



Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

‘Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.’

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 10 business days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC’s Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: dpc.privacy@dpc.vic.gov.au.



Declaration

Quarterly disclosure period: July-September 2025

Minister name: Jaclyn Symes _____

Ministerial portfolio(s): Treasurer, Minister for Regional Development _____

Declaration:

I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.

Signature of Minister: 

Date: 22/10/2025

Meeting	Date	Attendees and Purpose
Meeting with Helen Silver	8/07/2025	Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria Special Adviser to Ms Silver Helen Silver - Independent Reviewer Purpose of Meeting: Discussion of the Silver Review
Meeting with Martin Pakula	9/07/2025	Attendees: Jaclyn Symes - Treasurer of Victoria Martin Pakula - Former Victorian Minister for Racing Purpose of Meeting: Discussion of Government Business
Meeting with Darren Searle	9/07/2025	Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria Darren Searle - Logispace Purpose: Discussion of Real Estate Development in Victoria
Meeting with VCCI	10/07/2025	Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria Paul Guerra - Chief Executive Victorian Chamber of Commerce and Industry Purpose of Meeting: Discussion of Victorian Business

Meeting with RBTU

10/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Senior Adviser
Vik Sharma, Branch Secretary, Rail Tram
and Bus Union (RTBU Victoria)
Amedeo D'Aprano, Executive Officer, Rail
Tram and Bus Union (RTBU Victoria)

Purpose of Meeting:

Industrial Relations Discussion

Meeting with Wage Inspectorate Victoria

10/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Senior Adviser
Robert Hortle, Commissioner, Wage
Inspectorate Victoria

Purpose of Meeting:

Discussion of Industrial Relations matters

Meeting with the First Peoples Assembly Co-Chairs

15/07/2025 Attendees:

Jaclyn Symes, - Treasurer of Victoria
Ken Macpherson, - Chief of Staff to the
Treasurer of Victoria
Jadon Minter - Deputy Chief of Staff
Daniel Yore - First Peoples Assembly Co-
Chair
Prue Stewart - First Peoples Assembly Co-
Chair
Senior Adviser to the Treasurer of Victoria

Purpose of Meeting:

Discussion on Victorian Treaty

Meeting with Infrastructure Victoria

16/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Jadon Minter - Deputy Chief of Staff of
the Treasurer of Victoria
Senior Adviser to the Treasurer
Jonathan Spear - Chief Executive Officer,
Infrastructure Victoria

Purpose of Meeting:

Discussion of Victorian Infrastructure
Projects

Meeting with Port of Melbourne

22/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Senior Adviser
Danny Pearson - Minister for Finance and
for Economic Growth and Jobs
Kieran Barns-Jenkins - Chief of Staff to the
Minister for Finance and Economic Growth
and Jobs
Chris Barrett - Secretary, Department of
Treasury and Finance
Craig Michaels - Executive Director,
Department of Treasury and Finance
Saul Cannon - CEO, Port of Melbourne
Debbie Goodin - Chair, Port of Melbourne

Purpose of Meeting:

Discussion on the Port of Melbourne

Meeting with the Sovereign Hill Museums Association

23/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
Sara Quon - CEO, The Sovereign Hill
Museums Association
Michaela Willison - Education Officer, The
Sovereign Hill Museums Association

Purpose of Meeting:

Discussion on Sovereign Hill and Regional
Development

Meeting with Ellen Sandell MP

29/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
Ellen Sandell - Member for Melbourne

Purpose of Meeting:

Discussion on Parliament

Meeting with Westpac Institutional Bank

31/07/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Senior Adviser to the Treasurer
Georgina Grant - Executive Director,
Commercial Division, Department of
Treasury and Finance
Jason Kambovski - Chief Executive,
Westpac Institutional Bank
Nell Hutton - Chief Executive, Westpac
Institutional Bank
Luci Ellis - Chief Economist, Westpac
Institutional Bank

