



Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

'Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.'

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 7 calendar days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC's Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: dpc.privacy@dpc.vic.gov.au.



Declaration

Quarterly disclosure period: October – December 2025

Minister name: Hon. Minister Colin Brooks

Ministerial portfolio(s): Industry and Advanced Manufacturing, Creative Industries

Declaration:

I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.

Signature of Minister:  Date: 28/01/2026

MINISTER BROOKS DIARY DISCLOSURE OCTOBER - DECEMBER 2025

SUBJECT	Start Date	Attendees:
Inotek Timber Systems	1/10/25	Ian Ashby, Director, Inotek Timber Systems Mark Roach, Director, Inotek, Timber Systems Renee Gellion, Head of Marketing, Inotek Acting Executive Director, Investment and Engagement Branch, DJSIR Senior Advisor, Office of the Hon Colin Brooks, MP
		Purpose of meeting: Site visit and tour
AH Beard Mattresses	1/10/25	Garry Beard, Owner, AH Beard Mattresses Gavin Ross, Operations Manager, AH Beard Mattresses Matt James, Group Education Sales Development Manager, AH Beard Mattresses Brett Tyrrell, COO, AH Beard Mattresses Ian O'Hanlon, State Manager, AH Beard Mattresses Kylie Roberts-Frost, CEO of Australian Bedding Stewardship Council Senior Advisor, Office of the Hon. Colin Brooks MP
		Purpose of meeting: Site tour and discussion
Vice Governor of Gyeongsangnam-do Province, Korea	2/10/25	Mr Kim Myeong-joo, Vice Governor of Gyeongsangnam-do Province, Korea Byeongchoon Moon, Director of Space and Aerospace Industry Division, Gyeongsangnamdo Provincial Office Seungkwan Baek, Advisor to Vice Governor Miran KIM, Head of Global Investment, Invest Gyeongnam Danni Jarrett, Deputy Secretary, Industry Trade and Investment, DJSIR Advisor, Industry and Advanced Manufacturing, Office of Minister Brooks, MP Beth Poulter, Chief of Staff, Office of Minister Brooks, MP
		Purpose of meeting: Introductory meeting

BOEING

2/10/25

Attendees:

Maria Fernandez, President of Boeing Australia, New Zealand and South Pacific

Jen Hill, General Manager, Finance, BAA

Finbar Fuller, Government and Policy Specialist, Boeing Australia, New Zealand & South Pacific Boeing | lobbyists.vic.gov.au

Teresa Tufano, Executive Director, Defence, Aviation and Aerospace, DJSIR

Senior Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

Site visit and tour

VCCI

2/10/25

Attendees:

Sally Curtain, Chief Executive Officer, VCCI

Beth Poulter, Chief of Staff, Office of Minister Brooks, MP

Purpose of meeting:

Introductory meeting

Indian Film Festival

2/10/25

Attendees:

Mitu Bhowmick, Director, Mind Blowing Films

Senior Advisor, Office of the Hon. Colin Brooks, MP

Purpose of meeting:

Industry Update

OFFICIAL

Vopak Victoria Energy Terminal

2/10/25

Attendees:

Paul Kanters, Managing Director of Vopak Australia

Richard Pawlik, GM Connections Infrastructure, AusNet

Dylan Broomfield, EH Advisory - lobbyist link- <https://www.lobbyists.vic.gov.au/search-the-register/eh-advisory-pty-ltd>

Ari Suss- CEO Avalon Airport

Daniel Bisigano, Executive Director, Industry, Trade and Investment Serviced

Ministerial Senior Advisor, Office of the Hon. Colin Brooks, MP

Purpose of meeting:

Introductory meeting

Boite

2/10/25

Attendees:

Therese Virtue, OAM, Director, Boite

Hannah Young, Chair, Boite

Claire Febey, Chief Executive Officer, Creative Victoria

Senior Advisor, Office of the Hon Colin Brooks, MP

Purpose of meeting:

Update on operations

New Approach

2/10/25

Attendees:

Katie Fielding, CEO, A New Approach

Rupert Myer, Chair, A New Approach

Aakanksha Sidhu, New Approach

Max Coffman, Deputy CEO, Creative Victoria

Ministerial Senior Advisor, Office of the Hon. Colin Brooks MP

Purpose of meeting:

Discussion on Arts Industry matters

OFFICIAL

Frankston Concrete Products

7/10/25

Attendees:

Peter Zigouras, Managing Director, Frankston Concrete Products
Nick Zigouras, Manager, Frankston Concrete Products
Regional Director, Southeast Metro, DJSIR
Lead Investment Manager – Advanced Manufacturing, DJSIR
Senior Advisor, Office of the Hon. Colin Brooks, MP

Purpose of meeting:

Site visit and tour

Rinoldi Group of Companies

7/10/25

Attendees:

Hylton Hodes, Director, Rinoldi Group
Tony Farag, Director, Rinoldi Group
Bill Qualye, Director/Shareholder, Rinoldi Group
Senior Advisor, The Hon Colin Brooks, MP
Helen Tobin-King, Regional Director, Southeast Metro, DJSIR

Purpose of meeting:

Site visit and tour

That's Amore Cheese

8/10/25

Attendees:

Giorgio Linguanti, Founder and Managing Director, That's Amore Cheese
Marco Alghisi, Chief Executive Officer, That's Amore Cheese
Chris James, Executive Director, NORTH Link
Senior Ministerial Advisor, Office of the Hon. Colin Brooks MP

Purpose of meeting:

Site visit and tour

Melbourne International Comedy Festival

8/10/25

Attendees:

Bill Shannon AM, Chair, MICF

OFFICIAL

Susan Provan, Director, Melbourne International Comedy Festival
Senior Advisor, Office of the Hon. Colin Brooks MP
Beth Poulter, Chief of Staff, Office of the Hon Colin Brooks MP

Purpose of meeting:
Discuss Melbourne International Comedy Festival

Panel Tech Systems

9/10/25

Attendees:

John Crozier, Director Paneltech Systems
James Coghlan, Managing Director and shareholder of Paneltech Systems
Jason Black, Managing Director Insight Planning
The Hon. Harriet Shing MLC, Minister for Housing
Steven McGhie, Member for Melton
Regional Director of West, Inner, and North Metropolitan, DJSIR
Senior Advisor, Office of The Hon. Colin Brooks, MP
Advisor, The Hon. Harriet Shing MLC, Minister for Housing

Purpose of meeting:
Site visit and tour of facility

NORTHLINK Delegation

14/10/2025

Attendees:

Cr Helen Davidson, Mayor, Merri-bek City Council
Cathy Henderson, CEO, Merri-bek City Council
Cr Kristine Olaris, Mayor, Darebin City Council
Anne Howard, CEO, Darebin City Council
Sheena Frost, CEO, Hume City Council
Cr Jarrod Bell, Mayor, Hume City Council
Cr John Dougall, Mayor, Mitchell Shire Council
Mary Agostino, CEO, Mitchell Shire Council
Cr John Dumesq, Mayor, Nillumbik Shire Council
Melissa Atallah, Executive Officer, Northern Councils Alliance NORTH LINK
Jude Munro, Chair, NORTH Link
Chris James, Executive Director, NORTH Link
Peter McWilliam, Chair, Northern Health (Foundation)

OFFICIAL

		Tracey Limpens, Campus Director, Kangan Institute Senior Advisor, Office of The Hon Colin Brooks, MP
Manjula O'Connor, Mouli Ganguly, Jaya Manchikanti	15/10/25	<p>Purpose of meeting: Industry discussion</p> <p>Attendees: Prof. Manjula O'Connor, Psychiatrist Mouli Ganguly, Director and Film Maker Jaya Manchikanti, Founder, IndiCare Max Coffman, Deputy Chief Executive, DJSIR Caroline Pitcher, Chief Executive, VicScreen, Senior Advisor, Office of the Hon. Colin Brooks MP Beth Poulter, Chief of Staff, Office of the Hon. Colin Brooks, MP</p>
Airbus	21/10/25	<p>Purpose of meeting: Discussion on future projects</p> <p>Attendees: Olivier Michalon, Executive Vice President Global Sales and Member of the Executive Committee at Airbus Helicopters Christian Venzal, Managing Director, Airbus Australia Pacific Scott White, Senior Manager Sales and Marketing Operations, Airbus Australia Pacific Paule Ignatio, Consul General of France in Melbourne Teresa Tufano, Executive Director, Defence Aviation and Aerospace, DJSIR Advisor, Office of The Hon. Colin Brooks, MP</p>
Agriculture Business Council	22/10/25	<p>Purpose of meeting: Briefing on H160 Airbus</p> <p>Attendees: Adviser to Minister Spence, Minister for Agriculture The Hon. Ros Spence MP, Minister for Agriculture Adviser to Minister Brooks, Minister for Industry and Advanced Manufacturing Brett Hosking, President, Victorian Farmers Federation Virginia (Dee) Commins, Member, Young Farmers Advisory Council</p>

