



# Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

‘Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.’

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 10 business days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

## Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

## Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC’s Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: [dpc.privacy@dpc.vic.gov.au](mailto:dpc.privacy@dpc.vic.gov.au).



## Declaration


Quarterly disclosure period: 1 January – 31 March 2025

Minister name: Jaclyn Symes, MP

Ministerial portfolio(s): Treasurer, Minister for Industrial Relations, Minister for Regional Development

### Declaration:

**I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.**

Signature of Minister:  Date: 11/04/2025

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Subject	Start Date	Description
Briefing on Melbourne Arts Precinct Transformation   The Fox: NGV Contemporary and Southern Package	6/1/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Samantha Towler - Acting Chief of Staff to the Treasurer Chris Barrett - Secretary Department of Treasury and Finance Narelle Hardiman - Executive Director of Infrastructure Department of Treasury and Finance Tom Tolfree - Executive Director, Infrastructure, Department of Treasury and Finance Martin Foley - CEO Melbourne Arts Precinct Lena O'Donnell Michael O'Leary  <b>Purpose of meeting:</b> Briefing on the Melbourne Arts Precinct
Meeting with DTF Secretary and Victorian Auditor-General	10/1/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Samantha Towler - Acting Chief of Staff to the Treasurer Chris Barrett - Secretary Department of Treasury and Finance Andrew Greaves - Victorian Auditor-General  <b>Purpose of meeting:</b> Introductory meeting with the Auditor-General

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

<b>Subject</b>	<b>Start Date</b>	<b>Description</b>
Meeting with the Minister for Police and Chief Commissioner of Victoria Police	10/1/2025	<b>Attendees:</b> Jaclyn Symes - Minister for Industrial Relations Samantha Towler - Acting Chief of Staff to the Minister for Industrial Relations The Hon Anthony Carbines - Minister for Police Shane Patton - Chief Commissioner of Victoria Police Wayne Newman - Chief of Staff to Chief Commissioner Michelle Gordon - Chief of Staff to Minister for Police  <b>Purpose of meeting:</b> Meeting to discuss enterprise bargaining process
Discussion with John Lenders	14/01/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer John Lenders  <b>Purpose of meeting:</b> Discussion with former Treasurer
Meeting with Multiplex Global CEO John Flecker and Regional Managing Director Ross Snowball	15/01/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Tom Tolfree - Executive Director John Flecker - Global CEO of Multiplex Ross Snowball - Regional Managing Director of Multiplex  <b>Purpose of meeting:</b> Introductory meeting

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Subject	Start Date	Description
Meeting with Luke Hilakari	16/1/2025	<b>Attendees:</b> Jaclyn Symes - Minister for Industrial Relations Ken Macpherson - Chief of Staff to the Minister for Industrial Relations Senior adviser to the Minister for Industrial Relations Luke Hilikari - Secretary of Victorian Trades Hall  <b>Purpose of meeting:</b> Introductory meeting with the Secretary of Victorian Trades Hall
Meeting with the Treasurer   Acting Secretary DTF   VCOSS	23/01/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Paul Donegan - Acting Secretary DTF Senior adviser to the Treasurer Adviser to the Treasurer Juanita Pope - CEO VCOSS Deborah Fewster  <b>Purpose of meeting:</b> Introductory meeting with stakeholder
Meeting with Treasurer Jim Chalmers	29/01/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer of Victoria Jim Chalmers - Treasurer of Australia  <b>Purpose of meeting:</b> Discussion with Federal Treasurer
Meeting with the Treasurer, Minister Thomas and the Parliamentary Integrity Commissioner, David Wolf	4/2/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer The Hon Mary-Anne Thomas - Minister for Health David Wolf - Parliamentary Integrity Commissioner Melissa Arch - Chief of Staff to the Minister for Health Adviser to the Minister for Health