Purpose of the meeting:

Discussion on Victorian Economic

Meeting with Annabelle Cleeland

13/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Senior Adviser to the Treasurer
Annabelle Cleeland - Member for Euroa

Purpose of Meeting:

Discussion on Parliament

Meeting with Monash University

6/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Jadon Minter - Deputy Chief of Staff to
the Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
Sharon Pickering - Professor, Monash
University
Ben Vivekanandan - Senior Director,
Government Relations, Monash University
Holly Cooper - Deputy Director,
Government Relations, Monash University
Craig Michaels - Executive Director,
Economic Division, Department of
Treasury and Finance

Purpose of Meeting:

Discussion on Victoria's intake of
International Students

<https://www.lobbyists.vic.gov.au/search-the-register/monash-university>

Meeting with Keolis Downer

6/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Treasurer's Senior Adviser
Sally Richardson -Chief Corporate Affairs
Officer, Keolis Downer
Leila Frances -CEO, Keolis Downer
Lauren Rawling, Director - Department of
Treasury and Finance

Purpose of Meeting:

Discussion on Victorian Infrastructure
Projects

Meeting with New South Wales Treasurer

12/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Jacinta Allan - Premier of Victoria
Jadon Mintern - Deputy Cheif of Staff to
the Treasurer of Victoria
Damian Karmelich - Chief of Staff to the
Premier of Victoria
Senior Adviser to the Premier of Victoria
Daniel Mookhey - Treasurer of NSW
Anna York - Dpeuty Chief of Staff to the
Treasurer of NSW

Purpose of Meeting:

Pre Board of Treasurers Discussion

Meeting with John Merritt

20/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurers Senior Adviser
John Merritt - Non-executive Diretor
Building Industry Consultative Council

Purpose of Meeting:

Discussion on the Building Industry
Consultative Council

Meeting with Minister Rishworth

20/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Jadon Mintern - Deputy Chief of Staff to
the Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria

Purpose of Meeting:

Discussion on Industrial Relations

Meeting with Julius Roe

26/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of to the
Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
David Unwin - Chief of Staff to Minister for
Emergency Services
Julius Roe - Industrial Relations
Consultant

Purpose of Meeting:

Discussion of Industrial Relations

Meeting with Comissioner Tim Weibusch

27/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Adviser to the Treasurer
Vicki Ward - Minister for Emergency
Services
Tim Weibusch - Emergency Management
Comissioner
Kate Fitzgerald - Deputy Secretary

Purpose of Meeting:

Discussion on Victorian Emergency
Management

Meeting with CPSU

28/08/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Seniore Adviser to the Treasurer of Victoria
Jiselle Hanna - CPSU Branch Secretary
Sarah Kopij - CPSU

Purpose of Meeting:

Introductory Meeting

Meeting with Plenary

3/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Paul Crowe - Chief Investment Officer and
Director, Plenary Group
Matthew Crocker - Head of Market
Development and Corporate Affairs,
Plenary Group (Former Policy Director in
the Office of the NSW Premier: 2011-
2016)

Purpose of Meeting:

Discussion of Infrastructure in Victoria

Meeting with Penny Sharpe

3/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Penny Sharpe - Leader of Governmnet in
the NSW Legislative Council
Senior Adviser to Penny Sharpe
Ken Macpherson - Cheif of Staff to the
Treasurer of Victoria
Jadon Mintern - Deputy Chief of Staff to
the Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria

Purpose of Meeting:

Discussion on respective Government
Business Process in State Legislative
Councils

Meeting with EWAC

4/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Senior Adviser
Lissa Zass - Executive Director, Industrial
Relations, Department of Treasury and
Finance
Lisa Heap - Chair, EWAC

Purpose of Meeting:

Discussion on Industrial Relations

Meeting with the MCA Victoria Division

4/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Treasurer's Senior Adviser
James Sorahan - Executive Director, MCA
Victoria

Purpose of Meeting:

Discussion on Victorian Energy Industry

Meeting with the Macquarie Group

10/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer Senior Adviser
Camille Kingston - Deputy Secretary,
Department of Treasury and Finance
Tim Joyce - Head of Macquarie Capital,
Asia Pacific
Ani Satchcroft - Co-Head of Infrastructure
Asia Pacific and Senior Managing Director,
Macquarie Asset Management
Ed Burley - Head of Digital Networks and
Data ANZ
Hannah Low - Head of Government
Relations ANZ

Purpose of Meeting:

Discussion on Victorian Economic
Climate

Meeting with State Revenue Office

10/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Adviser
Paul Broderick - Commissioner, State
Revenue Office
Brad Kemp - Executive Director and CIO,
State Revenue Office

Purpose of Meeting: Discussion of SRO
Infrastructure

Meeting with Trades Hall Council

11/09/2025 Attendees:

Jaclyn Smyes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Senior Adviser to the Treasurer
Luke Hilikari - Secretary Victorian Trades
Hall Council

Purpose of Meeting:

Discussion on Industrial Relations

Meeting with Victorian Trades Hall Council

16/09/2025

Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff
Treasurer's Adviser
Luke Hilakari - VTHC Secretary
Danae Bosler - Assistant Secretary, VTHC
Wil Stracke - Assistant Secretary, VTHC
Tiarne Crowther - Lead Politics and
Research Organiser, VTHC

Purpose:

Discussion on Industrial Relations

Meeting with Stephen Duckett

16/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Mary-Anne Thomas - Minister for Health,
and Ambulance Services
Melissa Arch - Chief of Staff to the Minister
for Health, and Ambulance Services
Chris Barrett - Secretary, Department of
Treasury and Finance
Stephen Duckett - Honorary Professor,
University of Melbourne
Luke Baxby - Managing Principal, Create
Health Advisory
Shaun Drummond - Principal, Create
Health Advisory

Purpose of Meeting:

Discussion on Victorian Health Economic

Meeting with ANZ

16/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer fo Victoria
Lucille Keen - Government and
Stakeholder Relations ANZ
Martin Joy - Group General Manager of
Government Relations and Policy, ANZ
Nuno Matos - Cheif Executive Officer, ANZ

Purpose of Meeting:

Discussion on Victorian Economic
Climate

Meeting with QIC

16/09/2025 Attendees:

Jaclyn Symes - Treasurer of Victoria
Ken Macpherson - Chief of Staff to the
Treasurer of Victoria
Treasurer's Adviser
Natasha Payze - Executive Director,
Department of Treasury and Finance
Nick Skulander - General Manager
Healthcare QIC
Stefano Scalzo - Frontend Advisory
Kushan Nawagamuwage - Banksia
Strategic Partners
Stephen Michelson - Banksia Strategic
Partners

Purpose of Meeting:

Provide an update on QIC's Healthcare
Infrastructure

<https://www.lobbyists.vic.gov.au/search-the-register/banksia-strategic-partners-pty-ltd>

Jaclyn Symes - Treasurer of Victoria
Minister Lily D'Ambrosio - Minister for
Climate Action, Minister for Energy &
Resources, Minister for State Electricity
Commission
Senior Adviser to the Minister for Climate
Action, Minister for Energy & Resources,
Minister for State Electricity Commission
Ken Macpherson - Chief of Staff to
Treasurer of Victoria
Senior Adviser to Treasurer Symes
Frank Calabria - CEO and Managing
Director Origin Energy
Jon Briskin - Executive General Manager,
Retail, Origin Energy
Greg Jarvis - Executive General Manager,
Energy Supply and Operations
Kate Jordan - General Counsel and
Executive General Manager, Risk, HSE &
Governance
Tony Lucas - Chief Financial Officer
James Magill - Executive General Manager,
Origin Zero
Sharon Ridgway - Executive General
Manager, Origin Energy