OFFICIAL

John Williams, Executive President, Australian Dairy Products Federation
Georgina Gubbins, Managing Director, Maneroo Farms Pty Ltd
Michael Anderson, Head of Sustainability, GrainCorp
Sherri Symons, Founder, WoolGrow Australia
Peter Greenham, Managing Director, Greenham
Matthew Pryor, Co-Founder, Tenacious Ventures
Dr Mary Wu, CEO, Australian Chicken Meat Federation
Stephanie Duboudin, CEO, Wine Victoria
Kate Houghton – Secretary, Department of Energy, Environment and Climate Action
Beth Jones, Deputy Secretary, Agriculture Victoria, Department of Energy, Environment and Climate Action
David Burns, Executive Director, Agriculture Policy and Programs, Department of Energy, Environment and Climate Action
Nanette Fitzgerald, Executive Director, Industry Development, Construction, Manufacturing & Talent, Department of Jobs, Skills, Industry and Regions
Sebastian Quinn – Director, Export Development and Sector Strategy, Department of Energy, Environment and Climate Action
Senior Advisor, Office of The. Hon Colin Brooks, MP

Purpose of meeting:

Roundtable discussion

Pure Dairy

23/10/25

Attendees:

David Hodgett, Shadow Minister for Manufacturing and Innovation
David Limbrick, Member for Southeastern Metro
Renee Pizzuta, Agricultural Marketing Specialist, Office of Agricultural Affairs - U.S. Embassy
Canberra Government
Steve Waugh, City of Greater Dandenong
Rachel Burree, City of Greater Dandenong
Cr Sophie Tan, City of Greater Dandenong
Adrian Josephson, Executive Chairman, Pure Dairy
Bob Sarver, CEO of Great Lakes Cheese

OFFICIAL

John Epprecht, owner of Great Lakes Cheese
Kurt Epprecht, owner of Great Lakes Cheese
Renato Pellicano, Managing Director, Pellicano
Senior Advisor, Office of The Hon. Colin Brooks MP

Purpose of meeting:
Official Opening

SEMMA

23/10/25

Attendees:

Honi Walker, CEO, SEMMA
Peter Angelico, Founder and Managing Director, ABECK Group
Ian Cubitt, Managing Director, Catten Industries Pty Ltd
Matthew Fogarty, Director at Celsius Manufacturing
Todd Hartley, Managing Director, Hilton Manufacturing
Jai Kaudinya, Managing Director, Eco Pacific
Aaron Gray, Managing Director, Reflective Fabrications
Ken Stuart, Director and General Manager, Redline Engineering
Luke Gordes, Managing Director, Lepol Metal Work
Darren Brink, Managing Director, X-FORM
Cameron Spence, Industry Capability and Inclusion Manager, Terra Verde, JV
Peter Rollauer, General Manager Key accounts APAC, Sutton Tools
Natalie Balmain, Business Manager, UCCC
Andy Balmain, national sales Manager, UCCC
Ray Keefe, Founder and Managing Director, Successful Endeavours
Senior Advisor, Office of the Hon. Colin Brooks MP

Purpose of meeting:
Roundtable Discussion

SPEE3D

23/10/25

Attendees:

Mr Byrong Kennedy, Chief Executive Officer, SPEE3D
Mr Steve Camilleri, Chief Technology Officer, SPEE3D
Advisor, Office of Minister Brooks, MP

Purpose of meeting:
Visit and tour of facilities

OFFICIAL

Premiers Business Council Roundtable -
Defence & Aerospace

27/10/25

Attendees:

Dean Michie, Operations Director, Hanwha Defence Australia
Jeff Connolly, CEO, Thales Australia
James Heading, Director and General Manager Missiles and Fire Control, Lockheed Martin Australia
Michael Ord, CEO, Chemring
Rohan Stocker, CEO, Marand Engineering
Amanda Holt, CEO, SYPAQ Systems and Defence Council Victoria (DCV)
Travis Reddy, CEO, DefendTex
Nick Williams, CEO, Corvus Technology Solutions
Karin Vosmansky, CEO, Mack Valves
Gavin New, Managing Director, Ronson Gears
Sam Bell, CEO of AW Bell
Michael Zimmerman, MD of Cablex
Michael Quinn, Managing Director, APT/ Hoscio Engineering
Andrew Garth, Managing Director Defence Industry Advisory Services (DIAS)
Craig Butler – Defence Science Institute (DSI) Engagement Manager
Honi Walker, CEO of Southeast Melbourne Manufacturing Alliance
Jennifer Conley, CEO of Geelong Manufacturing Council

