to deliver for all Victorians.

And that's exactly what we're doing – for today, and tomorrow.



Message from the Special Minister of State

Infrastructure delivery planning is critical in ensuring that Government investments meet the needs and expectations of all Victorians, now and in the future.



The Hon. Gavin Jennings MP Special Minister of State

That's why we created Infrastructure Victoria to provide independent advice and help create a clear plan for Victoria's future. The first ever 30-year infrastructure strategy released in 2017, developed in consultation with stakeholders and the community covers all types of infrastructure and has helped shape the Victorian Government's investment decisions to ensure they are tackling some of the biggest challenges facing our state.

I acknowledge that Infrastructure Victoria will shortly release an updated strategy in 2020, to examine the challenges and opportunities of Victoria's population growth. I look forward to this advice and in ensuring that we continue to address the key priorities and emerging issues for our State through our investment in projects that matter for all Victorians.



Since Infrastructure Victoria released its 30-Year Infrastructure Plan in 2017, the Victorian Government has responded each year on its work in implementing the plan's recommendations.

Tracking this progress, this year's Victorian Infrastructure Plan – Projects Pipeline has been refreshed and updated as work on our state's key infrastructure projects continues.

This update also includes new initiatives outlined in the Victorian Budget 2019/20, which reflect the Government's ongoing commitment to delivering on its promises to the people of Victoria.

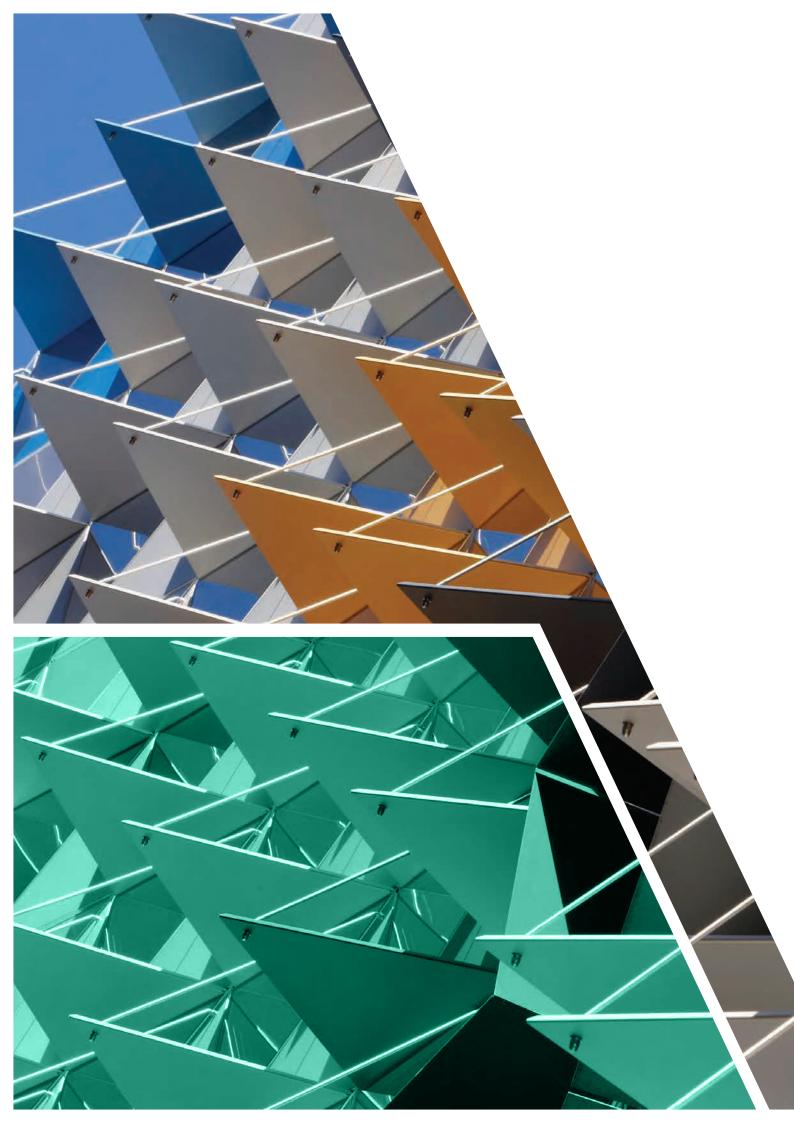
This record investment in infrastructure is delivering new schools, better hospitals and the reliable road and rail our growing state needs.

This year's update also comes ahead of Infrastructure Victoria's refreshed 30year strategy, to be released in 2020.

This updated strategy will ensure that advice on Victoria's infrastructure reflects current priorities and responds to emerging challenges.

This updated framework, alongside the Victorian Infrastructure Plan – Projects Pipeline, will help ensure our state's prosperity while continuing to meet the needs of our growing communities.





The Victorian Infrastructure Plan is organised around nine critical sectors. Each sector plan outlines our vision, overarching priorities, projects, reforms and long-term policy directions for that sector.

Reading the sector plans and priorities

The nine sectors are:	page
1. Transport	10
2. Culture, sport and community	22
3. Digital connectivity	28
4. Education and training	32
5. Energy	40
6. Environment	46
7. Health and human services	54
8. Justice and emergency services	64
9. Water	72

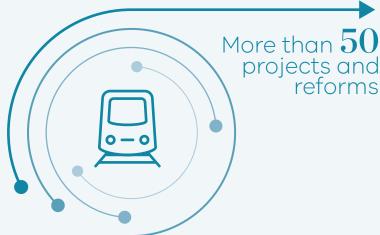
Note

Where it is important to understand the government's overall response to a specific priority, initiatives include investment from years prior to 2017.

Investments are shown in calendar years for year one to five projects and reforms, to reflect the December 2016 timing of Infrastructure Victoria's 30-year Infrastructure Strategy. Year one to five projects and reforms will be reviewed annually. Timelines are indicative only and subject to change. Sector pipeline values are an estimate of total projects and reforms listed in this plan and do not include the full scope of government investment. Funding end dates are indicated in line with Victorian State budgets, but some projects and reforms may be allocated further funding. This will be updated in future editions of the Victorian Infrastructure Plan.







Safe and efficient transport networks are important to Victoria's future.

The Victorian Government is making record investments in transport. Focusing on road and rail initiatives, we're undertaking the most comprehensive project pipeline in Victoria's history.

The Suburban Rail Loop, Victoria's biggest ever public transport project, headlines a program of critical transport investment. The pipeline includes new construction, transport infrastructure upgrades and rethinking our use of current assets to maximise value from our transport infrastructure.

A productive economy relies on the effective transport of goods and materials. This program of priorities, projects and reforms will grow our economy by adding capacity, improving speed and creating cost-effective transport options right across the state.

Investment in our transport infrastructure is important to Victorian business. Our freight moving capability will be strengthened by port and airport enhancements, complemented by the road and rail network upgrades that are already creating jobs.

- 1. Making the most of existing assets
- 2. Building for the future
- 3. Connecting regional Victoria
- 4. Developing smarter transport solutions

1. Making the most of existing assets

Victoria's extensive transport network connects people to jobs and services across the state. To make sure the network continues to operate reliably and efficiently, Victoria must make the most of our existing transport infrastructure. To achieve this, the Victorian Government is improving how assets are maintained and managed, deploying technology to improve efficiency, reforming public transport systems to increase capacity, as well as upgrading arterial roads to reduce congestion. These investments will ensure value for money over the longer term and contribute towards a more liveable and more productive state.

	Projects and reforms					
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202 1
1.	\$700 million total investment (including a \$350 million Commonwealth contribution) to widen and install traffic management infrastructure to the three remaining sections of the 38 kilometre M80 Ring Road upgrade — the Princes Freeway to Western Highway; Sydney Road to Edgars Road; and Plenty Road to Greensborough Highway.	Metro Me	lbourne			
2.	In 2017-18, \$218.1 million was provided to continue rolling out Melbourne's new trams, including 10 new high-capacity E-class trams and the associated infrastructure required. This brought the number of new E-class trams to 80 in total.	Metro Me	lbourne	2018 Budge	·t	-
	In 2018-19 \$82.9 million was provided for the purchase of 10 additional E-class trams. This brought the number of new E-class trams to 90 in total.					
	In 2019-20, an additional \$162.8 million was provided to purchase 10 new E-Class trams and associated infrastructure (bringing the number of E-class trams to 100), as well as supporting design of Melbourne's next generation tram.			2019	Budget	
3.	Complete existing urban road upgrades including the \$1.3 billion CityLink Tulla Widening, \$110 million Chandler Highway upgrade, \$131.2 million for stage 1 of the Yan Yean Road duplication and \$178.6 million for Plenty Road Stages 1 and 2.	Metro Me	lbourne			•
4.	Active Transport Victoria will work with VicRoads, the Transport Accident Commission, local councils and communities to prioritise and invest in infrastructure that keeps cyclists and pedestrians safe, including	Metro Me Regional				
	through the \$100 million Safer Cyclists and Pedestrians Fund. In 2018-19, \$22.7 million will be made available through the Safer Cyclists and Pedestrians Fund.		2018 E	Budget		_
	In 2019-20, \$45.4 million was provided for active transport upgrades, including \$15.3 million to fund Walking and Cycling Upgrades - Stage 2 and \$27.3 million for new bike lanes for St Kilda Road.			2019	Budget	
5.	In 2017-18, \$67 million was provided to boost train and bus services across Melbourne.	Metro Me	lbourne			
	In 2018-19, an additional \$145.1 million was provided to expand this on the Clifton Hill Group, Werribee and Dandenong rail lines and for the various metropolitain bus services.		2018 E	Budget		
	In 2019-20, an additional \$195 million was provided for additional train services.			2019	Budget	
6.	\$193.2 million was provided in 2017-18 to continue all night public transport on weekends.	Metro Me Regional			-	
7.	\$11.4 million was provided to improving accessibility and safety across Victoria's public transport network, especially for those living with disability.	Metro Me Regional				
	In 2018-19, an additional \$16.3 million was provided to expand this work.		2018 E	Budget		_
8.	\$62.7 million was provided to deliver proctive maintenance and painting on the West Gate Bridge.	Metro Me	lbourne			
	In 2018-19, an additional \$38.7 million was provided to continue and expand this work.		2018 E	Budget		



Projects and reform								
				YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
	stem and smart mobility s	roject which includes a ne colutions package, improv to better plan their journ	ring Me	etro Melb	oourne			
network priorities. The o	activities will range from rad duplications. This will	projects to respond to ke minor intersection upgrac address congestion and	es	Metro Melbourne Regional Victoria				
	mprove travel times and safety. n 2018-19, an additional \$40.6 million was provided to continue this work.				2018 B	udget		
In 2019-20, an addition	al \$58.2 million was provid	led to continue this work.				2019	Budget	
key network priorities upgrades to significant				etro Melb	oourne 2018 B	udget		
In 2019-20, an addition expand this work.	nal \$228.4 million was p	rovided to continue and				2019	Budget	
	the Monash freeway up unded in the 2018/19 Bud	ograde was completed c dget.	nd Me	etro Melk	oourne			
Road, two of the busie	stLink and between Cly	de Road and Cardinia ia's most important roa	d			Melbourne udget		
4. \$16.4 million for train upgrades to enhance	orotection warning syst safety and security on					Melbourne nal Victoria udget		
station building to imp		ncluding upgrading the and upgrading the exist Interchange.	ing		Metro 2018 B	Melbourne udget		
6. \$21.1 million to undert critical bridges across		ng and renewal works on			Region	Melbourne nal Victoria udget		
7. \$5.2 million for better	recreational facilities o	n Victorian waterways.				Melbourne nal Victoria udget		
		urbs Road Package to c	ater Me	etro Melb	oourne			
		sted arterial roads in the			Metro 2018 B	Melbourne udget		
Suburban Roads Upg	rades program, but will e's commitment to imp			etro Melk	oourne			

2. Building for the future

Our transport system must develop and adapt to the changing needs of the Victorian population and economy. As our population grows and demographics change, the demand on the transport system will change. We will need to think ahead and design our new transport infrastructure with an eye to the future. The Victorian Government is planning and building transport solutions that are needed now, but also cater for the needs of tomorrow.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202 1
\$11 billion to build the Metro Tunnel. This project will free up congestion in the city loop and improve reliability of services across Melbourne. Within the project, five new underground stations will be built and a state-of-the-art signalling and communications system will be installed. This will support high capacity trains and increase the frequency of services.	Metro Me	lbourne			
\$6.7 billion to deliver the West Gate Tunnel project which will provide quicker and safer journeys from Geelong, Ballarat and the western suburbs, and take thousands of trucks off residential streets. The project includes building Victoria's longest road tunnel, the Monash Freeway Upgrade and access improvements to Webb Dock.	Metro Me	lbourne			
Ongoing investment in more trains, better bus services, new connections	Metro Me	lbourne			
and station upgrades across the state, including \$1.3 billion in 2016-17, \$1.5 billion in 2017-18 and \$704 million in 2018-19 towards regional public	Regional	Victoria			
transport.		2018 E	Budget		
In 2019-20, an additional \$615 million was provided towards regional public transport		2019 (Budget		





	Projects and reforms					
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
3.	\$6.9 billion to remove Victoria's 50 most dangerous and congested level crossings including delivering the Caulfield to Dandenong project; as well as \$1.4 billion to continue station upgrades and network improvements.	Metro Me	lbourne			
	In 2019-20 an additional \$6.55 billion was allocated to remove a further 25 level crossings.			2019	Budget	
4.	In 2017-18, \$100 million was provided for planning and pre-construction work for the North East Link. This project will provide an essential connection between Melbourne's north and east and cater for the city's future growth. The new link will remove trucks from local streets, reduce congestion while improving freight and supply chain efficiency and create more than 5,000 new jobs.	Metro Me		Budget		
	In 2018-19, an additional \$110 million was provided to fast-track planning and development activities, meaning the project will be ready to go to market in 2019. The Commonwealth has committed up to \$1.75 billion for this project.					
	In 2019-20, \$15.8 billion was provided to fully fund the North East Link.			2019	Budget	
5.	\$603 million for the Mernda Rail Extension project which helps to connect the area to jobs, services and the broader community. This initiative included building eight kilometres of new rail line, three state-of-the-art stations at Middle Gorge, Mernda and Hawkstowe; and a coordinated new bus network.	Metro Me	lbourne			
6.	In 2016-17, \$135.9 million for the Hurstbridge Rail Line Upgrade to duplicate single track between Heidelberg and Rosanna, including a new tunnel under Darebin Street and a second rail bridge over Burgundy Street.	Metro Me		S Budget		
	In 2018-19, an additional \$2.5 million was provided for planning of stage 2 of the upgrade.		2016	Budget		
	In 2019-20, an additional \$547.3 million was provided for stage 2 of the upgrade.			2019	Budget	
7.	In 2017-18, \$300 million was provided to build the Mordialloc Bypass. This project will create a nine kilometre connection between Springvale Road in Aspendale Gardens and the Dingley Bypass. This road link will reduce traffic congestion and improve safety in one of Melbourne's fastest growing areas.	Metro Me		Budget		
	In 2018-19, an additional \$75 million was provided to upgrade this project to freeway standard.					

