

# Ministerial Diary Disclosure Form

Ministerial Code of Conduct, s 5.3

Victorian Government

This form is to be used by ministers for quarterly ministerial diary summaries made in accordance with s 5.3 of the Ministerial Code of Code (Ministerial Code), which requires that:

‘Ministers must publish summaries from their diaries on a quarterly basis, detailing scheduled meetings with stakeholders, external organisations, third-party lobbyists, Government Affairs Directors, and external individuals.

Summaries should disclose the meeting date, company or organisation with whom the meeting occurred, meeting attendees, including registered lobbyist details (where applicable), purpose of the meeting and any other additional information required by the Premier.’

Ministerial diary summaries must be **attached** to this form and provided to the Secretary, Department of Premier and Cabinet within 10 business days of the end of each quarter. All diary summaries will be published on the Victorian Government website in accordance with the Ministerial Code.

## Instructions for completing this form

Complete the details below. Further information on the publication of ministerial diaries, including identifying meetings in scope for disclosure, privacy notices to attendees, and preparation of diary summaries can be found in the Publication of Ministerial Diaries Guidance and Ministerial Office Process Guide.

## Privacy

Ministerial diary disclosure forms are held by DPC in accordance with the *Privacy and Data Protection Act 2014*. The personal information collected in these forms is collected for the purposes of publication of meeting details in accordance with the Ministerial Code of Conduct. Please ensure that the Privacy Notice (set out in the **Ministerial Office Process Guide**) is sent as part of the meeting invitation.

For information on how the Department of Premier and Cabinet (DPC) collects and discloses personal information, please refer to DPC’s Privacy Policy. Should individuals wish to gain access to or correct their personal information that DPC holds, please contact: Title: Privacy Officer, DPC, Contact details: [dpc.privacy@dpc.vic.gov.au](mailto:dpc.privacy@dpc.vic.gov.au).



## Declaration

Quarterly disclosure period: October-December 2025

Minister name: Jaclyn Symes \_\_\_\_\_

Ministerial portfolio(s): Treasurer, Minister for Industrial Relations, Minister for Regional  
Development

### Declaration:

**I declare that the information provided in the attached summary of my Ministerial diary is true, accurate and complies with my obligations under the Ministerial Code of Conduct at the date of signature.**

Signature of Minister:



Date: 14/04/2026

Meeting with the Treasurer and SEC 8/01/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Paul Donegan - Deputy Secretary, Economic Division, Department of Treasury and Finance  
Craig Michaels - Executive Director, Economic Division, Department of Treasury and Finance  
Chris Miller - Chief Executive Officer, SEC Victoria  
Simon Corbell - Board Chair, SEC Victoria

**Purpose of meeting:**  
Discussion on SEC investments

Meeting with the Treasurer and Tennis Australia 8/01/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Craig Tiley - Chief Executive Officer, Tennis Australia  
Darren Pearce - Chief Communications Officer, Tennis Australia  
Chris Harrop - Chairman, Tennis Australia  
Simon Phemister - Managing Partner, Frank Partners

**Purpose of meeting:**  
Discussion on Tennis Australia's work

Meeting with the Treasurer and Development Victoria 14/01/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Anne Jolic - Chief Executive Officer, Development Victoria  
Annick Pascal - Chief of Staff to the CEO, Development Victoria

**Purpose of meeting:**  
Discussion on Development Victoria's workstream and opportunities

Meeting with the Treasurer and Department of Foreign Affairs and Trade (DFAT) 21/01/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Ken Macpherson - Chief of Staff to the Treasurer of Victoria  
Mr Paul Stephens - State Director, Department of Foreign Affairs and Trade  
Senior Advisor to the Treasurer of Victoria

**Purpose of meeting:**  
Introductory meeting new State Director of DFAT

Meeting with the Treasurer and Zoos Victoria

28/01/2026

**Attendees:**

Jaclyn Symes, Treasurer of Victoria  
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Dr Jenny Gray - Chief Executive Officer, Zoos Victoria  
Rebecca McKenzie - Board Chair, Zoos Victoria  
Christine Tipton - Chief Executive Officer, Zoos Victoria