Purpose of meeting:

Discuss defence industry in Victoria

KordaMentha

28/10/25

Attendees:

Mike Kalms, Partner, Defence and National Security (Sydney Lead)
Joshua Rodgers, Partner, Defence and National Security (Melbourne Lead)
Peter Konidaris, Partner, Public Sector Advisory, nationally (and Clients and Markets Lead)
Teresa Tufano, Executive Director – Defence, Aviation and Aerospace, DJSIR
Director, Investment - Europe and Americas, DJSIR
Advisor, Office of The Hon. Colin Brooks, MP
Chief of Staff, Office of The Hon. Colin Brooks, MP

Purpose of meeting:

Defence industry Discussion

OFFICIAL

Japanese Consul-General + Japanese Businesses 28/10/25

Attendees:

Adviser to Minister Spence, Minister for Agriculture
The Hon Ros Spence, MP, Minister for Agriculture
Senior Adviser to Minister Brooks, Minister for Industry and Advanced Manufacturing
Michaela Settle MP, Parliamentary Secretary for Regional Victoria
Adviser to Michaela Settle MP, Parliamentary Secretary for Regional Victoria
Furuya Tokuro, Consul-General of Japan, Consulate-General of Japan
Yasuhisa Togi, Sales Adviser, Yakult Australia Pty Ltd
Sayuri (Lily) Kitagawa, Risk & Governance Director, Industrial Food Services Pty Ltd
Ian Lavery, President, Denso Automotive Systems Australia
Simon Frost, Head of Corporate Affairs, ANZ, Fujitsu Australia Limited FUJITSU AUSTRALIA LTD | lobbyists.vic.gov.au
Ryoma (Ryan) Hama, Senior Executive Coordinator, Toyota Motor Corporation Australia

Purpose of meeting:

Industry discussion

Lord Mayor of Melbourne

29/10/25

Attendees:

Nick Reece, Lord Mayor, City of Melbourne
Nick Leys, Chief of Staff, City of Melbourne
Advisor, Office of Minister Brooks, MP

Purpose of meeting:

Festival discussion

Mindfish Entertainment Group

29/10/25

Attendees:

Harry Connick Jr, Shareholder, MindFish Entertainment Group
Ann Marie Wilkins, Managing Director, MindFish Productions
Sarah Freeman, Producer, MindFish Productions
Jarran Heywood, Chief of Staff, Office of Minister Dimopoulos
Max Coffman, Deputy Chief Executive, Creative Victoria
Advisor, Office of The Hon Colin Brooks, MP
The Hon. Steve Dimopoulos

OFFICIAL

Australian Manufacturer's Workers Union	31/10/25	<p>Purpose of meeting: Screen projects discussion</p> <p>Attendees: Tony Mavromatis, State Secretary, Australian Manufacturing Workers Union Chief of Staff, Office of the Hon Colin Brooks, MP</p>
Commissioners and Agent General	3/11/25	<p>Purpose of meeting: Quarterly discussion</p> <p>Attendees: Tim Dillon, Agent-General for Victoria to UK, Nordics and Israel Brett Stevens, Commissioner for Victoria to the Americas Josh Riley, Commissioner for Victoria to North Asia Teresa Tufano, Executive Director, Defence, Aviation and Aerospace, DJSIR Advisor, Office of the Hon Colin Brooks, MP</p>
HII Australia	4/11/25	<p>Purpose of meeting: Industry discussion</p> <p>Attendees: Tim Brown AM, HII Michael Lempke, HII Teresa Tufano, Executive Director, DJSIR Advisor Office of the Hon Colin Brooks MP</p> <p>Purpose: MOU Signing</p>
Babcock	4/11/25	<p>Attendees: Andrew Cridland, Babcock Australasia John Howie, Babcock Australasia Leah Grantham, Babcock Australasia https://www.lobbyists.vic.gov.au/search-the-register/babcock-australasia</p> <p>Teresa Tufano, Executive Director, Defence, Aviation and Aerospace, DJSIR Advisor Office of the Hon Colin Brooks MP</p>

