

# Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Conduct (Ministerial Code), which requires that:

'Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.'

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 10 business days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

## Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

## Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC's Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: [dpc.privacy@dpc.vic.gov.au](mailto:dpc.privacy@dpc.vic.gov.au).

## Declaration

Quarterly disclosure period: Oct - Dec 2025

Minister name: Hon Harriet Shing MP

Ministerial portfolio(s):

Minister for Housing and Building

Minister for Development Victoria and Precincts

Minister for the Suburban Rail Loop

### Declaration:

**I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.**

Signature of Minister: \_\_\_\_\_



Date: \_\_\_\_\_

22/12/25

**PUBLICATION OF MINISTERIAL DIARIES - October - December 2025**

**MINISTER : Hon Harriet Shing MP**

**PORTFOLIOS : Suburban Rail Loop, Housing and Building, Development Victoria and Precincts**

<b>Subject</b>	<b>Start Date</b>	<b>Description</b>
Bayside City Council	1/10/2025	<b>Attendees:</b> Cr Hanna El Mouallem, Mayor, Bayside City Council Matthew Cripps, Chief Executive Officer, Bayside City Council Kelly Archibald, Acting Director, City Planning and Amenity, Bayside City Council Lisa Ryan, Head of Precinct Planning, SRLA Brenton Shaughnessy, Deputy Director Engagement, SRLA Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Shing <b>Purpose of Meeting:</b> Stakeholder matter in relation to Suburban Rail Loop.
Swan Hill Rural City Council	6/10/2025	<b>Attendees:</b> Cr Stuart King, Mayor Swan Hill Rural City Council Scott Barber, CEO, Swan Hill Rural City Council Michelle Grainger, Director of Planning and Development Swan Hill Rural City Council Dennis Hovenden, Economic and Community Development Manager Swan Hill Rural City Council Shane Graham, Housing Action Greater Swan Hill Christine Plant, Housing Action Greater Swan Hill Alix Rhodes, Executive Director, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing <b>Purpose of Meeting:</b> Stakeholder matter in relation to portfolio matter.
FTMA Australia	7/10/2025	<b>Attendees:</b> Kersten Gentle, FTMA Australia CEO Ryan Luck, Project Manager, Low Rise Construction Acquisition and Divestment, Homes Victoria Aaron Hemsley, Director, Building Policy and Intergovernmental, DTP Senior Ministerial Adviser, Office of Minister Shing <b>Purpose of Meeting:</b> Meeting to discuss portfolio matter.
ANZ Banking Group Limited	7/10/2025	<b>Attendees:</b> Caryn Kakas, Head of Housing Strategy, ANZ Lucille Keen, Principal Government Relations and Policy, ANZ Alix Rhodes, Executive Director, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Shing <b>Purpose of Meeting:</b> Stakeholder matter in relation to housing portfolio

**PUBLICATION OF MINISTERIAL DIARIES - October - December 2025**

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SRL Glen Waverley	7/10/2025	<p><b>Attendees:</b> Vik Gupta, CEO, Perfect Group Craig Lane, CL Investments Mitchell Zadow, Managing Principal, Sharrock Pitman Legal John Mullahy MP, Member for Glen Waverley Aret Arzadian, Chef, Sezar, Bar and Restaurant, Kalian Group Anthony Galea, Director, Marmalade Sky Marketing Group Owner, Piatella Café Bar, Glen Waverley Government Relations Manager, SRLA Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Meeting with Glen Waverley residents to discuss the Suburban Rail Loop.</p>
PanelTech Systems - Cobble Bank Build	9/10/2025	<p>The Hon. Colin Brooks, MP, Minister for Industry and Advanced Manufacturing, Minister for Creative Industries John Crozier, Director Paneltech Systems James Coghlan, Managing Director and shareholder of Paneltech Systems Jason Black, Managing Director, Insight Planning Steven McGhie, Member for Melton Regional Director of West, Inner, and North Metropolitan, DJSIR Senior Advisor, Office of Minister Brooks Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to building portfolio.</p>
ASH Timber Heyfield	9/10/2025	<p><b>Attendees:</b> Vince Hurley, Managing Director, Australian Sustainable Hardwoods Pty. Ltd. Stuart Menzies, Executive Director, State Planning Policy, DTP Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to housing portfolio.</p>
Royal Institution of Chartered Surveyors (RICS) Australasia Pty Ltd	13/10/2025	<p><b>Attendees:</b> Mel Rohan, External Affairs Australia Megan Peacock, Executive Director, Building Policy and Reform Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to building portfolio.</p>