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
3. In 2017-18, \$187.4 million was provided to shift train stabling from Carrum to a new yard in Kananook, as part of the Frankston line transformation	Metro Mel				
to cater for the longer term stabling needs of the growth corridor. In 2018-19, an additional \$49.3 million was provided to continue this work.		2018	Budget	•	
2. \$84.8 million towards the Network Transition Program, which will prepare the network to realise the full potential of the Metro Tunnel and the rollout of High Capacity Metro Trains. This will involve planning for track, power and signalling upgrades, platform extensions and additional stabling and maintenance facilities. Planning work will also commence for other major rail infrastructure projects.	Metro Mel	bourne			
O. \$255.8 million for the Network Transition Plan – Phase A to upgrade ageing infrastructure across Melbourne's busiest train lines.			o Melbourne Budget		
\$30 million was provided to develop an Airport Rail business case in partnership with the Commonwealth.	Metro Mel	bourne	,		
In 2018-19, an additional \$50 million was provided for a detailed investigation of a high-speed rail link between Geelong and Melbourne, as well as creating a rail pathway to Melbourne Airport. The Commonwealth has committed up to \$5 billion for the Melbourne Airport Rail Link.		2018	Budget		
\$680.7 million in Commonwealth funding has been provided for planning and development of Melbourne Airport Rail.		2019	Budget		
In 2019-20, an additional \$100 million was provided for fast regional rail and metro rail for the West.		2019	Budget		
2. \$272 million was provided to deliver X'Trapolis Metropolitan Trains. Each X'Trapolis train delivered will replace one of the Comeng trains currently in service.			o Melbourne Budget	2	
In 2018-19, an additional \$103.5 million was provided to deliver five additional X'Trapolis metropolitan trains.					
3. \$50 million to transform the Carrum Promenade area. This involves improvements to public space, creation of new community spaces and improved beach connections, including an access road, additional car parking, landscaping, public amenities and associated land acquisition.			o Melbourne Budget		
4. \$608 million for the Caulfield to Dandenong conventional signalling and power infrastructure upgrade works.	Metro Mel	bourne			
5. In 2019-20, \$757 million was provided for the Cranbourne Line Duplication.			o Melbourne Budget		



Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR :
6. \$572 million to transform the Sunbury to Cranbourne-Pakenham rail corridor to increase capacity, improve system resilience and accommodate the new High Capacity Metro Trains.		Metro 2018 Bi	Melbourne udget		
7. In 2019-20, an additional \$2 billion was provided for a range of platform, stabling and traction power upgrades on the Sunbury line to support the end-to-end operation of High Capacity Metro Trains on the Sunbury to Cranbourne-Pakenham rail corridor.				Melbourne Budget	
3. \$60 million for new and upgraded car parking spaces to be built at key stations across the network.		Regio	Melbourne nal Victoria Budget		
In 2019-20, an addition \$150 million was provided to expand car parking at metropolitan and regional train stations across the state.			2019 E	Budget	
a. \$3 million was provided for design and planning of a new rail connection in Melbourne's south-east. The Commonwealth has committed up to \$475 million for this project.		Metro 2018 B	Melbourne Budget		
O.The Commonwealth has committed up to \$225 million for the electrification of the Frankston line to Baxter.			Melbourne Judget		
1. \$300 million has been provided to for a full business case, design and pre-construction works for the Suburban Rail Loop.				Melbourne Budget	

3. Connecting regional Victoria

With regional Victoria's population expected to almost double by 2051, we are investing in transport infrastructure and services to give communities in regional Victoria the quality service they deserve. This includes the Regional Rail Revival Program, a once in a generation investment to improve infrastructure and services by upgrading tracks, stations and signalling to run more trains, more often, more reliably. The \$1.75 billion program, jointly funded with the Commonwealth, includes a substantial series of projects that will make it easier for people to access jobs, education and services and connect goods produced in Victoria with domestic and international markets.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
1. \$530.6 million was provided to maintain and upgrade roads and bridges and undertake planning work towards future road improvements to cater for regional growth, as well as improving travel times and safety on Victoria's roads.	Regional		Budget		
In 2018-19, an additional \$941 million was provided to fix regional roads, including establishing Regional Roads Victoria, road restoration and upgrades, and safety upgrades across regional Victoria.		2016	suager		,
In 2019-20, an additional \$424.8 million will be provided for additional road surface replacement works to repair roads across regional Victoria. These works will improve road safety and help maximise the economic value of the Victorian road network.			2019 E	Budget	
2. A roads upgrade package for south-western Victoria to improve safety and increase capacity along important routes. This includes \$65.8 million for the South Western Victoria Road Improvement Program to improve key roads like the Great Ocean Road, and \$37.2 million for a Narrow Seal Roads Program to widen 40 kilometres of arterial roads and support two-way traffic.	Regional	Victoria			•
3. \$50 million (including \$25 million Commonwealth funding) to realign the South Gippsland Highway through Koonwarra, including additional shoulder sealing and installation of targeted safety barriers between Meeniyan and Yarram.	Regional	Victoria			
4. Complete existing regional road upgrades including \$672 million Western Highway (Ballarat to Stawell), \$117.4 million Drysdale Bypass and \$280 million (includes Commonwealth and New South Wales Government funding) for Echuca-Moama Bridge.	Regional	Victoria			
In 2019-20, more than \$486 million was provided to lift the standard of country roads.			2019 E	Budget	
5. \$435 million for Gippsland Line upgrade, plus \$95 million to replace Avon River Bridge.	Regional	Victoria			
6. \$316.4 million for major periodic maintenance, maintaining and repairing tracks across the regional rail system, as well as \$12.5 million to upgrade the V/Line Classic Fleet trains and carriages.	Regional		Budget		
In 2018-19, an additional \$10.6 million was provided for further V/Line Classic Fleet works.					



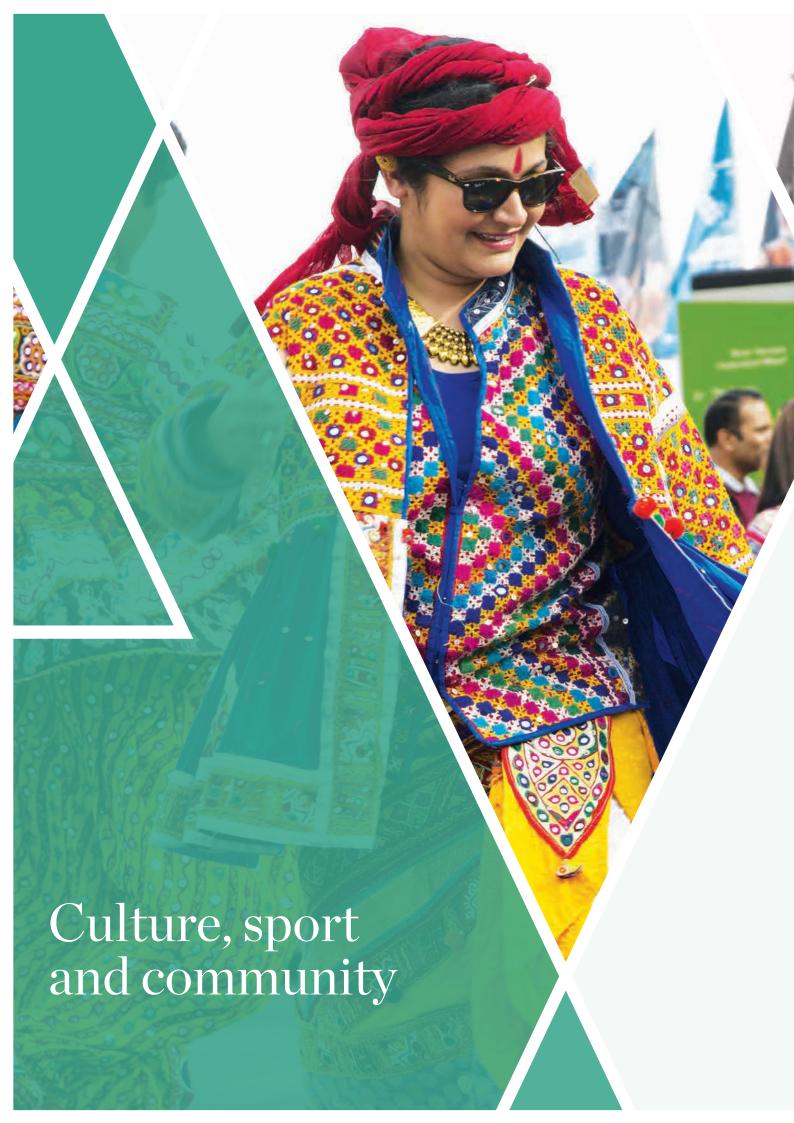
	Projects and reforms					
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5
7.	\$300 million to redesign VLocity carriages and build 39 new carriages for long-haul services, including to Shepparton, building on the 48 already ordered. The cost of this project has reduced by approximately \$12 million due to procurement savings.	Regional	Victoria			_
	In 2019-20, an additional \$340 million has been provided for to replace our ageing fleet on our busiest regional lines.			2019 E	Budget	
3.	\$110 million to fund the first stage of the Geelong Line Upgrade project to prepare the corridor for duplication between South Geelong and Waurn Ponds.	Regional		Budget		
	In 2018-19, the Commonwealth committed \$50 million for this project.					
	In 2019-20, an additional \$2 million has been provided for design and pre-procurement activities for Waurn Ponds Track Duplication - Stage 2 project.			2019 [Budget	
9.	\$43.5 million for Stage 1 and 2 works to upgrade the Shepparton line.					
	In 2018-19, an additional \$313 million was provided to continue the project which will enable faster journeys and improved reliability and amenity for regional passengers, and enable an additional four train services per weekday between Melbourne and Shepparton. This includes new stabling, signalling and track upgrades, platform extensions and level crossing safety upgrades.	Regional		Budget		
0	\$545 million to upgrade the Ballarat line, including duplication of 18	Metro Me	lbourne			
	km of track between Deer Park West and Melton, and increasing the reliability of services for the Ballarat region and Melbourne's outer west.	Regional	Victoria			
11.	\$114 million to upgrade the Warrnambool line to run more services and \$91 million to enhance the Bendigo to Echuca line, including faster trains.	Regional	Victoria			
	In 2019-20, an additional \$49.6 million was provided to build three new stations around Bendigo and planning for better train services for Bendigo and Central Victoria.			2019 (3udget	
12	Delivery of the \$447.7 million Murray Basin Rail Project funded in partnership with the Commonwealth to provide better rail freight access and services in the Murray Basin area.	Regional	Victoria			
13	Continued collaboration with the Commonwealth on the delivery of	Metro Me	lbourne			
	the Inland Rail project to upgrade freight lines between Melbourne and Albury as part of the high capacity inland rail route being constructed between Melbourne and Brisbane.	Regional	Victoria			
4	\$188.7 million to build train stabling and maintenance facilities to enable	e Regional Victoria				
	the expansion and upgrade of the state's regional train fleet. This initiative also includes design and pre-procurement activities for new regional trains to replace the Classic Fleet.		2018 E	Budget		
	\$19 million was provided in the 2019/20 Budget to to expand stabling and maintenance facilities at Wyndham Vale, South Dynon, East Ballarat and Bendigo, improving the reliability and punctuality of regional passenger rail services.			2019 E	Budget	

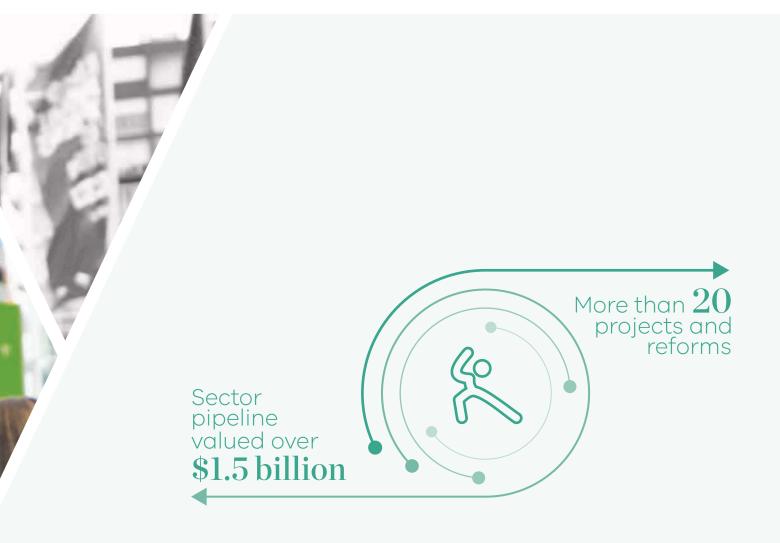
4. Developing smarter transport solutions

Advancements in technology present a wide range of opportunities to improve the efficiency of our transport system. Developing smarter transport solutions that are driven by real-time data, sensor and automation technology is just as important as the physical building of new infrastructure. This trend of technologydriven solutions will continue as technology becomes more embedded within the network and as the demand for transport services increases. The Victorian Government is pursuing a range of state-of-the-art technology systems to improve efficiency, safety, sustainability and amenity for transport users.