OFFICIAL

		Purpose of meeting: Discussion of projects in Victoria
Rolls Royce	4/11/25	Attendees: Steve Carlier, Rolls Royce Thijs Miedema, Senior Vice President, Rolls-Royce Alex Zino, Rolls-Royce Dean Reeves, Rolls-Royce Teresa Tufano, Executive Director, Defence, Aviation and Aerospace DJSIR Advisor Office of the Hon Colin Brooks MP
ASC (Australian Submarine Cooperation)	4/11/25	Attendees: Joshua Rodgers, KordaMentha Alex Walsh, ASC Beverley East, ASC Teresa Tufano, Executive Director, DJSIR Advisor Office of the Hon Colin Brooks MP
Australian Submarine Agency	4/11/25	Attendees: Alexandra Kelton, Australian Submarine Agency Tim Hodgson, Australian Submarine Agency Teresa Tufano, Executive Director, DJSIR Advisor Office of the Hon Colin Brooks MP

OFFICIAL

Thales

04/11/25

Attendees:

Merryn Royle, Thales
Mitch O'Dwyer, Thales
Teresa Tufano, Executive Director, DJSIR
Advisor Office of the Hon Colin Brooks MP

Purpose of meeting:

Project opportunities in Victoria

Honeywell

04/11/25

Attendees:

Matt Milas, Honeywell Aerospace
Lee Davis, Honeywell Aerospace
Max Holcroft, Honeywell Aerospace
Teresa Tufano, Executive Director, DJSIR
Advisor Office of the Hon Colin Brooks MP

Purpose of meeting:

Project opportunities in Victoria

Melbourne Airport

5/11/25

Attendees:

Lorie Argus, Chief Executive Officer, Melbourne Airport
Edward Martin, Head of Public Affairs, Strategy, Planning and Community, Melbourne
Airport <https://www.lobbyists.vic.gov.au/search-the-register/melbourne-airport>
Michael Cullen, Head of Airline Business Development, Melbourne Airport
Senior Manager, Aviation Investment, DJSIR
Advisor, Office of the Hon Colin Brooks, MP

Purpose of meeting:

Strategic partnership discussion

Outer Urban

6/11/25

Attendees:

OFFICIAL

Irine Vela, Co-Chief Executive Officer, Outer Urban
Kate Gillick, Co-Chief Executive Officer, Outer Urban
David Ralph, General Manager, Outer Urban
Will Dawson, Co-Chair, Outer Urban
Tahlia Azaria, Co-Chair, Outer Urban
Max Coffman, Deputy Chief Executive, Creative Victoria
Advisor, Office of the Hon Minister Brooks, MP

Purpose of meeting:

Site visit and tour

La Tortelleria

6/11/25

Attendees:

Gerardo Lopez, Co-Founder, La Tortilleria
Jessica Roso, Chief Executive Officer, La Tortilleria
Anthony Cianflone, Member for Pascoe Vale
Regional Director, Western, Inner and Northern Metro Region, DJSIR
Senior Investment Engagement Officer, DJSIR
Advisor, Office of Minister Brooks, MP

Purpose of meeting:

Tour of the facility

Roma Foods

6/11/25

Attendees:

Sam Schachna, CEO, Roma Foods Products
Max Buontempo, Owner/Managing Director, Roma Foods
Richard Forster, CFO, Roma Foods
Fred Harrison, CEO and Director, Ritchies
Acting Regional Director, Southern and Eastern Metropolitan, DJSIR
Kate Tunney, Lead Investment Manager, Food and Fibre, DJSIR
Senior Advisor, Office of the Hon. Colin Brooks MP

Purpose of meeting:

Site visit and tour

OFFICIAL

Opening of H&H facility

10/11/25

Attendees:

Nick Mann, Rotating Global CEO & Regional CEO, H&H Group
Luba Grigorovitch MP, State member for Kororoit
Mayor Lara Carli, Melton City Council
Aunty Julieanne, Wurundjeri Woi Wurrung elder
Chris Mackenzie, Executive General Manager, Industrial, Dexus
Kylie Fraser, Managing Director Oceania Maersk

Purpose of meeting:

Opening of Facility

ICN

12/11/25

Attendees:

Nicholas Foa, CEO, ICN
Timothy Piper, Chair, ICN
Senior Advisor, Office of The Hon. Colin Brooks, MP

Purpose of meeting:

Industry discussion

Woodside

13/11/25

Attendees:

Liz Westcott, Executive Vice-President and Chief Operating Officer, Woodside
Liam O'Niel, State Government Relations Manager, Woodside Energy
<https://www.lobbyists.vic.gov.au/search-the-register/woodside-energy>
Senior Advisor, Office of Colin Brooks, MP