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**MINISTER : Hon Harriet Shing MP**

**PORTFOLIOS : Suburban Rail Loop, Housing and Building, Development Victoria and Precincts**

NorthLink and Northern Councils Alliance 14/10/2025

**Attendees:**

Cr Helen Davidson, Mayor, Merri-bek City Council  
Cathy Henderson, CEO, Merri-bek City Council  
Cr Elizabeth Nealy, Mayor, Banyule City Council  
Allison Beckwith, CEO, Banyule City Council  
Cr Kristine Olaris, Mayor, Darebin City Council  
Anne Howard, CEO, Darebin City Council  
Sheena Frost, CEO, Hume City Council  
Cr Jarrod Bell, Mayor, Hume City Council  
Cr John Dougall, Mayor, Mitchell Shire Council  
Mary Agostino, CEO, Mitchell Shire Council  
Cr John Dumaresq, Mayor, Nillumbik Shire Council  
Carl Cowie, CEO, Nillumbik Shire Council  
Craig Lloyd, CEO, City of Whittlesea

Melissa Atallah, Executive Officer, Northern Councils Alliance  
Jude Munro, Chair, NORTH Link  
Chris James, Executive Director, NORTH Link  
Peter McWilliam, Chair, Northern Health (Foundation)  
Tracey Limpens, Kangan Institute  
Frances Coppolillo, CEO, Melbourne Polytechnic  
Justin O'Meara, Head of Spatial Planning, DTP  
Senior Ministerial Adviser, Office of Minister Shing

**Purpose of Meeting:**

Portfolio matter in relation to Development and Precincts.

Peri Urban Councils Victoria 14/10/2025

**Attendees:**

Cr Moira Berry, Councillor, Moorabool Shire Council (Chair)  
Cr Kate Wilson, Baw Baw Shire Council  
Mr Darryn Chiller, Manager Government Relations and Strategic Projects, Surf Coast Shire Council  
Mr Greg Box, CEO, Bass Coast Shire Council  
Cr Owen Sharkey, Mayor, Golden Plains Shire Council  
Mr Adam McSwain, CEO, Golden Plains Shire Council  
Ms Rachael Sweeney, Project Manager and Secretariat (Managing Director, Collective Position)  
Jane Davis, Director, Homes Victoria  
Justin O'Meara, Head of Spatial Planning, DTP  
Senior Ministerial Adviser, Office of Minister Shing

**Purpose of Meeting:**

Stakeholder matter in relation to housing.

<https://www.lobbyists.vic.gov.au/search-the-register/collective-position-group-pty-ltd>

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**MINISTER : Hon Harriet Shing MP**

