



Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

‘Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.’

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 10 business days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC’s Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: dpc.privacy@dpc.vic.gov.au.



Declaration

Quarterly disclosure period: October–December 2025

Minister name: Jaclyn Symes _____

Ministerial portfolio(s): Treasurer, Minister for Regional Development _____

Declaration:

I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.

Signature of Minister: 

Date: 7/01/2026

Meeting with the Treasurer and S&P Global Ratings	6/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Chris Barrett - Secretary, Department of Treasury and Finance Camille Kingston - Deputy Secretary Commercial Division, Department of Treasury and Finance Georgina Grant - Executive Director, Commercial Division, Department of Treasury and Finance Rebecca Hrvatin - Associate Director, S&P Global Ratings Peter Sikora - Managing Director and Analytical Manager, S&P Global Ratings Nora Wittstruck - Managing Director and Chief Analytical Officer, S&P Global Ratings Vera Chaplin - Managing Director and Chief Analytical Officer, Asia Pacific, S&P Global Ratings Anthony Walker - Director and Lead Analyst, S&P Global Ratings</p> <p>Purpose of meeting: Discussion of economic issues with senior S&P leaders.</p>
Meeting with the Treasurer and Labour Hire Authority	7/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Steve Dargavel - Labour Hire Licensing Commissioner, Labour Hire Authority</p> <p>Purpose of meeting: Policy discussion</p>
Meeting with the Treasurer and Victorian Chamber of Commerce Industry	7/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Sally Curtain - Chief Executive, Victorian Chamber of Commerce Industry</p> <p>Purpose of meeting: Meet & Greet</p>
Meeting with the Treasurer and Consulate-General of China	8/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Mr. Fang Xinwen - Consulate General of China Mr. Chi Jiechao - Commercial Counsellor Mr. Li Guo - Vice Consul</p> <p>Purpose of meeting: Discuss opportunities to further strengthen trade and economic relations between China and Australia.</p>
Meeting with the Treasurer and South West Victoria Alliance	16/10/2025	<p>Attendees: Jaclyn Symes, Treasurer of Victoria Senior Adviser to the Treasurer Cr Ben Blain - Chair of SWVA, Mayor of Warrnambool City Council Cr Karen Foster - Mayor of Moyne Tony Doyle - CEO Southern Grampians Helen Havercroft - CEO Glenelg Shire Rhiannon Carter-Buntman - SWVA Secretariat, The Agenda Group www.lobbyists.vic.gov.au/search-the-register/agenda-group</p> <p>Purpose of meeting: Discuss regional issues</p>

Meeting with the Treasurer and Plenary Group	21/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Kate O'Sullivan - Deputy Secretary, Infrastructure Division, Department of Treasury and Finance John O'Rourke - Co-founder and Non Executive Director, Plenary Group James Kenyon - Deputy Chair Music Victoria</p> <p>Purpose of meeting: Discussion of economic policy and Bluestone Music Hall</p>
Meeting with the Treasurer and Morphy Birrell Property Group	21/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Senior Adviser to the Treasurer of Victoria James Morphy - Director, Morphy Birrell, Property Group Marcus Birrell - Director, Morphy Birrell, Property Group Pete Robinson - Project Manager, Morphy Birrell, Property Group</p> <p>Purpose of meeting: Discuss opportunities for higher density housing in Geelong</p>
Meeting with the Treasurer and Prosper Australia	28/10/2025	<p>Attendees: Jaclyn Symes, Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Tim Helm - Director of Policy and Research, Prosper Henry Williams - Director of Policy, Policy Institute Australia</p> <p>Purpose of meeting: Discuss developer charges in Victoria</p>
Meeting with the Treasurer and Janet Whiting	28/10/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Janet Whiting - Parnter, Gilbert + Tobin</p> <p>Purpose of meeting: Arts policy discussion</p>