Purpose of meeting:

Industry discussion

OFFICIAL

Navantia Australia

13/11/25

Attendees:

Mr Israel Lozano Barragán, Managing Director, Navantia Australia
Dr Nirman Jayaratne, Innovation Lead
Mr Jamie Gibbs, Chief Operations & Engineering Officer, Navantia Australia
Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

Industry discussion

Australian Workers Union

13/11/25

Attendees:

Uros Rasic, Australian Workers Union
Dave Swan, Australian Workers Union
Senior Advisor, Office of Colin Brooks, MP

Purpose of meeting:

Industry Discussion

Victorian Trades Hall

20/11/25

Attendees:

Aarin Moon, Victorian Assistant Branch Secretary, Maritime Union of Australia.
Charlie Phillips, Just Transitions Organiser, Victorian Trades Hall Council
Damien Betts, Seafarer and MUA member
Brenda Easton, Seafarer and MUA member
Sam Wallman, Stevedore and MUA member
Senior Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

Introductory meeting

Allied Pinnacle

20/11/25

Attendees:

David Pitt, Chief Executive Officer, Allied Pinnacle
Brad Ostemeyer, Executive Director, Investment and Engagement
Advisor, Office of Minister Brooks, MP

OFFICIAL

		Purpose of meeting: Introductory meeting
Assistant Minister Peter Khalil	26/11/25	Attendees: The Hon Peter Khalil, Assistant Minister for Defence Beth Poulter, Chief of Staff, Office of The Hon Colin Brooks, MP Adviser, Assistant Minister Khalil office
		Purpose of meeting: Discuss portfolio priorities
Minister Pat Conroy	26/11/25	Attendees Hon. Pat Conroy MP, Minister for Defence Industry BP, COS Colin Brooks Adviser, Minister Conroy's office
		Purpose of meeting: Discuss portfolio priorities
Minister Tony Burke	26/11/25	Attendees: Hon. Tony Burke MP, Minister for Home Affairs Beth Poulter, Chief of Staff, Office of The Hon Colin Brooks, MP Adviser, Minister Burke office
		Purpose of meeting: Discuss portfolio priorities
The Hon. Minister Richard Marles	26/11/25	Hon. Richard Marles, Deputy Prime Minister, Minister for Defence Beth Poulter, Chief of Staff, Office of The Hon Colin Brooks, MP Adviser, Minister Marles office
		Purpose of meeting: Discuss portfolio priorities

OFFICIAL

The Hon. Minister Tim Ayres

26/11/25

Hon. Tim Ayres, Minister for Industry and Innovation
Beth Poulter, Chief of Staff, Office of The Hon Colin Brooks, MP
Adviser, Minister Ayres office
Senior Adviser, Minister Ayres office

Purpose of meeting:

Discuss portfolio priorities

Premiers Business Council

26/11/25

Attendees:

Premier Jacinta Allan
Ahmed Fahour, Chair, Premier's Business Council
Lisa Barron OAM, Founder of Lisa Barron, Melbourne Made Womenswear Designer
Mitu Bhomwick Lange AM, Founder and Director of Mind Blowing Films
Penny Fowler AM, Chair, Royal Botanical Gardens, Tourism Australia and the good Friday Appeal
Elizabeth Lewis-Gray, CEO, Gekko Systems
Professor Sharon Pickering, Vice-Chancellor, Monash University
Carolyn Viney, CEO, Assemble
Nick Reece, Lord Mayor of Melbourne
Carol Schwartz AO, Chair, Equity Trustees and Our Community
Andrew Dillon, CEO, AFL
Bihong Wang, President of Asian Australian Business Association of Whitehorse
Mike Schneider, CEO, Bunnings
Mark Mentha, Co-Founder and Partner, KordaMentha
Andrew Irvine, CEO, NAB
Anthony Pratt, Chairman of Visy
Hon Steve Dimopoulos, Minister for Tourism, Sport and Major Events
Jeremi Moule, Secretary, Department of Premier and Cabinet
Chris Barrett, Secretary, Department of Treasury and Finance
Matt Carrick, Secretary, Department of Jobs, Skills, Industry and Regions
Ken Macpherson, Chief of Staff, Office of the Treasurer