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

**Purpose of meeting:**

Update with integrity body

<b>Subject</b>	<b>Start Date</b>	<b>Description</b>
Meeting with the Treasurer and Gillon McLachlan, CEO Tabcorp	12/2/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Senior adviser to the Treasurer Paul Donegan - Deputy Secretary DTF Gillon McLachlan - CEO Tabcorp Daniel Meers – General Manager Communications, Tabcorp <a href="#">Tabcorp   lobbyists.vic.gov.au</a> (registered lobbyist) Stephen Nugent – Manager Industry and Government Affairs <a href="#">Tabcorp   lobbyists.vic.gov.au</a> (registered lobbyist)
Meeting with the Treasurer and Victorian Property Council Executive Director, Cath Evans	12/2/2025	<b>Purpose of meeting:</b> Introductory meeting <b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Senior adviser to the Treasurer Paul Donegan - Deputy Secretary DTF Cath Evans - Executive Director of Victorian Property Council
Meeting with the Treasurer and Michelle Jablko, CEO of Transurban	12/2/2025	<b>Purpose of meeting:</b> Introductory meeting <b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Senior adviser to the Treasurer Michelle Jablko - CEO of Transurban

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

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Josh Gordon - Director of Government Relations Transurban  
Kate O'Sullivan - Deputy Secretary DTF

**Purpose of meeting:**

To discuss the Victorian transport network

Meeting with the Treasurer and Jennifer Anderson, President of Municipal Association of Victoria (MAV)

12/2/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Senior Adviser to the Treasurer  
Jennifer Anderson - President of MAV  
Kelly Grigsby - CEO MAV

**Purpose of the meeting:**

Introductory meeting

Meeting with the Treasurer, Larry Fink, Chairman, CEO BlackRock, Adebayo Ogunlesi, Chairman, CEO Global Infrastructure Partners, Senior Managing Director, BlackRock

18/02/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Ken Macpherson - Chief of Staff to the Treasurer  
Courtney Dalton - Deputy Chief of Staff to the Treasurer  
Chris Barrett - Secretary, Department of Treasury and Finance  
Larry Fink - Chairman, CEO BlackRock  
Adebayo Ogunlesi - Chairman, CEO Global Infrastructure Partners, Senior Managing Director, BlackRock

**Purpose of meeting:**

Introductory meeting

**Subject**

Meeting with the Treasurer and Tom Considine

**Start Date**

25/02/2025

**Description**

**Attendees:**

Jaclyn Symes - Treasurer  
Senior adviser to the Treasurer  
Tom Considine - Infrastructure Partner at KordaMentha

**Purpose of meeting:**

Discussion of funds management

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Meeting with the Treasurer and Helen Silver	27/02/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Senior adviser to the Treasurer Helen Silver  <b>Purpose of meeting:</b> Discussion of Silver Review
Meeting with the Treasurer and Helen Silver	5/3/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Helen Silver  <b>Purpose of the meeting:</b> Regular update
Meeting with the Treasurer and Mirvac CEO & Managing Director, Campbell Hanan	5/3/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Senior adviser to the Treasurer Senior adviser to the Treasurer Campbell Hanan, Group CEO & MD Amy Menere, Chief Stakeholder Relations & Customer Officer Elysa Anderson, General Manager Residential Vic & WA Kate O'Sullivan, Deputy Secretary, Department of Treasury and Finance  <b>Purpose of meeting:</b> Introductory meeting
Meeting with Jaclyn Symes MP and Georgie Purcell MP	6/3/2025	<b>Attendees:</b> Jaclyn Symes, MP Georgie Purcell, MP  <b>Purpose of meeting:</b> Parliamentary matters



PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Subject	Start Date	Description
Meeting with Jaclyn Symes MP, Georgie Purcell MP and Rachel Payne MP	6/3/2025	<b>Attendees:</b> Jaclyn Symes, MP Georgie Purcell, MP Rachel Payne, MP  <b>Purpose of meeting:</b> Parliamentary matters
Meeting with the Treasurer, Minister Brooks and Janet Whiting, Chair NGV	13/03/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Colin Brooks - Minister for Industry and Advanced Manufacturing, Minister for Creative Industries Jannet Whiting, Partner, Gilbert + Tobin Andrew Clark - Deputy Director, NGV  <b>Purpose of the meeting:</b> Discussion on budget
Subject	Start Date	Description
Meeting with the Treasurer and David Tsai CEO Crown Resorts	12/3/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Courtney Dalton - Deputy Chief of Staff to the Treasurer Senior adviser to the Treasurer Senior adviser to the Treasurer Paul Donegan - Deputy Secretary, Department of Treasury and Finance David Tsai - CEO Crown Resorts Ian Silk - Chair Crown Melbourne Chris Reilly - Director of Corporate Affairs Crown Melbourne <a href="https://www.lobbyists.vic.gov.au/search-the-register/crown-melbourne-limited">https://www.lobbyists.vic.gov.au/search-the-register/crown-melbourne-limited</a> (Registered lobbyist)