World-class facilities draw the international events Victoria is known for.

Victoria's creative, sport and recreation industries make a sizeable contribution to our economy. Our reputation is growing stronger every year, making facilities investment critical to the infrastructure equation.

The Victorian Government is harnessing the social and economic benefits that our cultural, sport and recreation amenities bring.

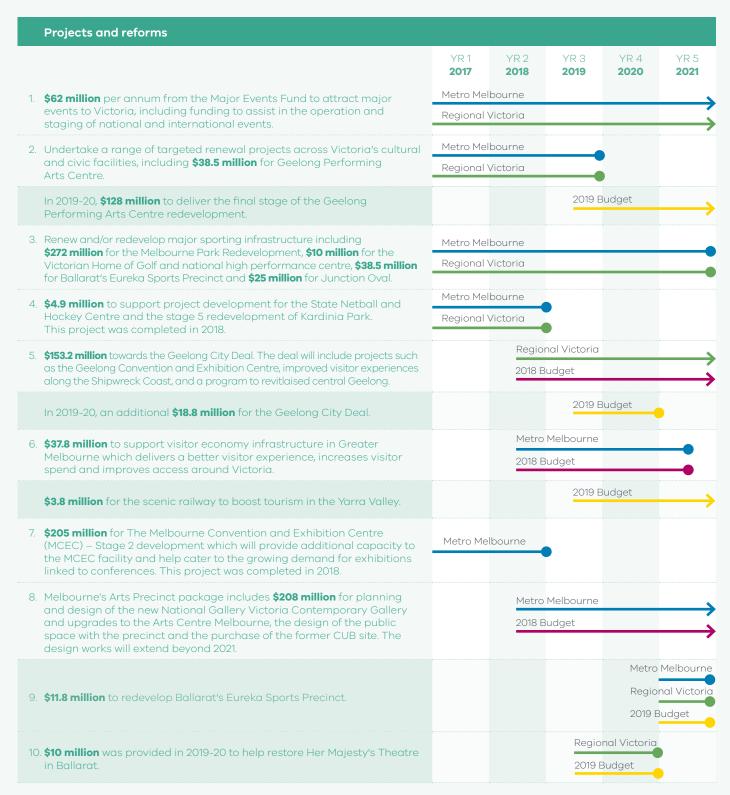
Regardless of its size or standing, any activity requires suitable facilities. These must be planned, built, maintained, upgraded and fully utilised. Government investment, private development and community involvement are all important inputs to this landscape.

This program of initiatives creates the climate required to extend our reach as Australia's sporting and cultural capital and enhance the economic value of this vibrant sector.

- 1. Maintaining Victoria's competitive edge
- 2. Planning for a growing population
- 3. Growing participation
- 4. Maintaining our current facilities

1. Maintaining Victoria's competitive edge

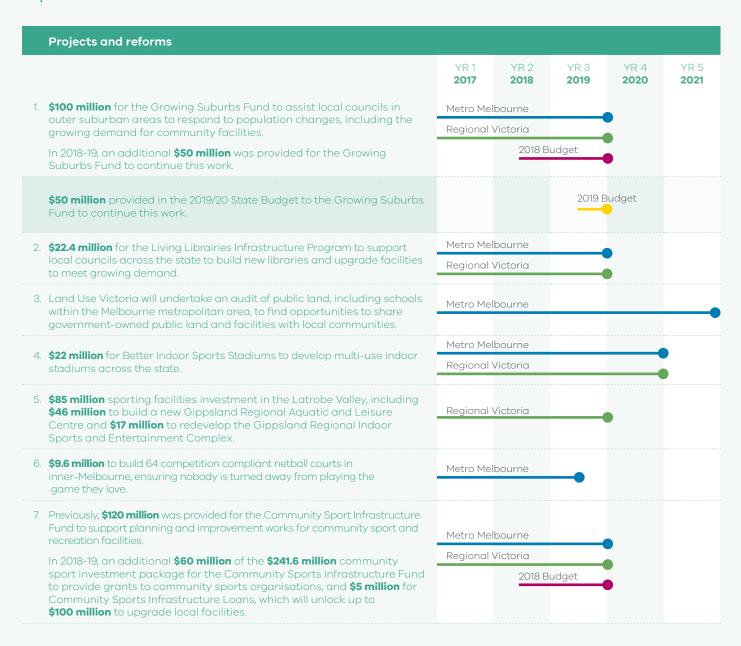
Victoria is renowned as Australia's sporting and cultural capital, with a packed events calendar that is the envy of the nation. But competition from elsewhere means we can't afford to stand still. The Victorian Government is undertaking long-term planning to expand and renew our arts and sporting precincts. This investment will protect our visitor economy and enhance our reputation as one of the most liveable places in the world.





2. Planning for a growing population

Demand for cultural, sporting and recreation spaces is increasing with population growth. Every Victorian should have the opportunity to participate and access activity spaces no matter where they live. Participation improves health and wellbeing, encourages social cohesion and creates jobs. To meet the diverse needs of metropolitan and regional areas, the Victorian Government is delivering new and improved facilities in consultation with local communities.



3. Growing participation

As our population grows in size and diversity, new cultural and sporting pursuits are emerging, and many single-purpose facilities are no longer suitable. These need upgrading or redesign to accommodate a broader range of activities. Increasing participation in cultural, sporting and recreation activities improves health and wellbeing and connects local communities. The Victorian Government is committed to working with councils, sporting clubs and community groups so that all Victorians can participate.







4. Maintaining our current facilities

Victoria has significant cultural, sporting, recreation and community facilities. These let people express themselves creatively, engage with their community and stay healthy and active. Current and future generations should have access to upgraded or new facilities. The Victorian Government is committed to upgrading these assets across the state. These initiatives will encourage community participation and physical activity, provide amateur to professional pathways, and showcase our sporting and creative talent.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
. \$6.6 million for the maintenance of Victoria's state-owned arts and	Metro Mell	bourne			
 \$6.6 million for the maintenance of Victoria's state-owned arts and cultural institutions to ensure ongoing safety and smooth operations. 	Regional \	/ictoria	_		
2. \$28.7 million to continue the National Gallery of Victoria's Summer Program, and deliver its Triennial of Contemporary Art, as well as supporting permanent exhibitions, maintenance, collections management and operating expenses.	Metro Mell	bourne	-		
8. \$9.6 million for the State Sport Centres Trust to help provide improved services at the Melbourne Sports and Aquatic Centre, State Netball and Hockey Centre, and Lakeside Stadium.	Metro Mell	bourne			
\$88.1 million (including \$27.7 million from philanthropic sources) to transform		bourne			
the State Library Victoria for the next generation. The redevelopment will open up an additional 1,000 square metres of space for public use and provide an e-Town Hall initiative to connect regional public libraries throughout Victoria.	Regional \	/ictoria			
\$7 million in additional funding to the State Library Victoria redevelopment.			2019 [Budget	
\$5 million was provided for the Australian Centre for the Moving Image (ACMI).		Metro	Melbourne		
In 2018-19 \$36.6 million (including \$5 million from philanthropic sources) was provided to revolutionise ACMI's Visitor Experience, and support cutting-edge technology and educational programs for young creatives.		2018 B	udget		
In 2019-20 \$2.8 million funding to further support the ACMI redevelopment project in Federation Square.			2019 E	Budget	
\$62 million of the \$241.6 million community sport investment package to		Metro	Melbourne		
redevelop the State Netball and Hockey Centre, including six new indoor netball courts and an indoor hockey court.		2018 B	udget		
\$231 million to assist with the redevelopment of Marvel Stadium and the National Sports Museum at the Melbourne Cricket Ground. Funding		Metro	Melbourne		
will also be provided to plan future redevelopments at Whitten Oval in Footscray and Mars Stadium in Ballarat. The Victorian Major Stadia			nal Victoria		
Funding Program will help identify priorities to improve Victoria's network of stadia and arenas and maintain Victoria's world-leading position and reputation in sport and major events.		2018 B	udget		
\$83 million towards redeveloping the State Basketball Centre, and a business case for Knox Area, \$13 million towards capital upgrades at Melbourne Arena, and \$5 million to establish five basketball hubs.			2019 E	Budget	
			Metro	Melbourne	
. \$50.3 million to build a new St Kilda pier.			2019 E	Budget	





All Victorians need access to fast, efficient, reliable digital technology.

The speed and simplicity of digital connectivity is changing how we communicate and do business. By investing in our digital capability we can better capitalise on the opportunities emerging technologies present.

Dedicated investment in broadband and mobile availability throughout rural and regional Victoria will enable and foster innovation. Digital agriculture projects, like the 'Internet of Things', will help more regional users capitalise on fast and reliable connectivity.

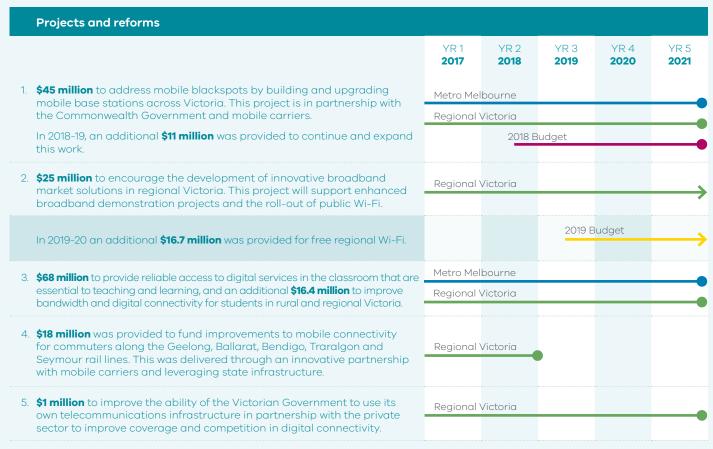
By enhancing Victoria's digital capability, the government is supporting business. Digital connectivity offers access to new markets, supports new product development, enables on demand service delivery and provides a platform for innovative business models.

Enabling digital connectivity is an investment in our future. By keeping us connected – with each other, the help we need and services we rely on – technology brings Victorians together, keeps us safe and creates opportunities to prosper.

- 1. Improving digital access across Victoria
- 2. Supporting use of digital technologies
- 3. Transforming state assets

1. Improving digital access across Victoria

Digital connectivity is critical in metropolitan and regional Victoria, for households and businesses alike. The Victorian Government is committed to improving digital access by connecting regional communities and supporting enhanced digital services across the state. With initiatives including the \$45 million Connecting Regional Communities Program, the government is ensuring all Victorians are connected.

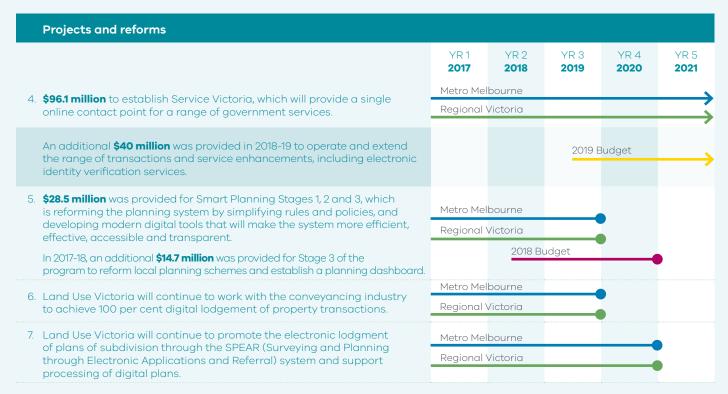


2. Supporting use of digital technologies

The way Victorians communicate and conduct business is changing as new technologies emerge. This includes technologies such as artificial intelligence, autonomous vehicles and the 'Internet of Things'. The Victorian Government is supporting the use of these new technologies in the private sector, as well as looking at how government service delivery can be improved for the benefit of all Victorians.