OFFICIAL

Kieran Barnes-Jenkins, Chief of Staff, Office of the Minister for Economic Growth and Jobs
Joe Battanta, Deputy Chief of Staff, Office of the Minister for Economic Growth and Jobs
Beth Poulter, Chief of Staff, Office of the Minister for Industry and Advanced Manufacturing
Jarran Heywood, Chief of Staff, Office of the Minister for Tourism, Sport and Major Events
Rachael Sprigg-McKinnie, Chief of Staff, Office of the Minister for Small Business and Employment
Damian Karmelich, Chief of Staff, Office of the Premier
Diana Tremigliozi, Special Adviser to the Premier, Office of the Premier

Purpose:

Discussion around Industries

Essity

27/11/25

Attendees:

David Griss, Director People and Corporate Services
Sid Takla, Managing Director Australasia, Essity
Jody Scaife Director B2B Australasia Essity
Caitlin Patterson Director, Consumer Goods Australasia Essity
Adrian Berton Director, Manufacturing Australasia, Essity
Stuart Martin Director, Supply Chain Essity
David Phillips Finance Director Essity
A/Regional Director, Southern and Eastern Metropolitan, DJSIR
Senior Investment Manager, Advanced Manufacturing, DJSIR
Senior Advisor, Office of the Hon Colin Brooks, MP

Purpose of meeting:

Site Tour and visit

Precisionet Tour

27/11/25

Attendees:

Mr Joe Hernandez, Chief Executive Officer, Precision Electronic Technologies
Patrick Hernandez - Chief Transformation Officer, Precision Electronic Technologies
Robert Moran, Chief Operations Officer, Precision Electronic Technologies

OFFICIAL

Acting Regional Director, Southern and Eastern Metropolitan Regions, DJSIR
Senior Investment Manager, Advanced Manufacturing
Senior Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

Site tour and visit

Catten Industries and LaTink

27/11/25

Attendees:

Ian Cubitt, Managing Director and Business Owner, Catten Industries
Latinka Cubitt, General Manager and Owner, Catten Industries and LaTink
Bianca Cubitt, Head of Marketing and Communications, Catten and LaTink
Nicole Jones, Quality Control, Catten Industries
Acting Regional Director, Southern and Eastern Metropolitan, DJSIR
Senior Investment Manager, Advanced Manufacturing, DJSIR
Senior Advisor, Office of the Hon. Colin Brooks MP
Eden Foster MP

Purpose of meeting:

Site Visit and Tour

Arts Industry Council of Victoria

1/12/25

Attendees:

Jo Porter, Chief Executive Officer Regional Arts Victoria
Amrit Gill, Chief Executive Officer, Theatre Network Australia (TNA)
Deborah Prentice, Managing Director, Ausdance Victoria
Joshua Pether, Chief Executive Officer, Arts Access
Anne Robertson, Executive Officer, Public Galleries Association of Victoria (PGAV)
Ash Robertson, Executive Director, Australian Museums and Galleries Association (Vic)
Melenie Stevenson, Executive Director, Victorian Association of Performing Arts Centres
Selene Bateman, Chief Executive Officer, Auspicious Arts
Kristi Monfries, CEO, Multicultural Arts Victoria (MAV)
Daizy Man, Chief Executive Officer, Multicultural Arts Victoria (MAV)
Claire Febey, Chief Executive Officer, Creative Victoria
A/Director, Policy and Industry Development, Creative Victoria
Advisor, Office of Minister Brooks, MP
Beth Poulter, Chief of Staff, Office of Minister Brooks, MP

OFFICIAL

		Purpose of meeting: Creative State Strategy Update
Bass Coast Council	2/12/25	Attendees: Mayor Rochelle Halstead, Bass Coast Council Greg Box, Chief Executive Officer, Bass Coast Council Officer, Bass Coast Council Advisor, Office of The Hon. Colin Brooks, MP
		Purpose of meeting: Discuss council priorities
Amplitude Energy	3/12/25	Attendees: Gary Gray AO, Chair, Amplitude Energy Senior Adviser, Office of Minister Brooks, MP
		Purpose of meeting: Discussion energy and industry
Prince Engineering	3/12/25	Attendees: Minister Lily D'Ambrosio, Minister for Climate Action, Minister for Energy & Resources, Minister for State Electricity Commission Tim Sonnreich, Chief of Staff to the Minister for Energy & Resources Steve Garner, CEO/Director Prince Engineering Dan McKinna, Director of Business Development Vanya Kumar, Executive Director Commercial Investment & Attraction, DEECA Nanette Fitzgerald, Executive Director Industry Development, Construction, Manufacturing and Talent, DJSIR Senior Advisor, Office of the Hon Colin Brooks, MP Beth Poulter, Chief of Staff, Office of Minister Brooks, MP
		Purpose of meeting: Minister Brooks introductory meeting