Meeting with the Treasurer and Kaiela Institute	5/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Senior Adviser to the Treasurer Dr Paul Briggs - Executive Chair, Kaiela Institute Neville Atkinson - Chair of Rumbalara Aboriginal Co-operative and Director of Yorta Yorta Nation Aboriginal Corporation David McKenzie - Co Chair Goulburn Murray Regional Prosperity and Productivity Plan</p> <p>Purpose of meeting: Discussion on Goulburn-Murray Regional Prosperity and Productivity Plan</p>
Meeting with the Treasurer and Aware Super	10/11/202	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Senior Adviser to the Treasurer Deanne Stewart - CEO, Aware Super Thomas Morrison - Senior Manager of Investment Enablement Camille Kington - Deputy Secretary, Department of Treasury and Finance</p> <p>Purpose of meeting Introductory meeting between the Treasurer and Deanne</p>
Meeting with the Treasurer and JBS Australia	13/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer Brent Eastwood - CEO JBS Australia John Berry - Head of Corporate and Regulatory Edison Alvares - COO JBS Pork Australia Sam McConnell - COO JBS Southern Beef and Lamb</p> <p>Purpose of meeting: To provide an overview of JBS Strategy and Investment Plans</p>
Meeting with the Treasurer and Manpower Group	18/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Jadon Mintern, Deputy Chief of Staff to the Treasurer of Victoria Rod Barton - Lead, Government Relations, Manpower Group Erin Johnston - General Manager Group Sales, Manpower Group</p> <p>Purpose of meeting: Discussion on how Manpower Group Australia has been working with other states and federal Government</p>
Meeting with the Treasurer, Minister Pearson, Minister Erdogan and Crown Resorts	19/11/2025	<p>Attendees: Jaclyn Symes, Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Danny Pearson - Minister for Finance Kieran Barns-Jenkins - Minister Pearson's Chief of Staff Enver Erdogan - Minister for Casino, Gaming and Liquor Regulation Graeme Cuxson - Minister Erdogan's Chief of Staff Ed Domingo - CEO, Crown Melbourne Gemma Allman - Chief Government and Public Relations Officer, Crown Melbourne www.lobbyists.vic.gov.au/search-the-register/crown-resorts-limited Olivia Harris - General Manager, Government and Public Relations, Crown Melbourne www.lobbyists.vic.gov.au/search-the-register/crown-melbourne-limited Hannah Ben M'Rad - Senior Adviser, Government and Public Relations, Crown Melbourne www.lobbyists.vic.gov.au/search-the-register/crown-melbourne-limited Chris Reilly - Director, Corporate Affairs, Crown Melbourne www.lobbyists.vic.gov.au/search-the-register/crown-melbourne-limited</p> <p>Purpose of meeting: Discussion on Crown Melbourne Redevelopment Plans</p>

Meeting with the Treasurer, Victorian Trades Hall Council and Maurice Blackburn 20/11/2025

Attendees:

Jaclyn Symes - Treasurer of Victoria
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria
Senior Adviser to the Treasurer of Victoria
Luke Hilikari - Secretary, Victorian Trades Hall Council
Jacob Varghese - CEO, Maurice Blackburn
Daniel Victory - Maurice Blackburn

Purpose of meeting:

Industrial relations policy discussion

Premier's Drought Taskforce

21/11/2025

Attendees:

Jaclyn Symes MP, Treasurer and Minister for Regional Development
Adviser to Treasurer and Minister for Regional Development
Ros Spence, Minister for Agriculture
Adviser to Minister Spence, Minister for Agriculture
The Hon. Gayle Tierney MP, Minister for Water
Jackson Stiles, Chief of Staff to Minister Tierney, Minister for Water
Vicki Ward MP, Minister for Emergency Services
Adviser to Minister Ward, Minister for Emergency Services
Adviser to Premier
Michaela Settle MP, Parliamentary Secretary for Regional Victoria
Adviser to Michaela Settle MP, Parliamentary Secretary for Regional Victoria
The Hon. Peter Walsh MP, State Member for Murray Plains
Cr Kate Makin, Mayor of Corangamite and Deputy Chair, Rural Councils Victoria
Cr Shane Sali, Mayor of Greater Shepparton and Chair Regional Cities Victoria
Brett Hosking, President, Victorian Farmers Federation
Lynne Jordan, Executive Director, Country Women's Association of Victoria
Professor Susan Brumby, National Centre for Farmer Health
David Impey, Chief Executive Officer, Community Enterprise Foundation, Health Templeton, President, Hamilton and District Stock Agents Association
Peter Tuohey, Rural Assistance Commissioner
Matt Lowe, Deputy Secretary, Agriculture, Fisheries and Forestry Policy, Commonwealth Department of Agriculture, Fisheries and Forestry, Commonwealth Government
Kate Houghton, Secretary, Department of Energy, Environment and Climate Action
Beth Jones, Chief Executive, Agriculture Victoria, Department of Energy, Environment and Climate Action
Dougal Purcell, Executive Director, Agriculture Sector Development and Services, Agriculture Victoria, Department of Energy, Environment and Climate Action
Lisa Cowan, Acting Director, Rural Assistance, People and Planning, Agriculture Victoria, Department of Energy, Environment and Climate Action
Xavier Csar, Chief Executive Officer, Regional Development Victoria
Melinda Knapp, Executive Director, Catchment and Communities, Department of Energy, Environment and Climate Action
Fiona Dunstan, Director, Bushfire and Emergency Management, Department of Energy, Environment and Climate Action
Registered lobbyist details – N/A