	Projects and reforms					
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
1.	\$7 million to implement the Digital Economy Plan to drive innovation and competitiveness of regional industries.	Regional	Victoria			
2.	\$12 million for projects to support the adaption of web-enabled on-farm technologies in Victoria's North West, the Macalister Irrigation District, the Murray-Darling Basin and the Serpentine region.	Regional	Victoria			
3.	VicRoads will work closely with the private sector to trial the roll-out of automated vehicles, including on the Monash-CityLink-Tullamarine Freeways.	Metro Me	lbourne			



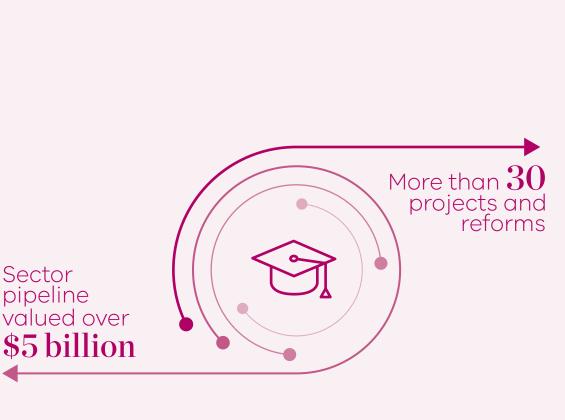


3. Transforming state assets

Rapidly increasing populations and technology usage brings new demands and challenges. To make the most of our assets, systems and infrastructure, the Victorian Government is identifing technology solutions in a range of areas, including traffic management, energy storage, emergency communications, data usage and cyber security. These technology solutions are being tested and implemented to transform the way we do things, delivering cost savings, greater efficiency and higher productivity across all sectors of the Victorian economy.

	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021		
\$72.3 million for Triple Zero to respond to demand for emergency	Metro Me	lbourne					
call-taking and dispatch services, and to improve emergency services communications, including radio coverage in the City Loop and the national telephone warning system.	Regional	Victoria					
\$11.9 million was provided to enhance cyber security capability, with	Metro Melbourne						
foundation enablers for the uplift of 29 Victorian health services' Wide Area Networks (WANs).	Regional	Victoria					
\$35.8 million to roll-out advanced traffic management systems across our roads through the Optimising Transport Network Performance and Productivity initiative.	Metro Me	lbourne		•			
	Metro Me	lbourne					
 \$2.9 million to secure Victoria's data by improving monitoring capabilities and identifying and mitigating risks. 	Regional	Victoria					





Sector

Investing in education shows long-term vision for Victoria's workforce and economy.

Education is important in the life of every Victorian. It enables our success, individually and as a state. Education is also Victoria's largest services export industry.

Through the Education State, the Victorian Government has made a record-breaking investment in our education system. The Government has committed to building 100 new schools over the next eight years as part of hundreds of school infrastructure projects preparing Victoria for population growth, building futuristic classrooms and creating integrated community hubs. We are also investing in Free TAFE for priority courses, ensuring all Victorians can access the skills they need for jobs in demand.

These state-shaping initiatives will maintain Victoria's competitive advantage by strengthening education outcomes and developing the skills needed to drive our evolving economy. This includes the significant export income derived through Victorian education services.

An active project pipeline is supported by significant facilities maintenance funding. These investments will give all Victorians equal opportunity, and ensure our education system meets community expectations well into the future.

- 1. Catering for a growing population
- 2. Creating inclusive shared spaces
- 3. Maximising use of technology
- 4. Developing skills for tomorrow
- 5. Improving education infrastructure

1. Catering for a growing population

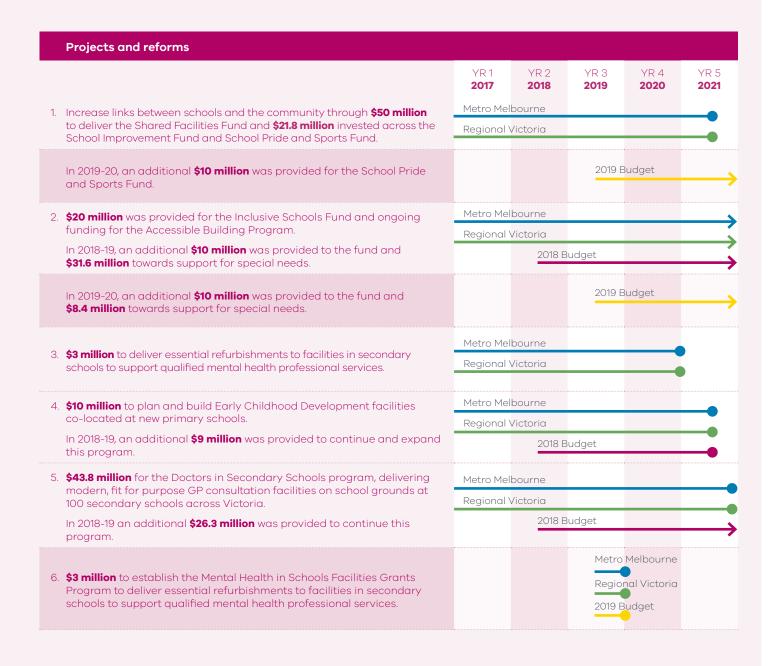
With Victoria's population projected to reach 10.1 million by 2051, more students than ever will enrol in our education and training institutions. To accommodate growing student numbers, the Victorian Government is building and upgrading education facilities. To ensure the next generation of students are ready to start school, the Victorian Government is providing all three-year-old children access to 15 hours per week of subsidised kindergarten by 2029.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
In 2019-20, \$473.2 million was provided for early childhood infrastructure, which is the largest investment in early years infrastructure in the state's history. This will support the introduction of 15 hours per week of a kindergarten program for every three-year-old. This initial investment has been made to support every Victorian child to access at least five hours per week of subsidised three-year-old kinder by 2022, to provide them with the skills they need to be ready for school.			Regio	o Melbourne onal Victoria Budget	
2. Over \$2.5 billion for school infrastructure needed to cater for a growing population. Government investment is delivering facility upgrades and 56 new schools across Victoria. This includes \$722 million to construct, plan and buy land to construct new schools, and \$174 million for new	Metro Me				
relocatable classrooms. In 2018-19, an additional \$1.25 billion was provided for 14 new schools and to upgrade additional schools, strengthening the government's commitment to an Education State, where every student has the knowledge, capabilities and attributes to see them thrive.	regional		Budget		
In 2019-20, \$671.1 million was provided to build 17 new schools, contributing to the government commitment to open 100 new schools across the state over the next eight years.			2019 (Budget	
3. \$120 million to provide new and refurbished classrooms to meet increasing enrolment demand at Independent and Catholic Schools across Victoria.	Metro Melbourne Regional Victoria				
In 2019-20, an additional \$402 million was provided to for the construction, expansion and renovation of non-government schools in Victoria.			2019 [Budget	
4. \$60 million over four years, including \$10 million to address early years demand in high growth areas, to support local government and other service providers to invest in early childhood infrastructure.	Metro Melbourne Regional Victoria 2018 Budget				
In 2018-19, an additional \$43 million was provided to continue this work. In 2019-20 an additional \$33.6 million was provided to continue this work and to provide inclusive building and playground upgrades and equipment.			2019 (Budget	
 Complete a school investment pipeline on government's five-year investment program in new and upgraded facilities to allow for planning certainty. 	Metro Melbourne Regional Victoria				
6. Improve demand management for schools through more effective school network planning. This will mean more efficient investment and use of school facilities.	Metro Me Regional				



2. Creating inclusive shared spaces

Schools can be more than places for learning. They have potential to be used by different groups and for purposes that benefit the whole community. To maximise value, the Victorian Government's Education State will transform many education facilities into integrated community centres that bring people together, connect local services and foster community pride.



3. Maximising use of technology

A new generation of students are learning and creating in new ways. Education facilities and curricula must keep pace with technology and the opportunities it offers students. To support the next generation of innovators, creators and digital professionals, the Victorian Government is investing in cutting-edge technology in education centres throughout the state.

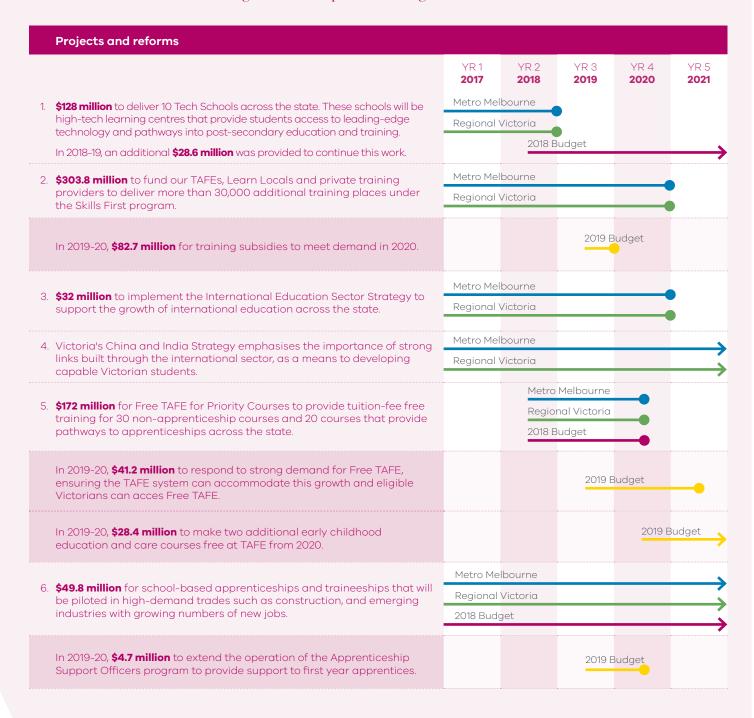
Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
	Metro Me	lbourne			
 \$68 million to ensure that digital education is accessible in the classroom for all young Victorians. 	Regional	Victoria			
2. \$16.4 million to improve regional connectivity by increasing bandwidth for small regional and rural schools to ensure they have faster and more reliable access to online teaching, learning resources and an extended choice of subjects.	Regional	Victoria			-
	Metro Me	lbourne			***************************************
3. Ensuring government schools are provided with approved technicians through the Technical Support for Schools Program.	Regional	Victoria			
In 2019-20, \$4.1 million was provided to continue this work and address unprecedented student population growth.			2019 [Budget	
	Metro Me	lbourne			
 Equipping our teachers with the technology they need through the Notebooks for Teachers and Principals Program. 	Regional	Victoria			
5. \$24.1 million for the first stage of development of the Child Link digital register. The register will be a digital platform, which will enable the systematic sharing of certain factual information to improve child wellbeing and safety outcomes.			Regio	Melbourne nal Victoria Budget	





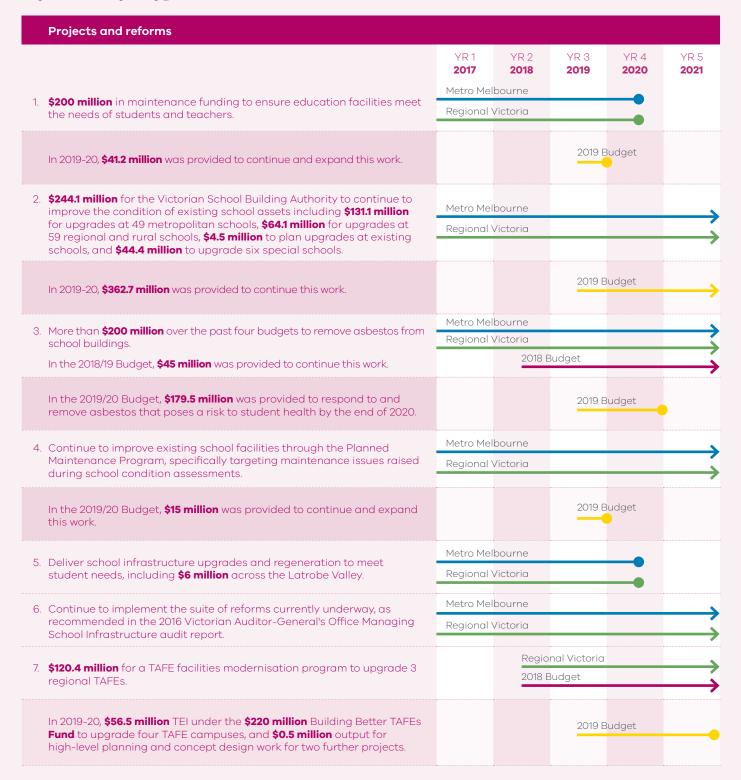
4. Developing skills for tomorrow

The Education State is about making sure we equip Victorian students with the skills they need for the future. This includes jobs-focused skills training in priority areas. As part of the 2019/20 State Budget, the Victorian Government is investing \$41.2 million to respond to strong demand for Free TAFE, including \$28.4 million to make two additional early childhood education and care courses free at TAFE from 2020. We are committed to maintaining Victoria's reputation as a global education leader for all students.



5. Improving education infrastructure

The quality of our education and training facilities plays a significant role in delivering positive outcomes for both students and teachers. To ensure Victoria remains a global leader in education, we will continue to invest in new state-of-the-art facilities. Just as importantly, we will modernise and optimise our current facilities to ensure they meet the needs of today and tomorrow. Through the 2019/20 State Budget, we are investing \$362.7 million in school upgrades and \$56.5 million in towards the Building Better TAFEs Fund, to provide campus upgrades at four Victorian TAFEs.