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

**Purpose of meeting:**

Introductory meeting

Meeting with the Treasurer and First Peoples' Assembly of Victoria Co-chairs

13/03/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Courtney Dalton - Deputy Chief of Staff to the Treasurer  
Senior adviser to the Treasurer  
Ngarra Murray - Co-Chair, First Peoples' Assembly of Victoria  
Rueben Berg - Co-Chair, First Peoples' Assembly of Victoria  
Prue Stewart - First Peoples' Assembly of Victoria  
Daniely Yore - First Peoples' Assembly of Victoria

**Purpose of meeting:**

Introductory meeting

Meeting with the Treasurer and Helen Silver

14/03/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Senior adviser to the Treasurer  
Helen Silver

**Purpose of meeting:**

Regular update

Arts Centre Melbourne

18/03/2025

**Attendees:**

Jaclyn Symes MP, Treasurer, Minister for Industrial Relations, Minister for Regional Development  
Senior Adviser to the Treasurer  
Lynley Crosswell, Chief Executive Officer, Museums Victoria  
Mary Stuart, Chair, Museums Victoria  
Emma Eastwood, Executive Director, Department of Treasury and Finance  
Beth Poulter, Chief of Staff, Office of the Hon. Colin Brooks MP  
Ministerial Adviser, Office of the Hon. Colin Brooks MP

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

**Purpose of meeting:**

Introductory meeting

Meeting with Jaclyn Symes MP and  
Jeff Bourman MP

20/03/2025

**Attendees:**

Jaclyn Symes, MP  
Jeff Bourman MP

**Purpose of meeting:**

Parliamentary matters

Meeting with Treasurer and David  
Rae, CEO Corangamite Shire

20/03/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Ken Macpherson - Treasurer's Chief of Staff  
Treasurer's Senior Adviser  
David Rae - CEO Corangamite Shire  
Kate Makin - Mayor, Corangamite Shire

**Purpose of the meeting:**

Introductory meeting and discussion on current projects

Meeting with the Treasurer and Helen  
Silver

21/03/2025

**Attendees:**

Jaclyn Symes - Treasurer  
Senior adviser to the Treasurer  
Helen Silver

**Purpose of meeting:**

Regular update

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Subject	Start Date	Description
Meeting with the Treasurer and Jon Gray, President and COO, Blackstone	25/03/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Senior adviser to the Treasurer Paul Donegan - Deputy Secretary, Department of Treasury and Finance Jon Gray - President and COO, Blackstone
Meeting with the Treasurer and Port of Melbourne	26/03/2025	<b>Purpose of meeting:</b> Introductory meeting <b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Treasurer's Chief of Staff Treasurer's Senior Adviser Chris Barrett - DTF Secretary Saul Cannon - CEO, Port of Melbourne Debbie Goodin - Chair, Port of Melbourne
Meeting with the Treasurer and Australian Services Union, Tash Wark, Branch Secretary	26/03/2025	<b>Purpose of the meeting:</b> Introductory meeting <b>Attendees:</b> Jaclyn Symes - Minister for Industrial Relations Ken Macpherson - Chief of Staff to the Minister for Industrial Relations Senior adviser to the Minister for Industrial Relations Tash Wark - Branch Secretary, Australian Services Union
		<b>Purpose of meeting:</b> Introductory meeting

PUBLICATION OF MINISTERIAL DIARIES – JANUARY – MARCH 2025

Minister: Jaclyn Symes MP

Portfolio: Treasurer, Minister for Industrial Relations, Minister for Regional Development

Subject	Start Date	Description
Meeting with the Treasurer and UDIA, CEO Linda Allison	26/03/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Senior adviser to the Treasurer Senior adviser to the Treasurer Linda Allison, CEO UDIA Director of Policy, Jack Vaughan UDIA President, Tom Trevaskis UDIA  <b>Purpose of meeting:</b> Introductory meeting
Meeting with the Treasurer and Lord Mayor Nick Reece	26/03/2025	<b>Attendees:</b> Jaclyn Symes - Treasurer Ken Macpherson - Chief of Staff to the Treasurer Nicholas Reece - Lord Mayor of Melbourne Alison Leighton - CEO, City of Melbourne  <b>Purpose of meeting:</b> State and Council relations