Purpose of the meeting: Briefing of the Members of The Premier's Drought Response Taskforce

Meeting with the Treasurer and Moira Shire	26/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Senior Advier to the Treasurer of Victoria Graeme Emonson - Chair Administrator, Moira Shire Susan Benedyka - Administrator, Moira Shire Matthew Morgan - CEO, Moira Shire</p> <p>Purpose of meeting: Discussion on Moira Shire's priority projects</p>
Meeting with the Treasurer and Minister Cotsis	26/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Hon. Sophie Cotsis - Minister for Industrial Relations and Work Health and Safety</p> <p>Purpose of the meeting: National industrial relations policy discussion</p>
Meeting with the Treasurer and Sembcorp	26/11/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Paul Donegan - Deputy Secretary, Economic Division, Department of Treasury and Finance Alex Tan - CEO, Sembcorp Ken McAlpine - Managing Director, Spring Street Advisory. www.springstreetadvisory.com</p> <p>Purpose of the meeting: Introductory Meeting</p>

Meeting with the Treasurer and Helen Silver	3/12/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Helen Silver</p> <p>Purpose of meeting: Silver Review discussion</p>
Meeting with the Treasurer and Public Sector Union	3/12/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Minter - Deputy Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Jiselle Hanna - Branch Secretary, Community and Public Sector Union (CPSU)</p> <p>Purpose of meeting: Silver Review Briefing</p>
Meeting with the Treasurer and Australian Services Union	3/12/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Minter - Deputy Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria Task Wark - Branch Secretary, Australian Services Union (ASU) Phillipa Balk - Assistant Secretary, Australian Services Union (ASU)</p> <p>Purpose of meeting: Silver Review Briefing</p>
Meeting with the Treasurer and Victorian Trades Hall Council	3/12/2025	<p>Attendees: Jaclyn Symes, Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Jadon Minter - Treasurer's Deputy Chief of Staff Senior Adviser to the Treasurer of Victoria Wil Stracke - Assistant Secretary, Victoria Trades Hall Council (VTHC) Ted Sussex - VTHC</p> <p>Purpose of meeting: Silver Review Briefing</p>
Meeting with the Treasurer and Portable Long Service Authority	10/12/2025	<p>Attendees: Jaclyn Symes, Treasurer Senior Adviser to the Treasurer of Victoria Treasurer's Adviser Julius Roe, Chairperson, Portable Long Service Authority (PLSA) Joseph Yueng, CEO, Portable Long Service Authority (PLSA)</p> <p>Purpose of meeting: Meet & Greet, plus a general update</p>
Meeting with the Treasurer and Productivity Commission	16/12/2025	<p>Attendees: Jaclyn Symes - Treasurer of Victoria Ken Macpherson - Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer Chris Barrett - Secretary, Department of Treasury and Finance Angela Jackson - Commissioner on the distribution reforms inquiry (in-person) Alex Robson - Deputy PC Chair and Commissioner on the GST distribution reforms inquiry (virtual) Peter Johnson - Assistant Commissioner, GST distribution reforms inquiry</p> <p>Purpose of meeting: Discussion on GST distribution reform</p>

Meeting with the Treasurer and Peter
McGregor

16/12/2025

Attendees:

Jaclyn Symes - Treasurer of Victoria

Ken Macpherson - Chief of Staff to the Treasurer of Victoria

Chris Barrett - Secretary, Department of Treasury and Finance

Peter McGregor - Director, Treasury Corporation of Victoria

Purpose of meeting:

TCV discussion