Introduction

Victorians deserve a modern energy network that delivers secure and affordable supply.

The Victorian Government has committed to net zero emissions by 2050. We're working with energy infrastructure owners, distributors and sellers to smooth the transition to new technologies and ensure stable, efficient supply.

We're driving to the heart of energy innovation by supporting the Victorian businesses developing cuttingedge technologies to make renewables more attractive and improve energy efficiency. Programs to bring energy efficiency into common practice will complement Victoria's clean energy credentials.

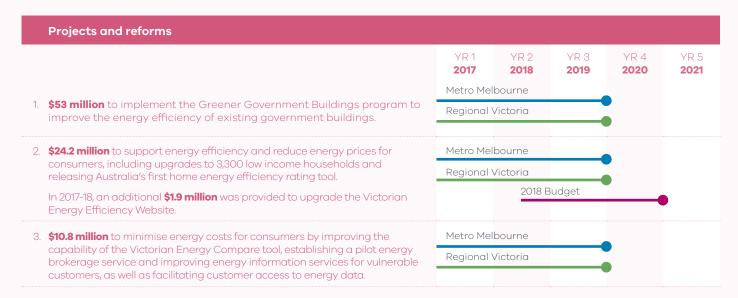
Catalyst investment in modernising Victoria's energy networks will bring surety of supply and make doing business in Victoria more attractive than ever. Exploring a range of gas, storage and generation options will ease the transition to a cleaner energy future, and help us make equitable change.

SECTOR KEY PRIORITIES:

- 1. Ensuring efficiency and affordability
- 2. Protecting our energy security
- 3. Targeting net zero emissions

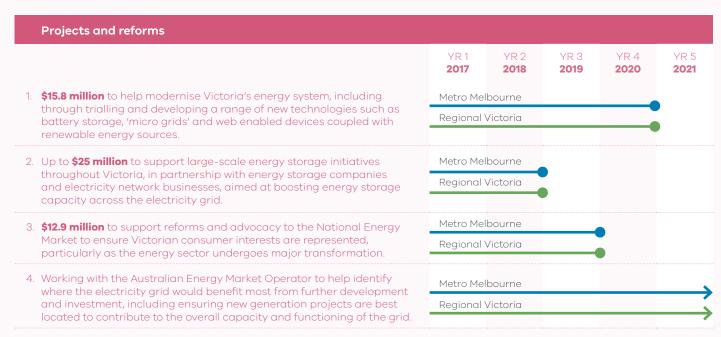
1. Ensuring efficiency and affordability

It's important that energy efficiency is prioritised from generation through to consumption. Energy efficiency reduces usage, lowers costs and drives important innovation. Businesses and households are being supported to make upgrades that will improve their energy efficiency and bring their energy costs down. Victorian government buildings are also being improved to make sure energy is used as efficiently as possible.



2. Protecting our energy security

Our electricity transmission and distribution system has served us well. In the future, the rapidly changing mix and location of Victoria's energy sources will impact how our electricity grid operates. As we move to more diverse and lower emissions generation, we must modernise the grid to maintain efficiency and reliability. The Victorian Government is supporting adoption and development of new technologies like large-scale battery storage and smart 'micro grids'. These are important to ensure reliability, address demand across the grid and avoid costly upgrades of fixed energy infrastructure.





3. Targeting net zero emissions

Victoria has committed to a net zero emissions target by 2050. This will require action across the whole Victorian economy, including the energy industry. Transitioning to a low carbon future means supporting new energy technologies and new ideas that make a real difference. Investments in large and small-scale renewable energy generation projects will help us to make the transition. These investments are also important in developing Victoria's burgeoning renewable energy sector and the skilled jobs it supports.



Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
6. \$1.3 billion for Solar Homes to support the installation of more than 650,000 solar systems for owner occupiers, 50,000 systems for rental properties, 10,000 battery storage systems and 60,000 solar hot water systems over the 10 year life of the program. This is on top of the \$74 million already provided in 2018-19.		Regio	Melbourne nal Victoria Budget		
 \$1 million in funding to go towards the implementation of a 10MW solar PV farm for the township of Newstead. 				nal Victoria Budget	

4. Energy Safety

Every second, every day, energy in the form of gas or electricity flows through our economy. Whether it is to warm our homes or power our businesses, energy touches each of our lives in so many ways. While we rely on this energy to power our lives and our economy, we also depend on it being delivered safely. This is why the Victorian Government is investing in energy safety programs to help ensure that electrical infrastructure remains safe and reliable.

YR 1	YR 2	YR 3	YR 4	YR 5 2021	
2017			2020	2021	
		Regional Victoria 2019 Budget			
	Metro	Melbourne			
Regional Victoria					
	YR 1 2017	2017 2018 Metro Regio 2019 E	2017 2018 2019 Metro Melbourne Regional Victoria 2019 Budget Metro Melbourne	2017 2018 2019 2020 Metro Melbourne Regional Victoria 2019 Budget Metro Melbourne	







Introduction

Our pristine natural heritage supports Victorian industry and quality of life.

The Victorian Government is tackling the environmental challenges of population growth, a diversifying economy and preserving our natural heritage. Our proactive approach means investing now to protect Victoria's natural assets for future generations.

Victoria's economy depends on the environment. Naturebased tourism is the lifeline of a buoyant tourism sector and our food and fibre producers, together with industries like agriculture, fishing and earth resources are all reliant on a healthy environment. Reforming the Environment Protection Authority to better meet our current and future environmental protection needs, underpins both our economy and way of life.

Investing in waste management education and innovation supports responsiveness and resource recovery to help preserve our environment.

By remaining climate change aware and taking meaningful steps to preserve our biodiversity, government is securing the long-term future of natural assets from which all Victorians benefit.

PRIORITIES OVERVIEW

- 1. Protecting Victoria's biodiversity
- 2. Managing our parks
- 3. Taking action on climate change
- 4. Improving resource recovery and waste management

1. Protecting Victoria's biodiversity

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
1. \$86.3 million to support initial implementation of Protecting Victoria's	Metro Me	lbourne			
Environment — Biodiversity 2037 including developing on-the-ground actions with key partners and communities.	Regional	Victoria			
2. \$36.3 million to protect forests and support wildlife conservation across regional Victoria through more effective regulations and strengthened compliance measures.	Regional	Victoria			
3. Reviewing the Flora and Fauna Guarantee Act 1988 and native	Metro Me	lbourne			
vegetation clearing regulations to ensure Victoria has modern and effective biodiversity regulation and legislation.	Regional	Victoria			
4. \$8.3 million to improve marine and coastal management through a			Melbourne		
renourishment program for Port Phillip Bay beaches, and a 30-year improvement plan for Port Phillip Bay.		2018 B	nal Victoria		
improvement plantor i otti miip bay.		2010 D	daget		
5. \$35.9 million to improve forest management and regulatory arrangements in Victoria. This includes introducing a program of		Region	nal Victoria		
landscape and pre-harvest surveys that will improve the management and protection of threatened species in timber harvesting coupes.		2018 B	udget		
			Metro	Melbourne	
 \$5 million for Royal Botanic Gardens across Victoria to upgrade gardens, picnic facilities, trails and nature play areas. 			2019	Budget	
7. \$142 million (with \$30.2 million ongoing) for expanding the biosecurity			Regio	onal Victoria	
regulator with ongoing funding to continue regulatory activities, increase key capabilities and undertake projects to improve efficiency.			2019	Budget	





2. Managing our parks

Infrastructure in Victoria's parklands is vital for protecting the natural environment and attracting people to our parks. To ensure people can continue to enjoy the benefits and beauty of Victoria's parks, the Victorian Government will revitalise existing park facilities and invest in new ones. There are also a range of challenges that need to be addressed, including weeds, pests and bushfire risks.

	Projects and reforms						
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5	
	\$31.8 million was provided to improve management of parks and increase the service delivery capacity of Parks Victoria. This includes up to	Metro Me	lbourne				
	60 additional park rangers, and the redevelopment of the Parks Victoria website to encourage people to visit parks across the state.	Regional	Victoria				
	In 2018-19 an additional \$70.7 million was provided to continue rolling out this program.		2018 E	ludget			
······	\$20 million to refurbish existing park infrastructure and invest in new	Metro Me	lbourne				
∠.	facilities to make sure they are accessible to all Victorians.	Regional Victoria					
3.	\$22.8 million to enhance Victoria's liveability by establishing three	Metro Melbourne					
	new metropolitan parks in Melbourne's growth areas, and incorporate Anglesea Heath into the Great Otway national park.	Regional	Victoria				
4.	\$20.2 million to upgrade the Grampians Peak Trail (with an additional \$10 million promised by the Commonwealth). The 144 kilometre trail will offer a world-class, continuous walking experience from Mount Zero in the north of the Grampians National Park to Dunkeld in the south.	Regional	Victoria				
5.	Preparation of the metropolitan open space strategy that enhances recreation, amenity, health and wellbeing, species diversity, sustainable water management and urban cooling across Melbourne.	Metro Me) Budget			
	In 2018-19, \$0.3 million funding was provided for the metropolitan open space strategy pilot.		20.02	2.2.900			

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202 1
5. \$8 million for upgrades to significant parks, wetlands and waterways on		Region	al Victoria		
the Surf Coast and Bellarine.		2018 Bu	udget		
		Metro I	Melbourne		
\$2 million for priority trails from the Northern Regional Trails Strategy		Region	al Victoria		
and implementation of the Eastern Regional Trails Strategy.		2018 Bu	udget		
\$13 million to develop a Shrine to Sea concept linking Domain Gardens		Metro I	Melbourne		
(including the Shrine of Remembrance) with Port Phillip Bay through better pedestrian and cycling connectivity, improved amenity and educational and cultural interpretation at key points.		2018 B	udget		
		Metro I	Melbourne		
9. \$2.1 million for Parks Victoria to improve the Olinda Precinct.		2018 Bu	udget		
			Metro	Melbourne	
2. \$6.9 million for Parks Victoria to maintain frontline staff, including			Regio	nal Victoria	
42 lapsing park rangers.			2019 E	Budget	
. \$105.6 million for Victoria's great outdoors, including halving campsite			Pogio	nal Victoria	
fees, establishing 30 new campgrounds and upgrading of 30 others, upgrading 4WD tracks, building and upgrading hiking tracks and				Budget	-
trails, grants to boost conservation and volunteer programs, and the establishing of the Bunurong Coastal Park.			2010 1	saaget	•
		Regional Vi	ctoria		
2. Committing to the Great Ocean Road Action Plan to protect the area for future generations, recognising the environmental and economic		2018 Budge	t		
importance of the Great Ocean Road coast and its parks.		2019 Budge	t		
3. \$154 million to create a new ring of parkland in Melbourne's growing			Metro	Melbourne	
suburbs, establish 25 pocket parks in suburban Melbourne and up to 16 new off-leash dog parks.			2019 E	Budget	



3. Taking action on climate change

Climate change brings significant challenges for Victorians. The Climate Change Act 2017 provides Victoria with a world-leading legislative foundation to manage climate change risks, maximise the opportunities that arise from decisive action, and drive our transition to a climate resilient Victoria with net zero emissions by 2050. Statewide efforts include working with industry, the community and local government, and developing better data to inform our actions.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202 1
A0400 1111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Metro Me	elbourne			
\$249.9 million to reduce the impact of bushfires through emergency management agencies taking action in partnership with local communities.	Regional	Victoria			
\$25.3 million to restore Victoria's position as a leader on climate change	Metro Me	lbourne			
by taking decisive action on reducing emissions and adapting to the impacts of climate change.	Regional	Victoria			
Duild attended marked problems with least any argument to off activaly probable	Metro Me	elbourne		•	
Build strong partnerships with local government to effectively meet the shared challenges of climate change.	Regional	Victoria			
\$7.2 million towards the Healthy and Resilient Marine and Coastal Future	Metro Me	lbourne			
program to maintain priority natural and built protection assets on the outer coasts of Victoria.	Regional	Victoria			
\$2.4 million towards the Protection of Victoria's Iconic Beaches and	Metro Me	lbourne			
Coastline program for coastal management, monitoring of hazards and upgrading critical coastline infrastructure.	Regional	Victoria			
			Metro	Melbourne	
\$2.8 million for Resource Smart Schools.				onal Victoria	
			2019 [Budget	
				Melbourne	
\$3 million to secure the coast for climate change via CoastCare operations, programs and community grants.				onal Victoria	
				Budget)
\$2 million to develop Victoria's first climate change strategy under the				Melbourne onal Victoria	
world-leading Climate Change Act (2017) to guide Victoria in tackling emissions reduction, addressing climate change and creating jobs in a low-carbon future.				Budget	

4. Improving resource recovery and waste management

At current rates of recovery, population growth and industry expansion mean that more materials will end up in landfills in the future. In order to increase recovery rates and reclaim valuable resources from the waste stream, the Victorian Government is taking an integrated approach to resource recovery and waste management. This includes a focus on recovering organics, supporting markets for recycled products and improving education. Additionally, these improvements will create new jobs.