**PORTFOLIOS : Suburban Rail Loop, Housing and Building, Development Victoria and Precincts**

Uniting Vic.Tas and Uniting Housing	15/10/2025	<p><b>Attendees:</b>  Carol Jeffs, Chief Executive Officer, Uniting Vic.Tas and Uniting Housing  Jason Brettell, Head of Growth and Development, Uniting Vic Tas and Uniting Housing  Cathryn McCarthy, Director, Community Housing Partnership, Homes Victoria  Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b>  Portfolio matter in relation to Housing.</p>
Council of Single Mothers and their Children	16/10/2025	<p><b>Attendees:</b>  Jenny Davidson, CEO, Council of Single Mothers and their Children  Jane Davis, Director, Portfolio Strategy and Planning, Strategy Policy and Planning, Homes Victoria  Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b>  Stakeholder matter in relation to housing portfolio</p>
Swinburne University of Technology	16/10/2025	<p><b>Attendees:</b>  Christine Couzens, MP, State Member for Geelong, Parliamentary Secretary for First Peoples  Djarlar Wallace - Parliamentary Secretary for First Peoples and Treaty Advisor  Tarnya Starr EO Staff - Christine Couzens MP  Professor John Evans, Pro Vice-Chancellor (Indigenous Engagement)  Courtney Dalton, Director, Government Relations  Lewis Desmond, Government Relations Liaison and Executive Officer, Office of the Vice-Chancellor  Santo Richardson, Director, Homes Victoria  Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b>  Stakeholder matter in relation to Housing.</p> <p><a href="https://www.lobbyists.vic.gov.au/search-the-register/swinburne-university-technology">https://www.lobbyists.vic.gov.au/search-the-register/swinburne-university-technology</a></p>
Building Ministers' Meeting	22/10/2025	<p><b>Attendees:</b>  Hon Clare O'Neil, MP, Minister for Housing, Minister for Homelessness, Minister for Cities, CWTH  Mr Chris Steel, MLA, Treasurer, Minister for Planning and Sustainable Development, Minister for Heritage, Minister for Transport, ACT  Hon Anoulack Chanthivong, MP, Minister for Better Regulation and Fair Trading, Minister for Industry and Trade, Minister for Innovation, Science and Technology, Minister for Building, Minister for Corrections, NSW  Hon Josh Burgoyne, MLA, Minister for Lands, Planning and Environment, Minister for Corporate and Digital Development, Minister for Water Resources, NT  Hon Sam O'Connor, MP, Minister for Housing and Public Works and Minister for Youth, Qld  Hon Nick Champion, MP, Minister for Housing and Urban Development, Minister for Housing Infrastructure, Minister for Planning, SA  Hon Felix Ellis, MP, Minister for Police, Fire and Emergency Management, Minister for Housing and Planning, Minister for Skills and Training, Tas  Hon Dr Tony Buti BPE DipEd MIR LLB DPhil, MLA, Attorney General; Minister for Commerce; Tertiary and International Education; Multicultural Interests, WA  Lindsay Rayner, Chief of Staff to Minister Shing</p> <p><b>Purpose of Meeting:</b>  Portfolio matter in relation to Building.</p>

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NEXTDC	23/10/2025	<p><b>Attendees:</b></p> <p>Craig Scroggie, CEO and Managing Director, NEXTDC Limited</p> <p>Michael Helmer, Chief Risk Officer and Company Secretary, NEXTDC Limited</p> <p>Anne Jolic, CEO, Development Victoria</p> <p>Annick Pascal, COS, Office of the CEO, Development Victoria</p> <p>Matt Nelson, Acting Land Coordinator General, DTP</p> <p>Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b></p> <p>Stakeholder matter in relation to Fisherman's Bend.</p>
Danish Ambassador to Australia	28/10/2025	<p><b>Attendees:</b></p> <p>H. E. Ingrid Dahl Madsen, Danish Ambassador to Australia</p> <p>Lawrence McIntosh, Senior Renewable Energy Advisor, Royal Danish Embassy Canberra</p> <p>Ulrik Dahl, Trade commissioner</p> <p>Nicolai Pedersen, Sustainable housing sector advisor</p> <p>Jakob Pedersen, Danish energy agency, chief advisor offshore wind</p> <p>Minister Lily D'Ambrosio, Minister for Climate Action, Energy &amp; Resources and State Electricity Commission</p> <p>Emily Garnett Deputy Chief of Staff to Minister D'Ambrosio</p> <p>Lindsay Rayner, Chief of Staff to Minister Shing</p> <p>Senior Adviser to Minister Shing (2)</p> <p>Gayle Tierney, Minister for Skills and TAFE and Water</p> <p>Melissa Horne, Minister for Ports and Freight, Roads and Roads Safety and Health Infrastructure</p> <p>Samantha McArthur, Chief of Staff to Minister Horne</p> <p>Senior Adviser to the Premier</p> <p>Praveen Reddy, Executive Director Freight Victoria, DTP</p> <p>Anh Mai, Executive Director Offshore Wind Energy Victoria, DEECA</p> <p>Alistair Parker, CEO VicGrid, DEECA</p> <p>Martin McCurry, Executive Director, Homes Victoria</p> <p><b>Purpose of Meeting:</b></p> <p>Joint ministerial meeting regarding cross portfolio matters.</p>
Warrnambool City Council	29/10/2025	<p><b>Attendees:</b></p> <p>James Plozza, Acting Director, Corporate Strategies, Warrnambool City Council</p> <p>Cr Ben Blain, Mayor, Warrnambool City Council</p> <p>Alix Rhodes, Executive Director, Executive Strategy Policy and Planning, Homes Victoria</p> <p>Justin O'Meara, Head of Spatial Planning, DTP</p> <p>Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b></p> <p>Stakeholder matter in relation to Housing.</p>