**Purpose of meeting:**

Discussion on Investment Proposals

Meeting with the Treasurer and National Australia Bank (NAB)	5/02/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Ken Macpherson - Chief of Staff to the Treasurer of Victoria          Senior Adviser to the Treasurer of Victoria          Andrew Irvine - Chief Executive Officer, NAB          Chris Venus - Executive, Government Affairs and Public Policy, NAB - <a href="https://www.lobbyists.vic.gov.au/search-the-register/national-australia-bank">https://www.lobbyists.vic.gov.au/search-the-register/national-australia-bank</a></p> <p><b>Purpose of meeting:</b>          Discussion on the Victorian Economy and the recommendations from the Premier's Business Council recent report</p>
Meeting with the Treasurer, Minister Thomas and The Houses Hotel Group	17/02/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Senior Adviser to the Treasurer of Victoria          Mary-Anne Thomas - Minister for Health          Melissa Arch - Cheif of Staff to the Minister          Tony De Marco - Owner and Director, The Houses Hotel Group          Tony Barradale - Business Manager, The House Hotel Group</p> <p><b>Purpose of meeting:</b>          Discussion on regional housing</p>
Meeting with the Treasurer and Victorian Legal Aid	18/02/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Senior Adviser to the Treasurer of Victoria          Toby Hemming - Chief Executive Officer, Victorian Legal Aid</p> <p><b>Purpose of meeting:</b>          Breifing from VLA on 2026 priorities</p>
Meeting with the Treasurer and Rural Councils Victoria	18/02/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Jadon Mintern, Deputy Chief of Staff to the Treasurer of Victoria Senior Adviser to the Treasurer of Victoria          Cr Rob Amos - Chair, Rural Councils Victoria (Councillor at Campaspe Shite Council)          Cr Kate Making - Deputy Chair, Rural Councils Victoria (Mayor at Corangamite Shire Council)          Bradley Thomas - Committee Member, Rural Councils Victoria (CEO Hepburn Shire Council)          Rhiannon Carter-Buntman - Secretariat, Rural Councils Victoria</p> <p><b>Purpose of meeting:</b>          Rural Councils budget funding priorities</p>

Meeting with the Treasurer and United Workers Union

18/02/2026

**Attendees:**

Jaclyn Symes, Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Gary Bullock - United Workers Union  
Paddy Keys-Macpherson - United Workers Union

**Purpose of meeting:**

Union priorities

Housing Industry Advisory Board

25/02/2026

**Attendees:**

Jaclyn Symes MP, Treasurer and Minister for Regional Development  
Hon. Harriet Shing, Minister for Housing and Building  
Senior Adviser to Treasurer and Minister for Regional Development  
Senior Adviser to Minister Kilkenny  
Lindsay Rayner - Chief of Staff to Minister Shing  
Senior Adviser to Minister Shing  
Ministerial Adviser to Minister Shing  
Cath Evans - Victorian Executive Director, Property Council of Australia  
Linda Allison - Chief Executive Officer, Urban Development Institute of Australia  
Keith Ryan - Victoria Executive Director, Housing Industry Association  
Kat Panjari - Director, Strategic Foresight and Partnership, Municipal Association of Victoria  
Kelly Grigsby - Chief Executive Officer, Municipal Association of Victoria  
Tim Piper - Head Victoria, Australian Industry Group

Carolyn Viney - Chief Executive Officer, Super Housing Partnerships  
Jacob Caine - Director, Real Estate Institute of Victoria  
Toby Balazs - Chief Executive Officer, Real Estate Institute of Victoria  
Sarah Toohey - Chief Executive Officer - Community Housing Industry Association  
Darren Smith - Chair, Victoria Aboriginal Housing and Homelessness Framework  
Luke Hilikari - Secretary, Victorian Trades Hall Council  
Amelia Bitsis - Executive Director, Victorian Chamber of Commerce and Industry  
Michaela Lihou - Chief Executive Officer, Master Builders Victoria  
Sally Curtain - Chief Executive, Victorian Chamber of Commerce and Industry  
Torie Brown - Executive Director, Property Council of Australia  
Kath Brackett - Director Community and Sector Development, Municipal Association of Victoria  
Deb Brown - Acting Executive Director, Water Security and Resilience, Water and Catchments, Department of Energy, Environment and Climate Action

**Purpose of the meeting:**

Planning portfolio matters in relation to housing and building portfolios

Meeting with the Treasurer and Regional  
Development Australia

26/02/2026

**Attendees:**

Jaelyn Symes - Treasurer of Victoria  
Senior Advier to the Treasurer of Victoria  
Anthony Schnick - Executive Director, Department of Jobs Skills Industry  
and Regions  
Xavier Csar - Cheif Executive Officer, Department of Jobs Skills Industry  
and Regions  
Brett Ince - Regional Director Barwon South West, Department of Jobs  
Skills Industry and Regions  
Sarah Henderson - Regional Director Grampians, Department of Jobs Skills  
Industry and Regions  
Sara Rhodes-Ward - Regional Director Gippsland, Department of Jobs  
Skills Industry and Regions  
Leanne Rosewell - Regioanl Director Loddon Malle, Department of Jobs  
Skills Industry and Regions  
Brett Davis - Cross Border Commissioner, Department of Jobs Skills  
Industry and Regions  
Jeremy Levine - Executive Director PBSIC, Department of Jobs Skills  
Industry and Regions  
Jim Rodgers - Manager Priority Preojects & Partnerships, Department of  
Jobs Skills Industry and Regions  
Michael Anderson - RDA Coordinator Melbourne, Department of Jobs  
Skills Industry and Regions  
Steve Clancy - Manager Priority Porjects & Partnerships, Department of  
Jobs Skills Industry and Regions  
Kyla Bokelund - Senior Policy Officer, Priority Projects & Partnerships,  
Department of Jobs Skills Industry and Regions  
Steve Kozlowski - RDA Chair Melbourne  
Kath Buden - Melbourne RDA Committee Member  
  