Pi	rojects and reforms						
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202	
	30.4 million to implement the waste and resource recovery	Metro Me	lbourne				
	anning framework, and support development of resource recovery frastructure.	Regional	Victoria				
Es	stablish and maintain buffers that separate waste management	Metro Me	lbourne				
fa	cilities from other uses, and apply best practice standards to help rotect communities.	Victoria					
 3. M	onitor and evaluate the implementation of the Statewide Waste and	Metro Melbourne					
Re	esource Recovery Infrastructure Plan in partnership with the seven egional Waste and Resource Recovery Groups in Victoria.	Regional					
	pplement the Victorian Organics Resource Recovery Strategy, which	Metro Me	lbourne				
se	ets out a statewide approach for government, business, industry and le community to better manage organic waste.	Regional	Victoria				
			Metro i	Melbourne			
. \$9	9.1 million for the Illegal Dumping Strikeforce Program.		Region	al Victoria			
			2018 Bu	udget			
ė.	7 million for the Victorian Covernment's Deciviling Industry Ctretagic		Metro i	Melbourne			
	37 million for the Victorian Government's Recycling Industry Strategic an.		Region	al Victoria			
				Metro	Melbourne		
	34.9 million for additional recycling reforms, which build on the ecycling Industry Strategic Plan's blueprint for a safe, resilient and			Regior	nal Victoria		
	ficient recycling system for Victoria.			2019 B	udget		
				Metro	Melbourne		
	5.5 million to switch to a GPS electronic tracking system to better cord the production, movement and receipt of industrial waste.			Regio	nal Victoria		
10	cord the production, movement and receipt or madelina waste.			2019 E	Budget		
				Regio	nal Victoria		
	30 million in initial funding to take control of a waste stockpile at Lara, aintain fire prevention measures and clean up the site.		Regional Victoria 2019 Budget				
Ś	3.7 million to continue the Officers for the Protection of the			Metro	Melbourne		
Lo	ocal Environment program to combat illegal stockpiling and			Regio	nal Victoria		
	ismanagement of hazardous waste. This funding will also contribute wards the finalisation of a hazardous waste policy.			2019 E	Budget		







Introduction

Delivering services equally across a growing Victoria is a key government priority.

Maintaining Victoria's high service standards in the future means investing in our people, facilities, equipment and technology now.

The Victorian Government is making our health system work better for more people. Providing for a growing population and delivering equity of care, especially in rural and regional areas, are key challenges. Our investments in building, extending and upgrading facilities are the foundation of proactively catering for future demand.

We're also investing to commercialise and export Victorian medical technologies and bioscience discoveries.

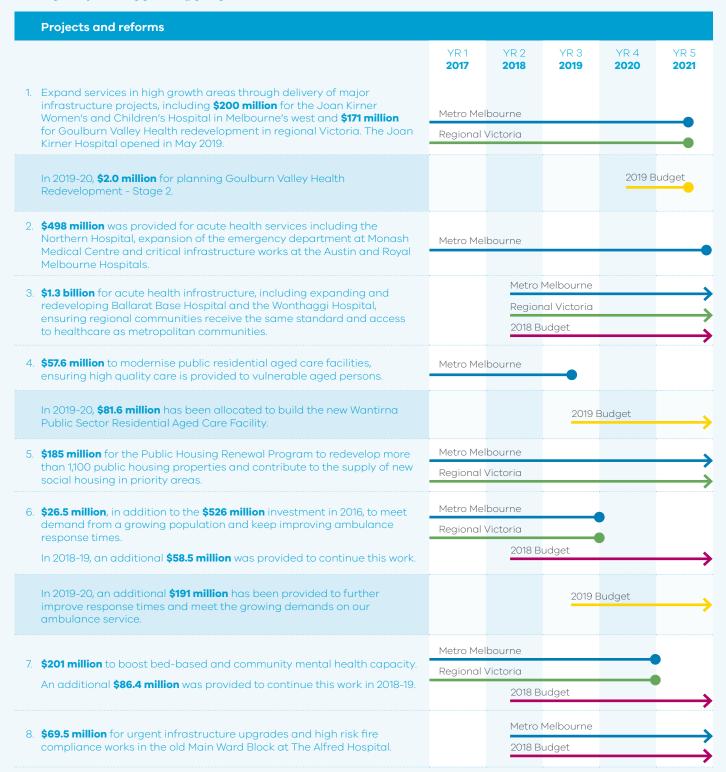
Addressing the need for housing, disability, family and child services are central to government investment. Partnerships with the community and public sectors will be essential to delivering these priorities.

SECTOR KEY PRIORITIES:

- 1. Building a proactive system that anticipates demand
- 2. Driving system wide reform for safer, better services
- 3. Integrating care across the health and social service system
- 4. Improving equity and access
- 5. Investing in the future

1. Building a proactive system that anticipates demand

Victoria's health and human services system is under increasing pressure from unprecedented population growth and ageing, as well as the rising costs of care, technology and housing. The Victorian Government is investing in key infrastructure, identifying areas of future need as well as current gaps, and increasing the capacity for supporting people in their communities.

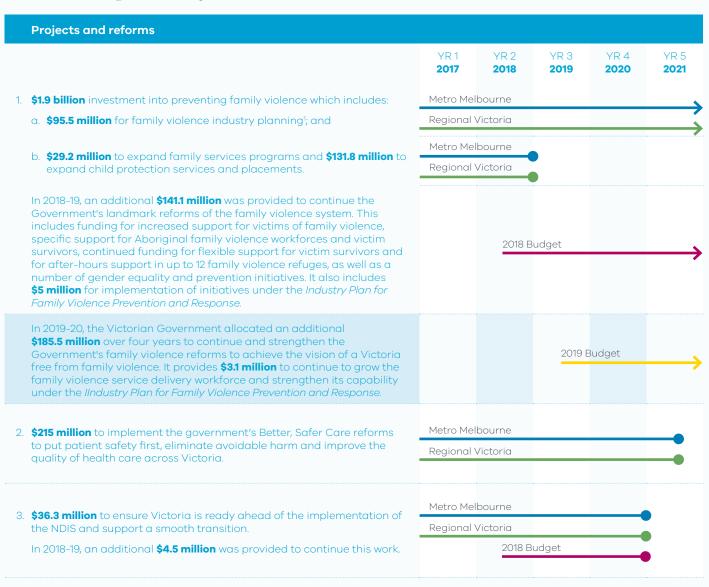




Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202
	Metro Mel	bourne			
In 2019-20 the design and construction of the new Footscray Hospital		2018 B	ludget		
was fully funded, bringing the total investment to \$1.5 billion .			2019	Budget	
			Metro	o Melbourne	
D. \$209.1 million for 1,000 new Public Housing Properties. This funding will deliver 160 dwellings of the 1,000 new homes to fight homelessness in			Regio	onal Victoria	
2019-20.			2019	Budget	
. In 2019-20, \$6 million has been allocated to plan for the redevelopment			Metro	o Melbourne	
of the Frankston Hospital that will provide new hospital beds, operating theatres, expanded child and maternal health services, a new oncology ward, oncology day clinic and areas dedicated to mental health.			2019	Budget	
			Metro	Melbourne	_
2. In 2019-20, \$2 million has been allocated to plan for the construction and expansion of ten community hospitals to increase capacity and ensure			Regio	onal Victoria	—
patient access to high-quality health care services in key growth areas.			2019	Budget	
3. In 2019-20, \$59.5 million allocated to build a new rehabilitation centre			Regio	onal Victoria	
at Bendigo Hospital including the relocation and consolidation of outpatient rehabilitation services and staff administration services into newly upgraded buildings.			2019	Budget	
A La COMO CO. At assistant and the related to the control of the Later later.			Regio	onal Victoria	
4. In 2019-20, \$7 million allocated to plan for Stage 3 of the Latrobe Regional Hospital Redevelopment.			2019	Budget	_
5. In 2019-20, \$31.4 million allocated to expand the Royal Children's Hospital			Metro	o Melbourne	
including 30 new in-patient beds and an expansion of the emergency department to cater for growing demand.			2019	Budget	_
5. In 2019-20, \$2.3 million allocated to plan for the first stage of a new			Metro	o Melbourne	
Melton Hospital, increasing access to high-quality health services in this fast growing area.			2019	Budget	
7. In 2019-20, \$2.4 million allocated to commence infrastructure and			Metro	o Melbourne	
service planning work for the redevelopment of Wangaratta Hospital.			2019	Budget	
3. In 2019-20, \$5.9 million allocated to commence planning for dedicated			_	Melbourne	
children's emergency departments at Northern Hospital, Frankston Hospital, Casey Hospital, Maroondah Hospital and Geelong University Hospital.				onal Victoria Budget	
9. In 2019-20, \$4.6 million allocated for planning for the next stage of			Metro	o Melbourne	
the Angliss Hospital expansion at Ferntree Gully, which will provide additional hospital beds, upgrade infrastructure and support the			2019	Budget	

2. Driving system-wide reform for safer, better services

Our health and human services face extensive and evolving challenges. As patterns of illness, disease and usage change, different workforce skills and capabilities are needed. The Victorian Government is responding by investing in quality service delivery, safety, workforce development, and digital technologies. Big changes are underway, particularly as the National Disability Insurance Scheme (NDIS) rolls out. Family violence reforms have been developed in response to the Royal Commission into Family Violence, which are altering how we help families and children in need.



¹ This funding is included in the \$1.9 billion investment into preventing family violence in the 2017/18 Budget noted on page 58



3. Integrating care across the health and social service system

Many challenges faced by vulnerable Victorians overlap or coincide. For example, mental health issues are often exacerbated or triggered by substance abuse, long-term unemployment and homelessness. Treating issues holistically means lowering barriers between service providers, strengthening prevention and early intervention capabilities, and achieving better outcomes sooner. The Victorian Government is investing in integrated facilities and making support more accessible. This will deliver better and lasting improvements in the health, safety and wellbeing of all Victorians.



² This funding is included in the \$1.9 billion investment into preventing family violence in the 2017/18 Budget noted on page 58

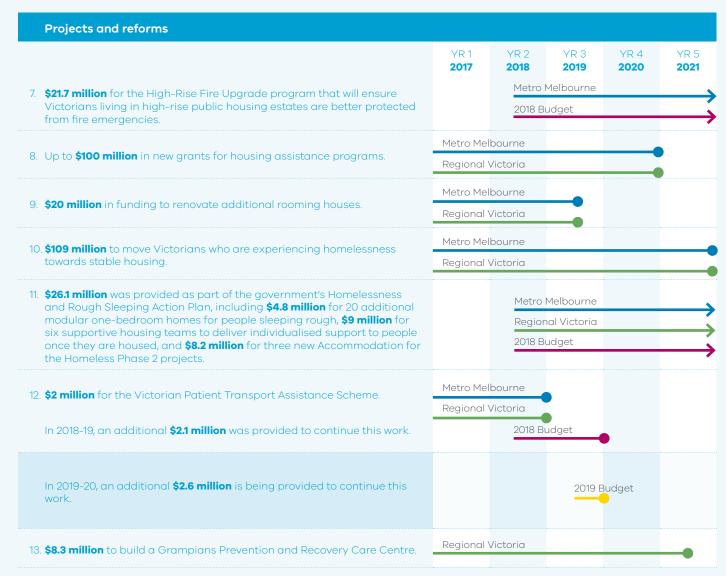


4. Improving equity and access

Ensuring access to affordable housing and health services is a growing concern for many in our state. The Victorian Government is taking a coordinated approach to introduce a range of planning and policy reforms that provide all Victorians with better access to housing and the services they need. This includes making it easier for first home buyers to enter the market as well as ensuring access to top quality health care regardless of where people live.





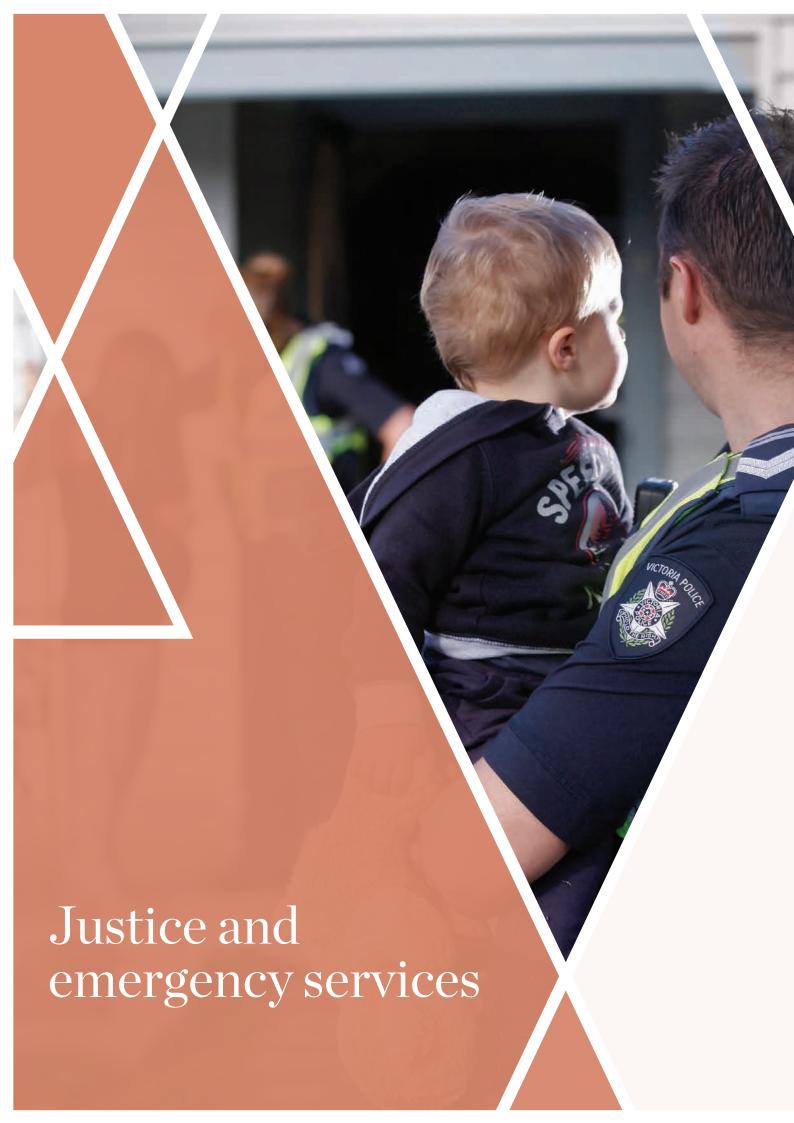


5. Investing in the future

New technologies allow us to transform the way services are designed and delivered in future. A fast-growing population means we cannot stand still on digital innovation, or translating 'breakthrough' research into practice. The health and human services sector needs to expand its capacity to support 10.1 million Victorians by 2051. The Victorian Government is investing in new ICT platforms to enhance service provision and continuing to strengthen our world leading medical research centres and alliances to translate clinical innovations into the delivery of better, more personalised care.