OFFICIAL

Manufacturing Industry Skills Alliance

4/12/25

Attendees:

Phil Clarke, Manager Committee & Taskforce Operations
Mike Nicolaides, Chair of the Manufacturing Industry Skills Alliance (2026)
Nanette Fitzgerald, Executive Director, Industry Development, DJSIR
Senior Advisor, Office of Colin Brooks, MP

Purpose of meeting:

Discuss industry insights and manufacturing workforce

Nicholas Clarke Management

9/12/25

Attendees:

Meng Heang Tak, Member for Clarinda
Nick Clarke, Nicholas Clarke Management
Acting Director, Policy and Industry Development, DJSIR
Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

Arts industry discussion

State Library User Organisations Council

10/12/25

Attendees:

David Garrioch, Ancora Press and Monash History Department
Jim Claven, Australian Labour History Society
Peter Johnson, Royal Australian Institute of Architects Victorian Chapter
Carole Woods, Royal Historical Society of Victoria
Advisor, Office of the Hon Colin Brooks, MP
Beth Poulter, Chief of Staff, Office of The Hon Colin Brooks, MP
Agencies and Infrastructure, Creative Victoria

Purpose of meeting:

State Library discussion

Concord Music Publishing

10/12/25

Attendees:

Jaime Gough, Managing Director, Concord ANZ
Advisor, Office of The Hon Colin Brooks, MP

OFFICIAL

Purpose of meeting:
Music Industry discussion

EcoCycle	11/12/25	Attendees: Nick Dodd, General Manager, EcoCycle Group Spyro Kalos, National Partnerships Manager, EcoCycle Group Regional Director, Northwest and Inner Metro Region, DJSIR Senior Advisor, Office of the Hon. Colin Brooks MP
Copamate	11/12/25	Purpose of meeting: Site visit and tour Attendees: Jo Hocking, Director of Finance, Sales & Marketing, Copamate Chandra Shanmugam, General Manager, Copamate Will Denham, Digital Marketing and Sales, Copamate Regional Director, Northwest and Inner Metro Regions, Advisor, Office of The Hon. Colin Brooks, MP
Bosch	16/12/25	Purpose of meeting: Site visit and tour Attendees: David Gibson, Manager, Corporate Communications - Region Oceania (C/CGR-OC) Teresa Tufano, Executive Director, Defence, Aviation and Aerospace, DJSIR Senior Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:

OFFICIAL

		Discuss industry issues
Unison	17/12/25	<p>Attendees:</p> <p>Harriet Shing MLC, Minister for Suburban Rail Loop, Minister for Housing and Building, Minister for Development Victoria and Precincts James King, CEO Unison Anita Canals, Executive Director, Housing Outcomes and Partnerships, Homes Victoria Senior Ministerial Adviser, Office of Minister Brooks Senior Ministerial Adviser, Office of Minister Shing</p>
		<p>Purpose of Meeting:</p> <p>Stakeholder matter in relation to housing</p>
Australian Manufacturing Workers Union	18/12/25	<p>Attendees:</p> <p>Tony Mavromatis, State Secretary, AMWU Tony Piccolo, Assistant State Secretary Senior adviser, Office of the Hon Colin Brooks MP</p>
		<p>Purpose of meeting:</p> <p>Quarterly meeting</p>
Maureen Wheeler	23/12/25	<p>Attendees:</p> <p>Maureen Wheeler, Philanthropist, The Wheeler Centre Advisor, Office of The Hon Colin Brooks, MP</p>
		<p>Purpose of meeting:</p> <p>Discuss current priorities</p>
Melbourne Airport	23/12/25	<p>Attendees:</p> <p>Lorie Argus, CEO, Melbourne Airport Edward Martin, Head of Public Affairs, Melbourne Airport https://www.lobbyists.vic.gov.au/search-the-register/melbourne-airport Michael Cullen, Head of Commercial Aviation, Melbourne Airport Justin Barbour, Government Relations Manager, Melbourne Airport Jim Parashos, Chief of Aviation, Melbourne Airport</p>

OFFICIAL

Sharaf Khan, Policy & Industry Affairs Manager, Melbourne Airport
Nick Henderson, General Manager Greater China Region, Tourism Australia
A/Executive Director, Defence, Aviation and Aerospace, DJSIR
Advisor, Office of The Hon Colin Brooks, MP

Purpose of meeting:
Airline Industry Discussion

OFFICIAL