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ARC Justice	13/11/2025	<p><b>Attendees:</b> Damian Stock, CEO, ARC Justice Kate Phillips, Manager, ARC Justice Alix Rhodes, Executive Director, Strategy Policy and Planning, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to housing portfolio.</p>
City of Boroondara	19/11/2025	<p><b>Attendees:</b> Cr Wes Gault, Mayor, City of Boroondara Cr Shima Ibuki, Deputy Mayor, City of Boroondara Phillip Storer, CEO, City of Boroondara Alex Kennedy, Executive General Manager, Investment and Portfolio Management, Development Victoria Alix Rhodes, Executive Director, Strategy Policy and Planning, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Portfolio matter in relation to Development and Precincts.</p>
Towers Stakeholder Group	20/11/2025	<p><b>Attendees:</b> Simon Newport, CEO, Homes Victoria, Department of Families, Fairness and Housing Erin Taylor, Executive Director, Primary Care and Community Health, Victorian Department of Health Robert Stephens, A/ Assistant Director, West Regional Team – Australian Government Department of Health, Disability and Ageing Kashif Bouns, Director, Strategy and Operations, Victorian Multicultural Commission Raoul Wainwright, A/ CEO, Victorian Public Tenants Association Jennifer Beveridge, CEO, Tenants Victoria Executive Officer, Housing for the Aged Action Group Team Leader, Support in Public Housing Program, The Salvation Army Senior Policy Advisor, Retirement Living &amp; Seniors Housing, Ageing Australia Ben Rogers, CEO, Council of the Ageing Australia Janine Sherrard, General Manager of Communications, Policy &amp; Partnership, Carers Victoria Phillipa Thomas, CEO, Mental Health Victoria Dan Brown, Executive Director, Policy, Advocacy and Programs, Mental Health Victoria Debra Nicholl, CEO, Elder Rights Australia Heather Story, Elder Rights Australia Anita Canals, Executive Director, Housing Outcomes and Partnerships, Homes Victoria Larissa Garvin, Executive Director, Communications and Engagement, Homes Victoria</p>



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Towers Stakeholder Group - Continue	20/11/2025	<p>Cameron Moor, Director, Communications and Engagement, Homes Victoria Robert Larocca, Director of Strategy, Homes Victoria Policy Officer, Community Housing Industry Association Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to housing.</p>
Master Electricians Australia	25/11/2025	<p><b>Attendees:</b> Kate Raymond, CEO, Master Electricians Australia Megan Peacock, Executive Director, Building Policy and Reform, DTP Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to Building Portfolio.</p>
Fishermans Bend Precinct	26/11/2025	<p><b>Attendees:</b> Nina Taylor, MP, Member for Albert Park Guy Naselli, President of Fisherman's Bend Business Forum Mark Fulcher, Secretary of Fisherman's Bend Business Forum Linda Norman, Vice President of Fisherman's Bend Business Forum Nick Reece, Lord Mayor City of Melbourne Chief of Staff, Office of Lord Mayor, Nick Reece, City of Melbourne Janet Bolitho, President, Yarra RiverKeeper, former Mayor of City of Port Phillip Kerry Ashbrook, Port Melbourne Woman's Football Club Cr Alex Martin, Mayor of City of Port Phillip Tania Quick, Director Precincts, Fishermans Bend, Department of Transport and Planning Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to Precincts.</p>