	Projects and reforms					
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
1.	\$69.2 million for the treatment, prevention and research of diseases so that Victorians get the right care sooner, including a boost to health and medical research and Victoria's cancer plan.	Metro Me	lbourne			
	In 2018-19, \$18 million was provided to the Olivia Newton-John Cancer Research Institute to support enhanced cancer care and research. Additionally, \$2 million was provided for a centre of research excellence for bone marrow failure syndrome.	Regional		3udget		
2.	\$10 million to upgrade IT hardware and software for public health services to deliver more effective patient diagnostics.	Metro Me Regional				
3.	\$4 million to strengthen alcohol and other drug treatment data systems as part of the Ice Action Plan.	Metro Me Regional				
4.	\$33.3 million to develop genomic sequencing capability across Victoria.	Metro Me Regional				
5.	\$11.9 million was provided for a clinical technology refresh, to replace the highest-risk acute clinical services hardware and integrated software at Victorian public health services.	Metro Mel Regional '				
	In 2019-20, an additional \$13 million was provided to continue this work.			2019 [Budget	
6.	\$123.8 million for a new electronic medical records system in the Parkville Biomedical Precinct.		_	Melbourne Budget		
7.	In 2019-20, \$116.5 million was provided to cutting-edge medical research projects, including new cancer therapies, biomedical research and biomedical engineering. This funding will help to maintain Victoria's position as a leader in health and medical research.			Regio	Melbourne nal Victoria Budget	







Introduction

All Victorians have the right to feel safe in their homes and in their community.

The Victorian Government is putting the right people, facilities, systems and equipment in place to ensure the safety of our state.

Implementing the Royal Commission into Family Violence recommendations is delivering landmark change. This will transform how issues are policed, make sure victims are supported and perpetrators held to account. This includes investment in Support and Safety Hubs (The Orange Door) across the state.

Justice system initiatives are updating infrastructure to deliver better, more transparent court services. We're building the corrections and youth justice facilities Victoria needs and investing in rehabilitation to reduce reoffending.

Integrating services across the emergency sector is set to improve response capability. Modernising infrastructure and equipping the whole sector with better technology will ensure Victorians get the help they need, when they need it.

SECTOR KEY PRIORITIES:

- 1. Keeping Victorians safe
- 2. Building the corrections and youth justice facilities we need
- 3. New and improved court services
- 4. Deploying ICT innovations
- 5. Enhancing public safety

1. Keeping Victorians safe

Every Victorian has the right to feel safe, whether at home, work or in the community. We're leading the nation with reforms and infrastructure investment to address family violence. In its first term, the government invested over \$2.7 billion in family violence reform. We're also making significant investment in policing across the state. This includes more than 3,100 extra officers on the streets with the resources, and equipment to keep our state safe.

Projects and reforms							
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202		
Building and upgrading 32 regional and metropolitan police stations	Metro Me	elbourne					
to help ensure police have modern facilities. In addition, Victoria is investing in the first purpose-built police headquarters since the 1940s.	Regional	Victoria					
	Metro Me	elbourne					
A new dedicated training facility for specialist and critical incident police.	Regional	Victoria					
. \$448.1 million to establish 17 family violence Support and Safety Hubs	Metro Me	elbourne					
(The Orange Door) across the state, including in Barwon, Bayside Peninsula, Inner Gippsland, Mallee and North-East Melbourne. ³	Regional	Victoria	urne toria urne toria urne toria urne toria				
A	Metro Me	lbourne	oria urne pria urne pria urne pria urne pria urne pria				
. \$133.2 million to provide extra long-term housing and improved crisis accommodation to better support victims fleeing family violence. ⁴	Regional	Victoria					
. \$227 million to roll-out mobile technology and body cameras to frontline	Metro Me	bourne					
police, and build a new intelligence system to give frontline police state-of-the-art ICT so they can better respond to incidents. This will change how police access information and respond to crime. Victoria Police will deploy over 10,000 mobile devices through this program.		etro Melbourne gional Victoria					
. A new 24 hour Police Assistance Line and an online portal to ensure	Metro Me	elbourne					
Victorians can access non-emergency policing services when and how they need. In late 2017, it was announced that \$210 million would be provided to fund the creation and operation of the hotline.	Regional	Victoria					
		Metro	Melbourne	•	````		
\$19.1 million for a new lease and fit-out for Melbourne East Police Station		Regio	nal Victoric	r			
and land acquisition for Point Cook Police Station.		2018	Budget	•)		
		Metro	Melbourne	÷			
. \$9 million for mobile policing units which can be set up anywhere in the State, to support police officers in the field through the provision of		Regio	onal Victoric				
mobile and advanced communication capability.		2018	Budget				
			Metro	Melbourne			
. \$120.7 million in funding to purchase 96 new mobile road safety cameras, upgrade the Fixed Digital Road Safety Camera Network, and implement a			Regio	onal Victoria			
road safety campaign to help save lives on Victorian roads.			2019	Budget			

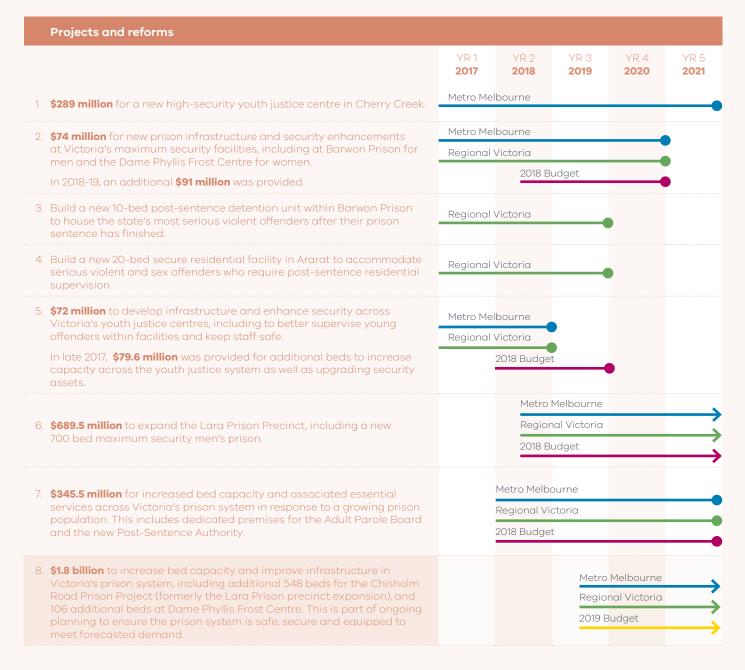
³ This funding is included in the \$1.9 billion investment into preventing family violence in the 2017/18 Budget noted on page 58

⁴ This funding is included in the \$1.9 billion investment into preventing family violence in the 2017/18 Budget noted on page 58

2. Building the corrections and youth justice facilities we need



Victorians expect that we keep serious offenders in custody to protect the community from harm. We're upgrading and building new corrections and youth justice facilities to ensure Victorians' safety. At the same time, we're making sure our corrections and youth justice systems have the security and supervision required to address offending behaviour. Victorians can be confident that the corrections and youth justice systems are properly resourced and future-proofed.



3. New and improved court services

Fair, accessible and responsive courts are essential for a well-functioning justice system. Victoria's courts have been under growing pressure for a number of years as demand has outstripped their capacity to respond. To address this challenge, the Victorian Government is establishing new courts, upgrading facilities and boosting resources to ensure that we have a functioning and responsive justice system.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5
Addressing a significant number of Royal Commission Recommendations, \$130.3 million will implement an integrated and	Metro Me	lbourne			
specialist court system that is accessible and responsive to the needs of those experiencing family violence including the specialist Family Violence Courts model in five Magistrates' Courts across the state. ⁵	Regional	Victoria			
A70.0 -: !!!	Metro Me	lbourne			
 \$70.6 million to upgrade facilities and boost resources at a number of courts across the state to make them safer and more efficient. 	Regional	Victoria			
In 2019-20, a further \$12.3 million for security upgrades to strengthen court safety.			2019	Budget	
3. \$3.9 million to plan for the development of the Bendigo Law Court and \$3.7 million for the Werribee law court to relieve demand pressures and improve court services.	Metro Me Regional				
In 2018/19, an additional \$20 million for land acquisition for both the Werribee Law Court Development and the Bendigo Law Court Development.			Budget		
In 2019-20, \$166.2 million for the Bendigo Law Courts redevelopment.			2019	Budget	
4. \$4.9 million for critical upgrades to the Echuca Law Court. This project will improve safety, security and operation of the court and create functional autonomy for the court and council within the building.			nal Victoria Budget		

⁵ This funding is included in the \$1.9 billion investment into preventing family violence in the 2017/18 Budget noted on page 58





	Projects and reforms						
		YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021	
5.	5. \$25.1 million to support the Courts Integrated Services Program and its Remand Outreach Pilot to increase the monitoring and supervision of people on bail.	Metro Melbourne					
		Regional	Victoria				
6	. \$32 million to expand the Victorian Drug Court. This project has been completed.	Metro Melbourne					
0.		Regional	Victoria				

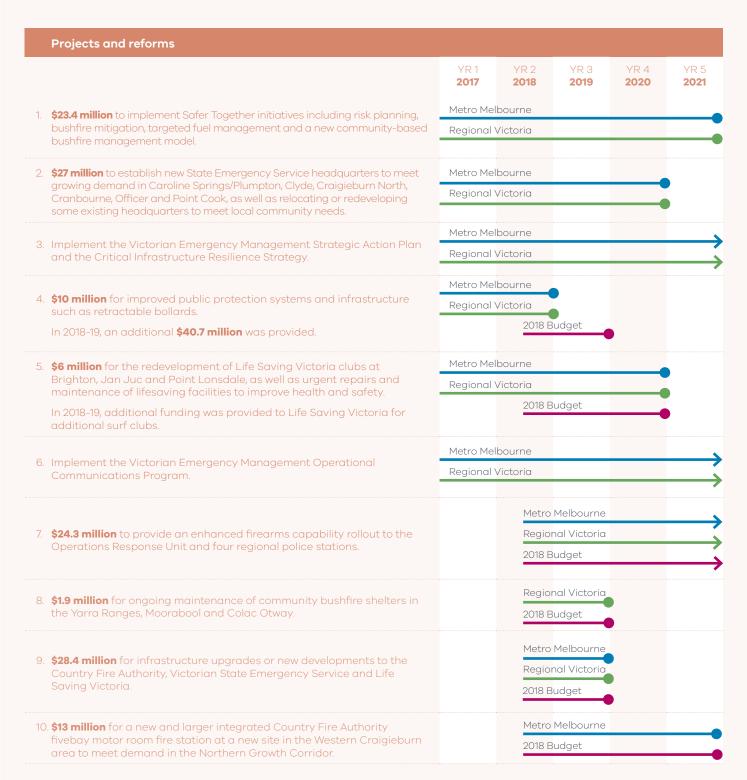
4. Developing ICT innovations

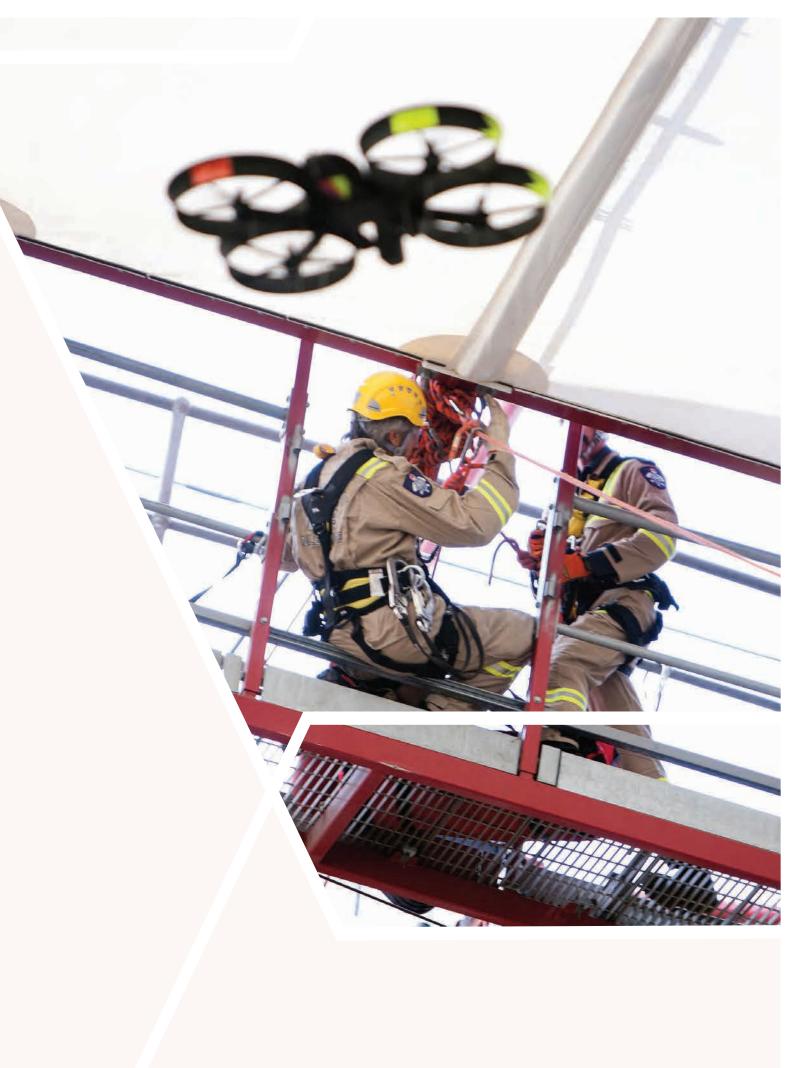
Developments in information and communication technologies (ICT) are creating new possibilities for how services can be delivered. We need to ensure that our justice and emergency services provide the best response for our communities. The Victorian Government will implement and upgrade ICT capabilities for the police, courts and other government agencies to strengthen communications channels, court processing and data sharing between departments and agencies.

