

Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

‘Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.’

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 7 calendar days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC’s Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: dpc.privacy@dpc.vic.gov.au.

Declaration

Quarterly disclosure period: January 2026 to March 2026

Minister name: Melissa Horne

Ministerial portfolio(s): Health Infrastructure, Ports and Freight, Roads and Road Safety

Declaration:

I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.

Signature of Minister:  Date: 31/03/2026

Subject	Start Date	Description
Briefing Ports and Freight	14/01/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Simon Phemister, Founder & Managing Partner, Frank Partners</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
Intermodal Terminal Company	10/02/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Mishkel Maharaj, Chief Executive Officer, Intermodal Terminal Company Adam Maguire, Deputy Secretary Network Design & Integration, Department of Transport and Planning Cameron Robinson, Acting Executive Director, Freight Victoria, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
FreightQuip	10/02/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Terry Cuddy, Director, Markstone, https://www.lobbyists.vic.gov.au/search-the-register/markstone-group John Steel, Managing Director, FreightQuip Pty Ltd Maarten van der Vorst, Director, FreightQuip Pty Ltd Steve Lipple, Project Manager, FreightQuip Pty Ltd Cameron Robinson, Acting Executive Director, Freight Victoria, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
Meeting Avalon Transport Integrated Transport and Land Use Study	18/02/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Senior Adviser, Office of the Hon. Melissa Horne MP Adam Maguire, Deputy Secretary, Network Design and Integration Department of Transport and Planning Lachlan McDonald, Executive Director Intergovernmental Relations, Department of Transport and Planning Ari Suss, CEO, Avalon Airport Stuart Moseley, Deputy Secretary Housing, Building & Land Delivery, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
Meeting: Danish Ambassador to Australia	19/02/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP H. E. Ingrid Dahl Madsen, Danish Ambassador to Australia Lawrence McIntosh, Senior Renewable Energy Advisor, Royal Danish Embassy Canberra</p> <p>Purpose of the Meeting: Portfolio matter in relation to Ports and Freight Portfolio</p>
Meeting: Port of Melbourne	24/02/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Adviser, Office of the Hon. Melissa Horne MP Saul Cannon, CEO, Port of Melbourne Sarah Browne, Executive General Manager Corporate Relations, Port of Melbourne, https://www.lobbyists.vic.gov.au/search-the-register/port-melbourne-operations-pty-ltd Leigh Petschel, Chief Financial Officer, Port of Melbourne Adam Maguire, Deputy Secretary Network Design & Integration, Department of Transport and Planning Cameron Robinson, Acting Executive Director, Freight Victoria, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>

Subject	Start Date	Description
Meeting: Dexus	25/02/2026	<p>Attendees: Senior Adviser, Office of the Hon. Melissa Horne MP Nik Kemp, Executive General Manager, Growth Markets, Dexus Michelle Chiu, General Manager, Transactions - Healthcare & Alternative Investments, Dexus Eliza Cabassi, Government & Industry Partnership Manager, Dexus</p> <p>Purpose of the Meeting: Stakeholder Meeting in relation to Health Infrastructure Portfolio</p>
Meeting: Warrnambool City Council	4/03/2026	<p>Attendees: Senior Adviser, Office of the Hon. Melissa Horne MP Cr Ben Blain, Mayor, Warrnambool City Council Andrew Mason, CEO, Warrnambool City Council Michael Bailey, Executive Director Barwon South West and Grampians, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
Meeting: AWU	5/03/2026	<p>Attendees: Senior Adviser, Office of the Hon. Melissa Horne MP Ross Kenna, Lead Country VIC Organiser, AWU Mick Derrick, Country Organiser, AWU</p> <p>Purpose of the Meeting: Portfolio matter in relation to Roads and Road Safety</p>
Meeting: Boral and AFPA	11/03/2026	<p>Attendees: Senior Adviser, Office of the Hon. Melissa Horne MP Richard Pearson, Executive General Manager Asphalt, Boral Tony Aloisio, CEO, Australian Flexible Pavement Association Fiona Green, Executive Director Road Maintenance Operations, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Roads and Road Safety Portfolio</p>
Meeting: MEDLOG Australia	11/03/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Adviser, Office of the Hon. Melissa Horne MP Cameron Robinson, Acting Executive Director, Freight Victoria, Department of Transport and Planning Ned Zver, CEO, MEDLOG AUSTRALIA Carlo Cutinelli, Executive Manager Ports and Business Development, MEDLOG AUSTRALIA</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>
Meeting: Cadence	11/03/2026	<p>Attendees: Samantha McArthur, Chief of Staff, Office of the Hon. Melissa Horne MP Adviser, Office of the Hon. Melissa Horne MP Charlie Buxton, CEO, Cadence Mitch Kent, COO & Head of Development, Cadence Hugh McKenzie, Director , Pro-Urban Lachlan Benson, CEO, Moorebank Emily Mottram, Executive Director Activity Centres, Department of Transport and Planning Melissa Dobric, Major Projects - Development & Integration, Department of Transport and Planning</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Ports and Freight Portfolio</p>

Subject	Start Date	Description
Glenn Weir	16/03/2026	<p>Attendees: Glenn Weir, Assistant Commissioner, Victoria Police Senior Adviser, Office of the Hon. Melissa Horne MP</p>
Meeting: Assyrian Church of the East	17/03/2026	<p>Purpose of the Meeting: Portfolio matter in relation to Road Safety</p> <p>Attendees: Chief of Staff to the Hon. Melissa Horne MP Senior Adviser, Office of the Hon. Melissa Horne MP Senior Adviser, Office of the Premier Iwan Walters MP, Member for Greendale Alex Green, Executive Director Greater Metro, Department of Transport and Planning Fiona Adamson, Head of Transport Services, Department of Transport Mar Benyamin Elya Bishop Hindren Youkhana, Deacon David Pero, Church Advisory Board member Joseph Haweil</p>
Meeting: Austroads	27/03/2026	<p>Purpose of the Meeting: Portfolio matter in relation to Roads and Road Safety</p> <p>Attendees: Senior Adviser, Office of the Hon. Melissa Horne MP Adam Maguire, Deputy Secretary Network Design And Integration, Department of transport and planning Geoff Allan, CEO, Austroads Peter Anderson, CEO, VTA</p> <p>Purpose of the Meeting: Stakeholder meeting in relation to Roads and Road Safety Portfolio</p>