Christine Tursky - Melbourne RDA Committee Member  
David Gregory OAM - Melbourne RDA Committee Member  
Stacey Daniel - Melbourne RDA Committee Member  
Roslyn Hore - Melbourne RDA Committee Member  
Jurgen W.Schneider - Melbourne RDA Committee Member  
Kellie O'Callaghan - RDA Chair, Gippsland  
Liz Price - RDA Chair, Barwon South West  
Alistair Mccosh - Barwon South West Committee Member  
Andrew Mason - Barwon South West Committee Member  
Jennifer Conley - Barwon South West Committee Member  
Mary-Ann Brown - Barwon South West Committe Member  
Kate McRae - Manager, Regional Coordination, Hume, Department of Jobs  
Skills Industry and Regions  
Brett Luxford - RDA Chair, Hume  
Grant Jones - Hume Committee Member  
Mile Dalmau - Hume Committee Member  
Samar Patel - Hume Committee Member

Linda Nieuwenhuizen - Deputy Chair, Hume  
Leonie Burrows - RDA Chair, Loddon Mallee  
Marg O'Rourke - Deputy Chair Loddon Mallee  
Steven Abbott - Loddon Mallee Committee Member  
Mandy Hitchinson - Loddon Mallee Committee Member  
Andrea Tomkinson - Loddon Mallee Committee Member  
Wayne O'Toole - Loddon Mallee Committee Member  
Brett Millington - Loddon Mallee Committee Member  
Lauren Pollock - Manager Regional Coordination - Loddon Mallee,  
Department of Jobs Skills Industry and Regions  
Michael Tudball - RDA Chair, Grampians  
Jessica Kelly - Crampions Committee Member  
Lisa Bennetto - Facilitator  
James McKee - RDA Tasmania

**Purpose of meeting:**

Treasurer to attend Regional Forum and speak to the cohort

Meeting with the Treasurer and Greater Western Water	4/03/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Senior Adviser to the Treasurer of Victoria          Lisa Neville - Chair, Greater Western Water</p> <p><b>Purpose of meeting:</b>          Discussion on Greater Western Water priorities</p>
Meeting with the Treasurer and Regional Cities Victoria	12/03/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria          Senior Adviser to the Treasurer of Victoria          Treasurer's Chief of Staff          Cr Ben Blain - Mayor of Warrnambool City Council, Chair, Regional Cities Victoria (RCV)          Cr Michael Gobel - Mayor of Wodonga, Deputy Chair, Regional Cities Victoria (RCV)          Sarah Leighton - Secretariat, Regional Cities Victoria (RCV)</p> <p><b>Purpose of meeting:</b>          Meet and greet</p>
Meeting with the Treasurer and Westpac	18/03/2026	<p><b>Attendees:</b>          Jaclyn Symes - Treasurer of Victoria          Ken Macpherson - Chief of Staff to the Treasurer of Victoria          Senior Advisor to the Treasurer          Luci Ellis - Chief Economist, Westpac Institutional Bank          Jason Kombovski - Global Head of Public Sector, Westpac Institutional Bank          Carli Renzi - Managing Director, Head of Financial Institutions &amp; Government</p> <p><b>Purpose of meeting:</b>          Economic update</p>

Meeting with the Treasurer, Janet Whiting and  
Gordan Innes 23/03/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Jadon Mintern - Deputy Chief of Staff to the Treasurer of Victoria  
Janet Whiting - Partner, Gilbert + Tobin  
Gordon Innes - Bloomberg

**Purpose of meeting:**  
Discussion on Bloomberg activities in Australia

Meeting with the Treasurer Carol Schwartz 24/03/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Senior Adviser to the Treasurer  
Carol Schwartz

**Purpose of meeting:**  
Discussion on creative industries in Melbourne CBD

Meeting with the Treasurer and Visit Victoria 24/03/2026

**Attendees:**  
Jaclyn Symes - Treasurer of Victoria  
Senior Adviser to the Treasurer of Victoria  
Andrew Penn - Chair, Visit Victoria  
Shae Keenan - Chief of Marketing Officer, Visit Victoria

**Purpose of meeting:**  
Discussion on Regional Marketing Plans

Meeting with the Treasurer and Steve  
Dargavel

25/03/2026

**Attendees:**

Jaclyn Symes - Treasurer of Victoria

Ken Macpherson - Chief of Staff to the Treasurer of Victoria

Senior Adviser to the Treasurer of Victoria

Steve Dargavel - Commissioner, Labour Hire Authority

Carita Kazakoff - Principal Compliance Officer, Labour Hire Authority

**Purpose of the meeting:**

Briefing on LHA activities