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Housing Industry Advisory Body	26/11/2025	<p><b>Attendees:</b></p> <p>Hon Jaclyn Symes MP, Treasurer Hon Sonya Kilkenney MP, Attorney-General, Minister for Planning Cath Evans, Victorian Executive Director, Property Council of Australia Kelly Grigsby, CEO of Municipal Association of Victoria Keith Ryan, Victorian Executive Director, Housing Industry Association Luke Hilakari, Secretary, Victorian Trades Hall Council Corrie Williams, Master Builders Victoria Tim Piper, Head Victoria, Australian Industry Group Alex Trudzik, Policy Officer, Community Housing Industry Association Torie Brown, Executive Director Capital Markets, Property Council of Australia Nerina di Lorenzo, Managing Director Melbourne Water Chris Brace, Executive General Manager, Service Futures, Melbourne Water Stuart Moseley, Deputy Secretary Housing, Building and Land Delivery, Department of Transport and Planning Colleen Peterson, Deputy Secretary, Planning and Land Services, Department of Transport and Planning Justin O'Meara, Head Spatial Planning, Department of Transport and Planning Emily Mottram, Executive Director Activity Centres, Department of Transport and Planning Stuart Menzies, Director State Planning Services, Department of Transport and Planning</p> <p>Andrew Fennessy, Executive Director Water Security and Resilience, DEECA Senior Advisor, Office of the Deputy Secretary, Housing, Building and Land Delivery, Department of Transport and Planning Senior Advisor, Office of the Deputy Secretary, Housing, Building and Land Delivery, Department of Transport and Planning Senior Advisor, Office of the Deputy Secretary, Housing, Building and Land Delivery, Department of Transport and Planning Advisor, Office of the Deputy Secretary, Housing, Building and Land Delivery, Department of Transport and Planning Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Kilkenney Senior Ministerial Adviser, Office of Minister Symes</p> <p><b>Purpose of meeting</b> Portfolio matter in relation to Housing Statement.</p>
WAYSS	28/11/2025	<p><b>Attendees:</b></p> <p>Daniel Scoullar, Director, Wayss Board Shari McPhail, GM Housing and Homelessness, Wayss Steve Nidenko, Senior Manager, Housing and Homelessness Services, Wayss Youth Development Workers, Wayss Step Ahead Participants Sonia Chudiak, Director Service Delivery Strategy and Engagement, Homelessness and Housing Support, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to Housing.</p>

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Australian Government	10/12/2025	<p><b>Attendees:</b> Jim Betts, Secretary Department of Infrastructure, Transport, Regional Development, Communications, Sports, and the Arts (Australian Government) Jeroen Weimar, Secretary, Department of Transport and Planning Frankie Carroll, CEO, SRLA Lindsay Rayner, Chief of Staff to Minister Shing Senior Ministerial Adviser, Office of Minister Shing Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Meeting to discuss portfolio matters.</p>
National Electrical and Communications Association (NECA)	10/12/2025	<p><b>Attendees:</b> Kent Johns, Head of Government Relations and Policy Megan Peacock, Executive Director, Building Policy and Reform Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to building portfolio.</p>
Whitehorse City Council	11/12/2025	<p><b>Attendees:</b> Kirsten Langford, Mayo, City of Whitehorse Kieran Simpson, Deputy Mayor, City of Whitehorse Simon McMillan, CEO, City of Whitehorse Jeff Green, Director, Planning, City of Whitehorse Manager Communications, Advocacy and Investment, City of Whitehorse Lissa van Camp, Executive General Manager, Land, Planning, Environment and Sustainability, SRLA Senior Ministerial Adviser, Office of Minister Shing Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Portfolio matter in relation to Suburban Rail Loop.</p>
Manningham Council	17/12/2025	<p><b>Attendees:</b> Andrew Day, CEO, Manningham Council Cr Jim Grivas, Mayor, Manningham Council Cr Deirdre Diamante, Deputy Mayor, Manningham Council Louise Perry, Executive General Manager, Strategic Communication, SRLA Lissa van Camp, Executive General Manager, LPES Senior Ministerial Adviser, Office of Minister Shing Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to Suburban Rail Loop.</p>

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African Australian Network Alliance Limited	17/12/2025	<p><b>Attendees:</b> Abraham Garang, CEO and Managing Director, African Australian Network Alliance Limited Alicia Houlihan, A/Executive Director, Brimbank Melton Area, West Division, DFFH Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to housing.</p>
Victorian Civil and Administrative Tribunal	17/12/2025	<p><b>Attendees:</b> Justice Ted Woodward, VCAT Fiona Chamberlain, CEO, VCAT Head of Division Residential Tenancies, VCAT Anita Canals, Executive Director, Housing Outcomes and Partnerships, Homes Victoria Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Portfolio matter in relation to portfolio matters.</p>
Unison	17/12/2025	<p><b>Attendees:</b> Hon Colin Brooks MP, Minister for Industry and Advance Manufacturing and Minister for Creative Industries James King, CEO Unison Anita Canals, Executive Director, Housing Outcomes and Partnerships, Homes Victoria Nanette Fitzgerald, Executive Director, Industry Development, Construction, Manufacturing and Talent, Department of Jobs, Skills, Industry and Regions Senior Ministerial Adviser, Office of Minister Brooks Senior Ministerial Adviser, Office of Minister Shing</p> <p><b>Purpose of Meeting:</b> Stakeholder matter in relation to housing.</p>