Projects and reforms					
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021
	Metro Me	lbourne			
 \$101.2 million to ensure government and family violence agencies can better share information and keep victims safe. 	Regional Victoria				
2. \$89.2 million to establish a new case management system to operate across the Magistrates' and Children's Court to enable better and more integrated information exchange between courts and other agencies.	Metro Melbourne				•
3. \$10.9 million to deliver contemporary in-court technology for the Supreme Court to enable remote testimony of witnesses and prisoners.	Metro Me	bourne		-	
\$72.3 million for Triple Zero to respond to demand for emergency call-taking and dispatch services, and to improve emergency services communications.	Metro Me	lbourne			
	Regional '	Victoria			
5. \$136.7 million to transition Victoria Police, Victoria State Emergency Service, Life Saving Victoria, Corrections Victoria and Country Fire Authority outer metropolitan in-field operations to the state's digital regional mobile radio network to ensure secure and improved communications.	Regional '	Victoria			
\$48.9 million to reform the Infringement Management and Enforcement Services' ICT systems.	Metro Me	bourne			
	Regional '	Victoria			
7. \$2.1 million for planning a future integrated case management system in Corrections Victoria.	Metro Me Regional				
\$12.4 million for additional audio visual technology in 28 courts and 26 police stations which will enable faster resolution of bail applications			Metro	Melbourne	
			Regio	nal Victoria	
by allowing them to be heard in police cells and reduce court delays			2019 F	Budget	
created by prisoner transfers			2019 L	Jaaget	

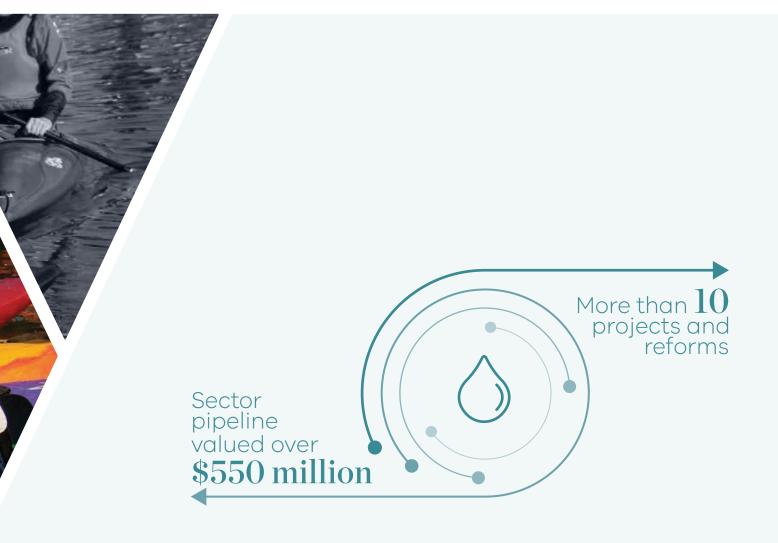
5. Enhancing public safety

When danger arises, we rely on our emergency services and the infrastructure they use to keep us safe. Victoria is making significant investments in upgrading facilities and establishing better management procedures. These actions will help our fire services, emergency services and surf life-savers to meet the demands of Victoria's growing population.









Introduction

Effective management of Victoria's water resources is integral to our wellbeing.

A secure water future relies on balancing our ecosystems with the needs of communities, industries and agriculture. The Victorian Government is taking a comprehensive approach, where all aspects of water management, investment and reform are shaping future water policy.

Substantial investment in the Water for Victoria plan is a first step towards securing safe and affordable water supplies for all Victorians. Better water management is central to addressing a complex set of issues, including declining availability, growing population and climate change.

Putting the right plan into place will optimise our water use. Complementary investment in modernising Victoria's water grid and updating ageing infrastructure will achieve more with less at the system level and deliver water where it's needed most. Initiatives like harvesting and stormwater treatment offer broad community benefits by protecting environments and building resilience as our climate changes.

SECTOR KEY PRIORITIES:

- 1. Extending and using our water grid better
- 2. Building resilience to climate change
- 3. Improving the health of waterways and catchments

1. Extending and using our water grid better

Good water management means modernising our water grid, making sure we're using water efficiently, and securing additional water resources. The Victorian Government is building and upgrading water-related infrastructure to ensure we are making best use of our water grid. This includes delivering water modernisation projects in irrigation districts and examining the feasibility of further upgrades. Providing more flexibility and support to farmers and communities will help them adapt and expand production with less water.

Projects and reforms							
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 202 1		
1. \$40 million towards constructing a stock and domestic pipeline to increase water security in rural communities of the South West Loddon region. A \$20 million contribution from the Commonwealth Government has also been secured.	Regional						
2. \$20 million towards Macalister Irrigation District modernisation phase 1B, which will replace open channels with pipeline and automate remaining channels. A \$31 million contribution from the Commonwealth Government has also been secured.	Regional		-				
B. \$16 million to modernise Werribee and Bacchus Marsh irrigation districts, primarily through replacing existing open channels with pipeline.	Regional Victoria						
4. Progressing \$8.2 million of feasibility investigations into other grid extensions and upgrades across Victoria. This includes \$1.1 million from the Victorian Government, \$5.5 million from the Commonwealth Government and \$1.6 million from project proponents.	Regional Victoria						
5. \$30 million to extend the water grid in South Gippsland.	Regional Victoria						
\$60.6 million to help strengthen overall water management to meet	Metro Me	elbourne					
the needs of all water users, including through a more flexible and sustainable water planning, entitlement and trading system.		Regional Victoria					
7. Placing a minimum 15GL annual water order from the Victorian Desalination project, including 125GL for 2019/20, to guarantee continued water security, more steady water prices for water customers, further restore Melbourne's storage levels and provide an ongoing buffer against drought.	Metro Melbourne						
3. \$19.7 million to improve the operation of the water grid and market,	Metro Melbourne						
including the establishment of a grid oversight function and the trial of the South Central water market.	Regional Victoria						
\$10.2 million to construct approximately 375 kilometres of stock and domestic pipeline, providing a secure water supply to the 75,000 hectare area surrounding the town of Mitiamo in the Loddon Mallee region.		Regio	nal Victoria				
		2018	Budget				
). \$32 million towards providing a secure water supply to up to 530,000 hectares of unserviced land in the East Grampians region.		Regio	onal Victoria	1			
		2018	Budget		<u> </u>		
\$3 million to help mitigate the risks of old dams and retarding basins		Regio	onal Victoria	1			
through pilot projects to assist local government authorities to reduce emergency risk and improve safety	2018 Budget						



2. Building resilience to climate change

Securing Victoria's water supply into the future requires us to plan for and respond to a changing climate. In addition to expanding and modernising our water grid, the Victorian Government is investing in initiatives that better prepare us for water scarcity and drought, ensuring water management keeps up with the best climate science and optimises our use of all available water sources.

Projects and reforms						
	YR 1 2017	YR 2 2018	YR 3 2019	YR 4 2020	YR 5 2021	
\$21.2 million was provided to support Victoria's cities and towns to better manage their urban water use, including through water efficiency programs, T155, the Schools Water Efficiency Program and by improving stormwater harvesting as well as the use of recycled water.	Metro Me	Metro Melbourne				
	Regional Victoria					
In 2018-19, \$2 million was provided to continue the delivery of the Community Rebate Program and the Schools Water Efficiency Program.	2018 Budget					
\$5.7 million towards better understanding of water management and leading development of climate change adaptation initiatives across our water system.	Metro Melbourne					
	Regional Victoria					
3. \$7 million for infrastructure to help drought-proof the Royal Botanical Gardens in Melbourne and Cranbourne with water supplied from the Yarra River and the Eastern Treatment Plant.	Metro Me					
4. \$4 million for exemplar integrated water management infrastructure						
projects that demonstrate how using the best mix of traditional and local solutions will get the most out of our water along with \$1 million to 'Greening the pipeline' and Masterplan Zone 4 in Melbourne's west.	2018 Budget					
 \$45.8 million for drought assistance, including grants for on-farm drought infrastructure and support payments to eligible farm businesses. 	Regional Victoria 2018 Budget					



3. Improving the health of waterways and catchments

The health, wellbeing and prosperity of Victorian communities depends on our rivers, wetlands, floodplains, estuaries and catchments. The health of these ecosystems and their value for all Victorians is at increasing risk from the impacts of urbanisation, industrial and farming activities as well as extreme weather events. The Victorian Government is investing in protective infrastructure and working with local communities to protect our rivers and catchments.



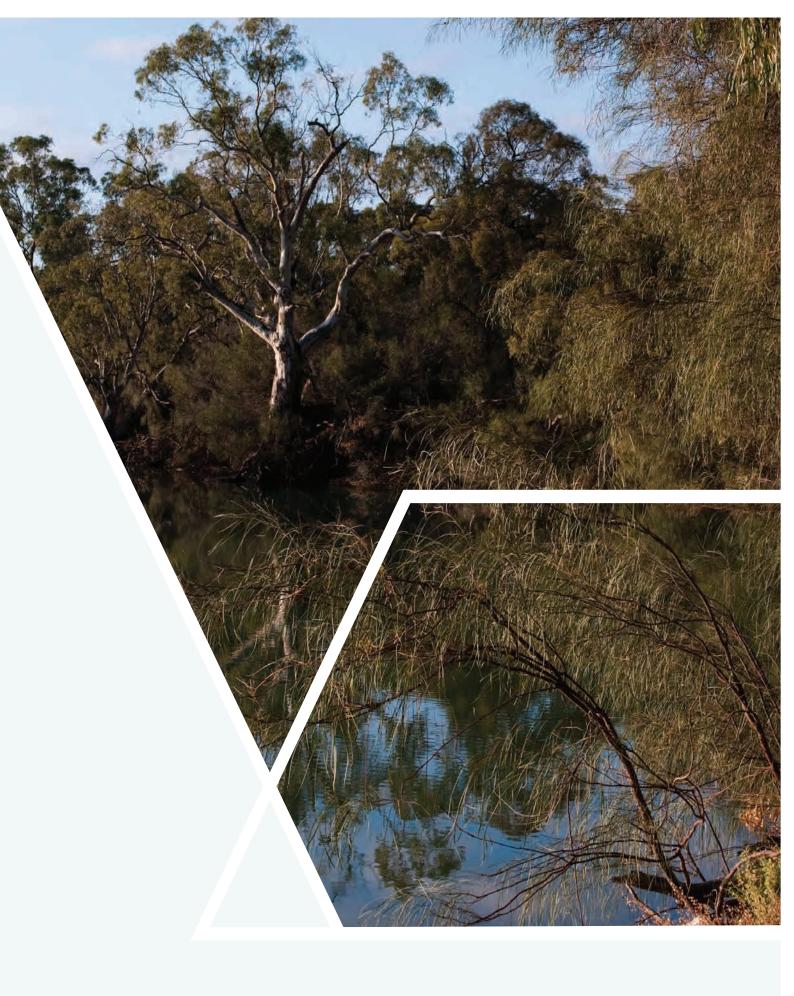


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Emma Cross, photographer: cover | Leongatha Football Netball Club: page 20, Leongatha Parrots | Department of Economic Development, Jobs, Transport and Resources: pages 8, 32, 36, 46 | Parks Victoria: pages 40, 42 | Public Transport Victoria: pages 13, 62 | Regional Development Victoria: pages 20, 66 | Melbourne Metro Rail Authority: pages 14, 15 | Western Health: page 49 | Northern Health: page 53 | Victoria Police: pages 54, 57, 58 | Metropolitan Fire Brigade: page 61

